

EUROPE'S BUSINESS NEWSPAPER

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PUERTO RICO

Growing concern over political future

Page 6

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World News

Business Summary

Bush urged to halve strategic warheads

The US should cut its strategic nuclear arsenal by 50 per cent and completely revise its missile targeting strategy, a report by a high-level Pentagon advisory panel says. Page 16

Asylum accord fails
Germany's four leading parties have called for a deal with the soaring numbers of asylum-seekers in the country, and signs that their previous compromise is falling apart. Page 16

Yugoslavia observers
The United Nations is sending 50 military observers to Yugoslavia immediately to monitor the ceasefire, Mr Boutros Ghali, secretary-general, said. Page 2

Israel faces setback
The UN Security Council was expected to adopt a resolution strongly condemning Israel's decision to expel 12 Palestinian activists from the occupied territories. Page 16

Salvador deaths
At least four people died in clashes between troops and left-wing rebels in El Salvador. The deaths came just days after the US-backed government and guerrillas announced a plan to end the 12-year-old civil war.

Five die in floods
Flash floods killed at least five people in Puerto Rico, and at least 10 people were missing after 14 inches of rain fell in 12 hours. Damage was estimated at \$13m.

Journalists held
Liberian rebel leader Prince Johnson detained two journalists, including a BBC correspondent for the British Broadcasting Corporation (BBC), when they visited his camp.

Dresden mayor tried
Wolfgang Berghofer, the charismatic mayor of Dresden during East Germany's 1989 uprising, went on trial today accused of rigging results in the last local elections of the former hardline communist state. He claims it was done on the orders of his superiors in east Berlin.

Canada resigns
Zambia's opposition United National Independence Party said it had accepted the resignation of party leader Kenneth Kaunda, defeated as the country's president in a general election last October.

Siddiqui denied
Kalim Siddiqui, the leader of a new self-styled Islamic parliament in the UK, tried to defuse a row among British Muslims by denying he had told them to break laws they found unacceptable. Most other British Muslim leaders have distanced themselves from Siddiqui and the new parliament.

Kuwait defence plan
Kuwait's long delayed first budget since the Gulf war is expected to allow for a steep rise in defence spending to \$30m from \$1.55m in the last budget and an outlay of more than \$10m on war-related expenses. Page 4

Belling eyes on reform
China is anxiously watching reaction in Russia and Ukraine to the shock therapy of freeing prices from state control. Page 4

Robbers blamed
Angolan rebel leader Jonas Savimbi denied his Unita fighters were responsible for the killings of four British tourists, saying robbers staged the ambush. Page 4

Two die in Punjab blasts
At least two people were killed and nine injured when two bombs planted by Sikh militants exploded in the city of Ludhiana in Punjab state.

Mercedes to take stake in Czech truckmaker

Mercedes-Benz, German car, truck and bus maker, is taking a 51 per cent stake in Avia, Czechoslovakia's third largest truck company, in the group's first significant move into eastern Europe.

Mercedes was chosen as partner over Renault of France after 18 months of negotiations. Page 17

EUROTUNNEL hopes
to present its board with a settlement of its costs dispute with Transmanche Link, the consortium building the Channel tunnel, next month. The news sent Eurotunnel shares higher in Paris and London - where they closed up 22p at 420p. Page 17

D&F Dutch truckmaker in which British Aerospace has a 16 per cent stake, made a "very considerable" loss last year and will incur further losses in the first half of 1992, the company warned. Page 18

RECEIVERSHIPS: More than 4,000 UK companies went into receivership last year, 50 per cent more than in 1990, according to accountants KPMG Peat Marwick. Page 7

THE EUROPEAN, newspaper founded by Robert Maxwell, has been sold to David and Frederick Barclay, 55-year-old twins who own ships and hotels. It is the first significant part of the collapsed Maxwell empire to be sold. Page 17

MALAYSIA has signed an investment protection and promotion agreement with Denmark which gives investors involving the two countries some protection against nationalisation and expropriation. Page 3

ORIX, Japan's largest leasing company, is to securitise the income from part of its business to diversify ways of raising cash. The first securities, totalling ¥3bn (\$24m), will be sold through a new Orix subsidiary. Page 20

TELEBRAS, Brazil's 20 per cent state-owned telecommunications company, is forecasting a 15 per cent rise in net profits to more than \$700m. The company has moved from 11th place at the beginning of last year to become the largest publicly traded group in the country. Page 20

TELESAT CANADA: The Canadian government is seeking bids for its 53 per cent stake in the company, which has a monopoly on the country's satellite communications. Foreign ownership will be restricted to a 20 per cent equity holding. Page 19

R.J. REYNOLDS Tobacco, part of R.J.R. Nabisco, US food and tobacco group, plans to manufacture cigarettes in Turkey from the end of next year. Page 19

MERGERS and acquisitions by Japanese companies fell sharply last year, reflecting the squeeze on liquidity as well as deteriorating business conditions of companies in the US and Europe. Page 19

SACHSENHUTZ, Dresden dairy company, today becomes the first east German company to have its shares quoted on the German stock market. It is seeking D400m (\$39m) through a flotation on the unlisted section of the Stuttgart bourse. Page 18

FUJITSU, Japanese electronics company, is in talks with ICL, UK-based computer manufacturer in which it has an 80 per cent stake, which could lead to Fujitsu selling ICL-designed and manufactured personal computers in Japan. Page 18

COMPUTER software piracy in western Europe cost US suppliers an estimated \$4.6bn in 1990, according to figures collected by the Software Publishers Association and the Business Software Alliance. Page 18

Opposition vows Gamsakhurdia will be arrested and stand trial
Georgia's president flees in face of troops

By Neil Buckley in Tbilisi

THE SIEGE of Georgia's parliament ended abruptly and with little violence yesterday when President Zviad Gamsakhurdia fled in the face of advancing opposition troops who then overran the building without resistance.

There were conflicting reports on the whereabouts of Mr Gamsakhurdia, who left the parliament building in central Tbilisi in the early hours of the morning after being under siege for more than two weeks. Officials in Azerbaijan said Mr Gamsakhurdia was heading for Armenia, but Armenian officials denied they had offered him asylum and said he was thought to be making for Gyandzha in Azerbaijan.

"Wherever he is we will find and arrest him and bring him back to stand trial in Georgia," vowed Mr Tengiz Kitovani, one of the leaders of the opposition military council which now controls the republic.

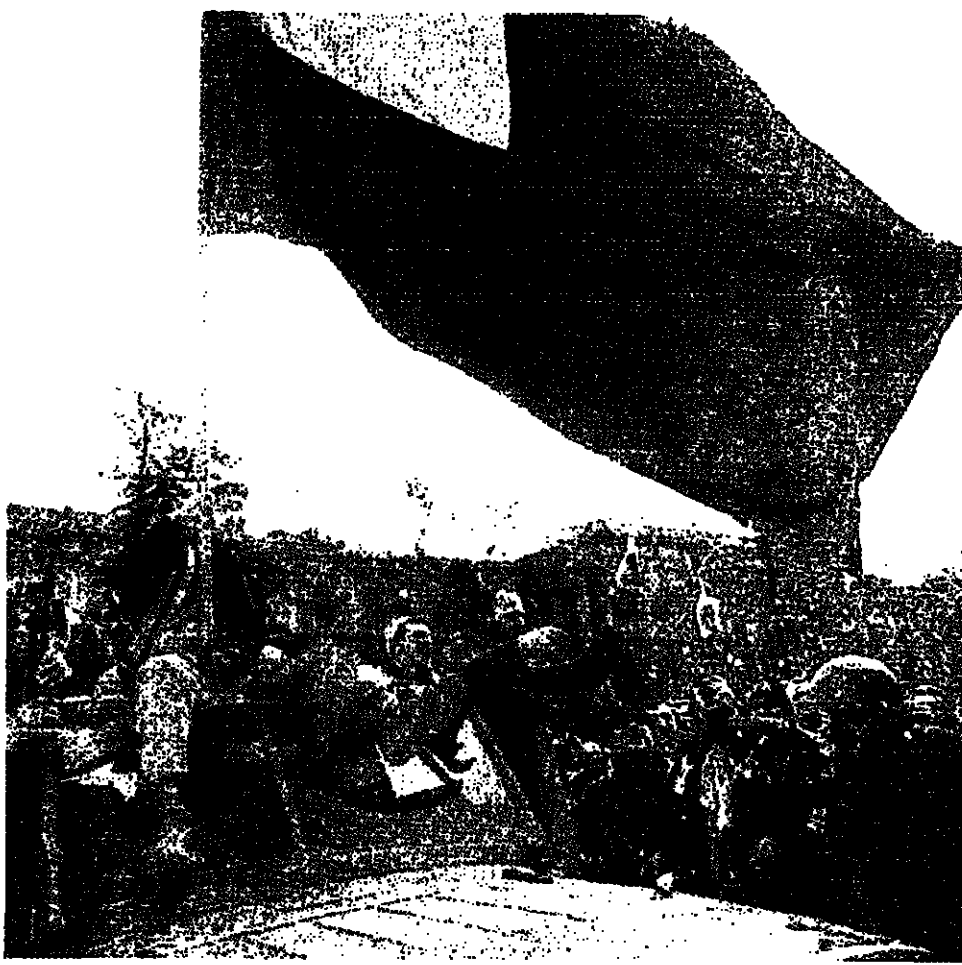
The jubilant opposition claimed a victory for its strategy of holding back from launching an all-out attack, instead putting the president under constant military and psychological pressure.

Mr Dzhaba Iosseliani, the joint leader of the military council, said: "We were prepared for this a long time ago. We said earlier that we were sure Mr Gamsakhurdia would leave without bloodshed. Our psychological warfare has worked."

The immediate political future of the republic is uncertain. Mr Eduard Shevardnadze, the former Soviet foreign minister, said yesterday he was ready to return to his native Georgia to help build a democratic society. Calling for national reconciliation, he said: "I am personally ready to take part in this complex process."

According to Mr Iosseliani, the military council is likely to remain in control of Georgia until the situation stabilises. The opposition leader warned of possible "excesses" by remaining forces of Mr Gamsakhurdia and said that the network of regional prefects who had bolstered his dictatorship was still in place.

There was little sign of a popular backlash against the ousting of the president, but Mr Gamsakhurdia is still said



Jubilant opposition gunmen celebrate with champagne in front of the shattered parliament building from which Georgian president Zviad Gamsakhurdia fled yesterday

to enjoy considerable support in the provinces.

In the longer term, the military council intends to hold new parliamentary elections, possibly in April, and said it was already organising a political forum of all parties to prepare for these elections. The post of president will cease to exist.

Mr Gamsakhurdia fled the parliament at around 2am local time (11pm GMT) with more

than 200 supporters in a convoy of two armoured personnel carriers, three buses and other vehicles.

The convoy left through the unguarded streets to the south of the building and apparently met no resistance until it clashed with an opposition detachment at a nearby bridge over the River Kura.

Opposition leaders said about 10 government soldiers and five opposition soldiers

had died in the shooting.

The catalyst for Mr Gamsakhurdia's decision to flee seems to have been the desertion at around 10pm of 60 highly trained security troops.

By midnight, Mr Gamsakhurdia is said to have told his supporters that the battle for the government building had been lost.

Shevardnadze's offer, Page 2
Editorial Comment, Page 14

Shevardnadze seeks to mend wounds

The ex-Soviet foreign minister tells Leyla Boulton why he is ready to return to Georgia

MR Eduard Shevardnadze, the former Soviet foreign minister, is ready to return to his native Georgia to help build a democratic society on the rubble left by President Zviad Gamsakhurdia.

"There is no other way out but national reconciliation when the economy is destroyed, finances are in disarray and Georgia faces catastrophe because its resources are exhausted," he said yesterday in an interview with the Financial Times. "I am personally ready to take part in this

complex process."

Mr Shevardnadze, who had frequently warned of impending dictatorship in the former Soviet Union, dismissed suggestions that Georgia's new rulers were tainted for having used force to oust an elected president, whatever his authoritarian tendencies.

"It was not so much a violent takeover as a conflict between an authoritarian regime and democratic forces which were supported by armed formations," he said, losing no time in trying to

boost the tattered image of his southern republic.

Mr Shevardnadze has been rootless since his republic declared independence from the union he served for most of his working life.

While he was able to survive as a national politician as long as the Soviet Union survived, the country's dissolution last month spelt the end of his long and distinguished career in Moscow.

He quit Georgia and his job as republic Communist party chief in 1986, when he

became foreign minister - a post in which he helped to change the face of international relations.

One of the rebel leaders yesterday described Mr Shevardnadze, who will be 64 later this month, as an able figure who could help build democracy in Georgia.

But he said that he did not know how people would react to the return of a man who once embodied Communist dictatorship over Georgia; Mr Shevardnadze, for instance, once had Mr Gamsakhurdia

jailed for dissent.

Georgians at least know that Mr Shevardnadze - with his acknowledged international authority - could bring them the one prize which eluded Mr Gamsakhurdia: recognition and respectability as an independent state.

Saying that Georgia had "a lot to do to obtain recognition and join all-European processes", Mr Shevardnadze also predicted that the republic would soon enter the Commonwealth of Independent States.

Continued on Page 18

N Korea to sign nuclear accord

By John Riddling in Seoul and Our Foreign Staff

NORTH KOREA yesterday told the International Atomic Energy Agency it would sign a nuclear safeguards agreement this month, clearing the way for a reduction in tension on the Korean peninsula.

Signature of the accord would involve opening nuclear facilities to inspection by IAEA experts. Earlier yesterday, demands for international inspections had been repeated in Seoul by US president George Bush, who said the US and South Korea would call off annual military exercises if North Korea took positive steps on the issue.

Mr Bush, on an Asia-Pacific tour which will end in Japan, where he arrives today, also emphasised the endurance of the US security commitment to South Korea and the region.

Mr Bush congratulated Mr Roh Tae Woo, his South Korean counterpart, on the progress in easing tensions with Pyongyang. He said that while the post-cold war era presented an opportunity for the US to

restructure its defences, for example by the closure of US bases in the Philippines, the US would remain "a visible, credible security presence in the Asia Pacific".

A statement from the IAEA in Vienna said Mr Chon Inchan, North Korea's ambassador to Austria, "today informed the director-general of the IAEA that his government will sign the Safeguards Agreement... pursuant to its obligation under the Non-Proliferation Treaty." The ambassador said the agreement would be signed this month.

South Korea and the US believe North Korea is developing nuclear weapons. This is denied by Pyongyang. However the belief that a nuclear bomb could be built at a plant 100km north of the capital within two years - far sooner than was previously thought possible - has made the issue a top priority for the west.

Trade plea to Seoul, Page 4
Tokyo gifts for Bush, Page 14

US telecoms carrier to challenge UK duopoly

By Hugo Dixon in London

SPRINT, the big US telecommunications carrier, has applied for a licence to compete with BT and Mercury Communications in the UK. It is the first significant challenge to the duopoly held by the two companies since the government last year abolished their exclusive rights to provide basic telecommunication services.

Sprint, the third-largest long-distance telecommunications carrier in the US, wants to provide domestic and international telecommunications services in the UK. It plans to lay a fibre optic network around the UK, largely alongside the canal system, at a cost of £150m-£200m. It is working with British Waterways, which runs the canal system.

The application to provide domestic services is expected to be approved by the Department of Trade and Industry. Continued on Page 16

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CONTENTS

Czechoslovakia: An 800-year-old monastery has become home to a fashionable disco ...	2
China: Beijing is anxiously watching how the freeing of prices works in Russia ...	4
UK: Terrorism: A secret war is being waged against the terrorists' fund-raising methods ...	7
Drugs: Vaccines are being developed for diseases against which there is no protection ...	10
Railroads: Communist Russia's gamble: First steps in education ...	14
Japan and the US: The climate has been soured for George Bush's visit to Tokyo ...	14
German railways: A government commission has concluded that restructuring is vital ...	15
Arms Guide + Reviews ...	24
Commodities ...	24
Crossword ...	32
Currencies & money ...	32
Editorial Comment ...	14

Battle to succeed Mitterrand as Socialist candidate heats up



The departure of Mr Pierre Mauroy as first secretary of the French Socialist party may prove the penultimate move in a power struggle between party barons to decide who will be the Socialist candidate in the 1995 presidential elections. Page 2

MARKETS

STERLING New York: \$1.8828 (1.849) London: \$1.8777 (1.8465) DM2.85 (2.855) FF9.7275 (9.745) SF2.53 (2.54) Y222.75 (230.5) £ index 91.6 (91.4) GOLD New York Comex Feb \$350.3 (351.5) London: \$348.55 (352.15) N SEA OIL (Argus) Brent 15-day \$18.20 (18.275)	DOLLAR New York: DM1.516 (1.543) FF5.1745 (5.2575) SF1.3436 (1.3748) Y123.25 (124.55) London: DM1.519 (1.5465) FF5.1825 (5.2775) SF1.3468 (1.375) Y124.05 (124.85) S index 90.6 (91.1) Tokyo close: Y124.4 US CLOSING RATES Fed Funds: 3 1/4% (3 1/4%) 3-mo Treasury Bill: 3.889% (3.93%) Long Bond: 10 1/2% (10 1/2%) yield: 7.455% (7.47%)	STOCK INDICES FT-SE 100: 2,493.2 (-10.9) FT-A All-Share: 1,190.12 (-0.3%) FT-SE Eurotrack 100: 1,032.05 (+5.04) FT-4 World Index: 153.70 (+1.5) New York close: DJ Ind. Av. 3,200.13 (-1.35) S&P Comp. 417.96 (-1.38) Tokyo: Nikkei 23,801.18 (+817.41) LONDON MONEY 3-month interbank: 10 1/2% (10 1/2%) Life long: 8 1/2% (8 1/2%) Mar 91% (Mar 91%)
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EUROPEAN NEWS

Tbilisi starts to count cost of a little local disturbance

By Neil Buckley in Tbilisi

"PLEASE pardon the disturbance," said a slogan pasted in white on an armoured personnel carrier on Tbilisi's Rustaveli Avenue yesterday.

To call the fighting in the streets of the city in the last two weeks a "disturbance" is a distinctly un-Georgian understatement. Civilians had been unable to walk along the city's main street for two weeks as it was transformed into a battle field. They had not even been able to walk through surrounding streets without frequently dashing for cover from stray bullets while machine gun fire and explosions rent the air.

Yesterday they picked their way somewhat somberly through the ruins of what was previously an elegant tree-lined avenue, with broken glass and pieces of masonry crunching underfoot.

"Our heart has been destroyed," said Gogi, a student of international law. "The heart of Tbilisi is our heart and it is crying out. This vandalism, this destruction, caused all this but it was worth it to gain our freedom. He was a monster, I guarantee you."

Earlier, an opposition soldier perched on top of an armoured personnel carrier had sprayed his comrades with champagne, the pop of

the cork followed by a deafening victory salute of machine gun fire in the air. Stubble covered cheeks brushed together as men in flak jackets kissed one another.

However, the civilian population was less exuberant, displaying only a sense of relief that the shooting had stopped.

There was little celebration of the opposition victory but neither were Gamsakhurdia supporters to be found shedding tears about his departure. Perhaps they were too scared.

Tbilisi had paid a high price for the ousting of the man the opposi-

tion liked to call Stalin.

The colonnaded frontage of the government building was pockmarked with bullet holes, some of its columns almost shot through by the howitzer which was laying abandoned on the other side of the street.

Thick smoke billowed from the northern wing of the building, as flames licked round the windows.

Opposition soldiers and early civilian arrivals seized almost anything they could move, ripping the radios out of the crumpled cars on the street, carrying television sets out of the basement and rifling

through desk drawers in the offices.

We followed them into the abandoned basement where only the previous day Mr Gamsakhurdia had met the media, while soldiers sat and smoked and played chess.

Now much of it was in pitch darkness. There seemed to be more tables around than before - trip wires, it was suggested. We quickly left.

Other buildings around the square included blackened wrecks - School Number 1 founded in 1802 and the most famous in Georgia, founded in 1802, where Mr Gamsakhurdia and Mr Tengiz Kitovani, a

rebel leader, both studied.

Where there had been a line of tents which housed the farthest supporters of a Mr Gamsakhurdia outside the parliament for more than three months there were piles of ash.

On a table a chess set had somehow survived the fires. One old woman tucked angrily as she surveyed the scene.

"Nothing good will come of this," she muttered, before displaying the ambivalent attitude towards dictatorship typical of her generation. "Stalin would never have allowed all this."

Prague's elite have a taste of Hell

By Ariane Genillard in Prague

LATE in the evening, when most of Prague is asleep, black Mercedes and BMWs make their way to the 800-year-old Strahov monastery on a hill above the baroque capital.

A hand-made sign swings from a tree at the main gate, it reads "Hell" or "Heil".

The monastery, confiscated along with all church property by the communist authorities in the 1950s, was recently returned to the Roman Catholic church. The abbot of the monastery, Father Opat, has found ingenious ways to raise money for much-needed restoration.

Five metres underground, in cellars where most did not venture in earlier centuries, the local nouveau riche mingle on a disco dance floor with ambassadors and foreign visitors. At dawn all is quiet again, and the sign is taken down.

"I think he just believed me when I said the club would not hamper the monastery's life," says Mr Doriano Malibab, the club's manager, speaking of his arrangement with Father Opat.

Mr Malibab, an Italian who owns a restaurant in Milan, had to do some hard bargaining with the priest to secure the three-year rental contract. Fr Opat was considering offers from about 10 other western investors.

"This is going to be a private club, for members only and without any shabby business going on," the Italian businessman explains.

Not a note can be heard outside the cellars, parties take place between 12th century walls, moist with four natural underground water sources.

In July we were wearing winter coats to come down here. Everything was damp and not a single light could be lit. It was a complete ruin. Forty-three permits from various ministries were needed to restore it.

Mr Malibab points to the elegant black steel lamps hanging on the walls. "I designed everything. Czech entrepreneurs made it all."

Fr Opat, meanwhile, is making a small fortune renting the floor space at a price which rivals Paris or Milan. Hell is raising profits.

The priest is also planning to rent some of the monastery grounds to a foreign company which wants to build a luxury hotel.

Mr Malibab runs a restaurant within the club, but getting the right food has not been easy. "It's really hell," he admits, laughing. Every day I have to send one person to go around the city to find just lettuce.

He says most goods have to be imported from Italy in small quantities, to get through the borders.

"Officially, samples of imported food products should be left at the Agriculture Ministry for approval but it would take months."

In a dark enclave next to the dance floor, the young waiter wearing a black tie says he earns twice the average local salary, and then asks: "You mean officially or unofficially?"

Mr Malibab's ambitions do not stop with Hell. He is buying a restaurant at the foot of the medieval Charles bridge in the heart of Prague.

It will specialise in traditional Czech cuisine, a rarity in the city judging from uniform menus offering the same five or so dishes - red meat, duck, dumplings, cabbage and carp.

Plans also include a café serving espresso, coffee and sandwiches, and a showroom next to the Old Theatre which will offer luxurious bathroom equipment.

"I was making more money in Milan but Prague has a special air about it," says Mr Malibab.

"You can just do crazy things here you could never afford in other western towns."

Rush to see Stasi files overwhelms government

THE government agency holding the files of the former East German Stasi secret police ran out of application forms yesterday because so many people wanted to find out who spied on them, Reuter reports from Berlin.

"We did not reckon with a rush like this," an agency spokesman said. The initial batch of 100,000 application forms had gone, and another 300,000 would arrive only next week.

East Germans were allowed to see their files from January 2 under a new law giving them access to the 200km of documents amassed by the Stasi's 85,000 full-time agents and hundreds of thousands of informers.

Plea for E German border guards

Four former East German border guards should receive suspended jail sentences for killing a Berlin Wall defector in 1989, a prosecutor said yesterday, Reuter reports from Berlin.

Summing up the first trial for deaths at the inner German border, Mr Herwig Grossmann, chief prosecutor, said the four guards had known they could have killed the fleeing Mr Chris Gueffroy when they fired a volley of bullets.

But he told the court: "Whatever they've done wrong, they still do not belong in jail."

Clash over threat to French gold mine

Miners clashed with riot police in southern France yesterday over the possible closure of western Europe's last gold mine, Reuter reports from Toulouse.

Officials in Carcassonne said at least 100 miners, angered by plans to close the troubled Salsigne gold mine, dumped stones in front of the regional government headquarters.

Fighting broke out when a miner charged his truck into police guarding the building, slightly injuring two officers.

Fugitive ex-mayor of Nice sentenced

Mr Jacques Madecin, former mayor of the Riviera resort of Nice, was sentenced in his absence yesterday to a year's imprisonment and fined a total of FF2.5m (\$455,000) for misuse of public funds, Reuter reports from Grenoble.

Mr Madecin, 68, who fled to Uruguay in September 1990, was found guilty of using city funds to pay for a magazine backing his political campaigns.

Unemployment rises to 11.1% in Belgium

Belgian unemployment rose 0.2 percentage points in December to 11.1 per cent from 10.9 per cent in November, the National Employment Office, AP reports from Brussels.

The number of unemployed rose to 459,256 in December from 452,233 a month earlier. The jobless rate was 15.5 per cent for women and 8 per cent for men in December.

UN observers to monitor Yugoslav truce

By Judy Dempsey in Belgrade and Agencies

THE United Nations is sending 50 military observers to Yugoslavia immediately to monitor the ceasefire. Mr Boutros Ghali, secretary-general, said yesterday.

In a report to the Security Council, Mr Ghali said he would not recommend deploying a larger peace-keeping force in Croatia until he believed Yugoslav leaders had accepted the terms of a broader peace plan.

The terms include withdrawal of the federal army from Croatia, disarming of Croat and Serb paramilitary units, and the creation of three demilitarised areas into which peace-keeping forces would be sent.

The ceasefire forged last Friday by the UN between the army and the Serbian and Croatian governments appeared to be holding yesterday.

However, Serbs in Krajina, the self-proclaimed republic which forms an enclave in Croatia, are continuing to reject terms for sending a UN peace-keeping mission.

President Franjo Tudjman of Croatia yesterday vowed his regime would regain control of all its territory held by the federal army and Serb reservists. "We will not cede one inch of territory," Mr Tudjman told reporters in Zagreb, the Croatian capital.

Mr Cyrus Vance, the UN's special envoy to Yugoslavia

who is now in New York, recommended that Mr Ghali seek Security Council agreement to send observers as soon as possible to assess the possibility of dispatching a 10,000-member force.

"This would have an enormous psychological impact," a western diplomat in Belgrade said yesterday.

"It might finally stop the fighting. But then the real work - defining post-Yugoslavia's borders - will begin."

France said yesterday it was ready to contribute up to 4,000 troops to an international peace-keeping force in Yugoslavia.

Mr Pierre Joxe, defence minister, said: "Whether it is within the framework of the UN or within that of a European force, we are ready to send between 3,000 and 4,000 men."

That would be about a quarter of the total force that has been mentioned.

Croat officials are concerned that the international community is making territorial concessions to Serbia in return for peace, and at Croatia's expense.

Mr Zdravko Tomac, Croatia's deputy prime minister, warned: "We are prepared to continue the war if anybody tries to take an inch of Croatian soil from us." A third of Croatia is occupied by the army and Serb forces.

French Socialists dig in for presidential fight

Party barons are manoeuvring for position in 1995 election, writes Ian Davidson

THE departure of Mr Pierre Mauroy as first secretary of the French Socialist party is likely to prove the penultimate move in a power struggle between party barons to decide who will be the Socialist candidate in the 1995 presidential elections.

Mr Mauroy will tell the executive bureau of the party this morning that he is resigning after three-and-a-half years in the job. Why he is resigning is unclear.

When news of Mr Mauroy's decision broke last Saturday it was widely assumed he would press the candidacy of Mr Michel Delebarre, the 45-year-old urban development minister and mayor of Dunkirk, who was for many years one of Mr Mauroy's closest associates in his town hall fiefdom in Lille.

The job was not Mr Mauroy's to give, of course. The choice will be made, probably before the end of this week, by the 131-strong governing committee of the party.

Since membership reflects the numerical strength of the rival factions in the party, the vote should give a strong indication of the internal bargains being made by the barons.

By yesterday evening it seemed they had indeed made their bargains when it became clear Mr Mauroy would not be endorsing Mr Delebarre, but rather Mr Laurent Fabius, the 45-year-old speaker of the National Assembly and former



Delebarre (left) and Fabius: focus of power struggle

prime minister. Later Mr Delebarre formally announced he would not be a candidate.

The reason for the shift from Delebarre to Fabius, but that he was widely discussed as a future star of the French political scene.

Not only does Mr Delors enjoy enormous prestige, he is untouchable by the stain of corruption and general discredit which affects most of the French political establishment. The prime reason for this is that he has been away from French politics since 1985. Although he is a member of the Socialist party governing committee, he is not the leader of a faction and he does not command campaigning power or bargaining leverage.

In recent months Mr Delors has been assiduous in main-

taining a prominent political profile in France, as a way of maximising his appeal in the minds of the party's king-makers.

On Sunday, for example, he was the star guest in the prestige personality television show *L'Heure de Vérité*, and he took advantage of the occasion to make state-of-the-art pronouncements on French policy issues - from the future of the nuclear bomb to economic reform.

The significance of his statements should not be misinterpreted, however.

The fact that Mr Delors says that French nuclear weapons should eventually be placed at the service of a common European foreign policy should be set alongside his other recommendation, that for the time being France should maintain the independence of its nuclear force.

Mr Delors is not announcing a change in French policy, he is just advertising his availability.

Being available is one thing; getting adopted is another. One option for him would be to return fully to French politics as a spring-board for a presidential campaign in 1995.

This was much discussed last autumn, when it was suggested that President François Mitterrand might summon him back to replace Mr Edith Cresson, the prime minister whose unpopularity has grown by the month.

The disadvantage of this option is that Mr Delors would risk contamination without any real prospect of being able to avert heavy defeat for the party in the 1993 general election.

Since last month's European Community summit at Maastricht, however, Mr Delors has seemed less tempted by a premature return to France, at least because his tenure in Brussels could conceivably be extended until the end of 1994.

But if Mr Delors stays away from France, he can give his candidacy real credibility only on two conditions: he must appear constantly before the public, and he must have a friend at the heart of the Socialist party.

Since Mr Delebarre is a member of the traditionalist faction to which Mr Delors also belongs, but is not himself a plausible presidential candidate, perhaps he could have been that friend.

If Mr Delors had wanted to keep out Mr Delebarre he could have done so without difficulty. The traditionalist faction, led by Mr Lionel Jospin, education minister, in association with Mr Mauroy, has almost 30 per cent of the votes in the party, but so does the Fabius faction.

Mr Delors's group is slightly smaller, with nearly 25 per cent.

But he and Mr Fabius between them command a majority of the votes.



Muscovites look at a live turkey at a market yesterday, the Russian Orthodox Church's Christmas eve. Most Russians, however, were gloomy as President Yeltsin's price liberalisation put most festive foods beyond their reach

Swiss bank taps those green feelings

By Ian Rodger in Zurich

THE SWISS, it seems, like to see themselves pay for projects to improve the environment. They willingly pay extra for batteries to cover the high cost of recycling them, and in some cantons they pay higher taxes if their cars do not have catalytic converters.

Now the Zürcher Kantonal Bank, one of the country's largest mortgage lenders, is trying to capitalise on this unusual enthusiasm, launching what it calls an environmental savings account.

The idea is that the customer will take a 1.5 per cent

cut in the normal interest rate for both borrowers and lenders, and has managed to attract more than 5,000 customers from all over the country and build up total assets of SF55m (\$39.5m).

Zürcher Kantonal Bank has established what it considers to be a modest target for the environmental savings accounts, which more energy-efficient buildings industry install equipment to reduce factory emissions, teaching farmers to reduce the use of chemicals and promoting the development of electric vehicles.

Mr Barth said he expected that the bulk of the money would come from individuals who would put just a portion of their savings into one. "We

wanted to set up an investment trust, but when we thought about it, we realised that it would be difficult deciding in what shares to invest. So we dropped the idea."

The bank guarantees to use the margin created only for projects to improve the environment. It cites as examples renovating buildings to make them more energy-efficient, helping industry install equipment to reduce factory emissions, teaching farmers to reduce the use of chemicals and promoting the development of electric vehicles.

Mr Barth said he expected that the bulk of the money would come from individuals who would put just a portion of their savings into one. "We

Pledge on Polish sell-offs

By Christopher Bobinski in Warsaw

POLAND'S new government will press ahead with privatising state-sector companies and will seek finally to untangle ownership rights, Mr Tomasz Gruszecki, the incoming senior privatisation official, has pledged.

"We want to privatise fast, but first we must clean up our present jungle and finally establish who owns what," he said yesterday. State-sector companies needed to be told if they were to be privatised or not and a "privatisation map" was to be drawn up.

Mr Gruszecki reiterated his support for "mass privatisation" plans, or a transfer of about 200 state-sector companies to foreign-managed investment funds, with distribution of shares in the funds to the populace.

He said three top officials from his ministry had resigned with the change of government, but stressed that talks with western investors which had been started by the outgoing government would continue.

The new government also plans to merge the Privatisation Ministry with those of Industry and Commerce Planning to form a "State-owned Enterprises Ministry". This would be headed by Mr Jerzy Kozłowski, now in charge of economic policy.

Portugal's pioneering approach to product research pays off

An unusual alliance between academics and industry has won praise from the Community, writes Patrick Blum

WITH limited government resources to fund research programmes and few companies able to undertake their own research, Portuguese academics and industry have formed an unusual alliance by creating private institutions to help companies develop products and improve their production and management techniques.

Among them, the Instituto de Engenharia de Sistemas e Computadores (Inesc), which specialises in information technology, telecommunications and computers, has won praise from the European Community for its pioneering approach. Its success has encouraged others such as the Oporto-based Instituto de Engenharia Mecânica e Gestao Industrial (Inegi)

which concerns itself with engineering and management. Today there are 17 such institutions in Portugal covering a wide range of sectors from biotechnology to physics.

Inesc was founded in 1980 as a private non-profit-making organisation by academics and state-owned telecommunications companies which wanted to pool research resources. Today it has a budget of E55m (\$86.4m) and has added training and sponsorship of new high-technology companies to its research and development work.

Finance comes from Inesc's shareholders, which include companies and universities, from participation in EC programmes such as Esprit and Race, and from research con-

tracts. It is involved in about 50 large research projects.

"The government didn't have the money to meet our needs, so we adopted a [North] American model. We offered to train engineers and technicians for the big companies so that they don't have to send people abroad, and in return they help to finance our work and our equipment," says Prof Jose Tribolet, a founding member of Inesc.

Inesc has trained more than 5,000 young technicians - school students with no work experience and company employees requiring new skills.

It employs directly 150 full-time staff, with another 250 part-time employees including a large number of professors

seconded from the university. About 200 post-graduate students do research at the institute and some 300 undergraduates undertake their final year project there.

The relationship works both ways as Inesc can provide research conditions and equipment which the universities cannot afford. "We didn't want to take people away from the university, but to improve and enrich it," Prof Tribolet says.

The relationship has been crucial in bringing universities closer to the needs of industry. Prof Tribolet says education in Portugal for too long has been seen as a source of personal status rather than as a tool to promote wealth creation. "Our objective is not to create a heaven for researchers, but to

make Portugal rich," he says.

That philosophy is extended into Inesc's promotion of new high-tech ventures through Altec, an investment company set up in 1987 by Inesc and Investimentos e Participacoes do Estado (INE) - a state-owned holding company - each with a 50 per cent share.

Altec acts as an incubator for new technology-based companies, providing some of the initial risk capital, expertise and assistance with research. The promoters of the company usually provide about 15 per cent of the start-up capital, but once the company is established Altec pulls out.

"We lead the market when it comes to risk capital. The so-called risk capital and

investment companies do everything except invest in risk, but they come to us to help companies we've involved in."

Inegi began more modestly and operates mainly in the industrial north. Established in 1986, it is linked to the Mechanical Engineering and Management department of the University of Oporto from which most of its staff and researchers come. It is involved in more than 100 projects including pilot studies to develop safety devices for car seats, finding an alternative plaster for broken limbs or a new technology for producing cast iron.

In the early days it was difficult to convince people in industry we could be useful to them, so at the beginning we

worked for nothing. Demand grew and we found it difficult to cope, so we created Inegi. Companies come to us because they need to develop a new product and they don't have the qualified people to do it," Prof Silva Gomes, Inegi president says.

He says Inegi, with an annual turnover of close to E300m and a budget about 10 times the size of that of the engineering department (excluding salaries), has more resources for research and can respond quicker than the university to requests from industry.

All money earned from research is ploughed back into the institute and to help pay for some of the university's own staff and equipment.

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WORLD TRADE NEWS

US importers in plea to escape China 'hit-list'

By Nancy Dunne in Washington

US companies and trade industry groups heading to Washington yesterday urged the US government to exempt them from the punitive duties it proposes on any such items.

"Penalising Tsingtao beer would be fatal to Monarch," Mr Glen Steinhilber, president of Monarch Import Company, founded in 1978 to import the beer, said in a letter to Congress.

The company has invested \$25m (£13.7m) in the product, which would be lost if Tsingtao were chosen to be a casualty of the US-China eight-month dispute over intellectual property rights.

In Beijing, vice-foreign trade minister Wu Yi said talks on protecting US copyrights, trademarks and patents could succeed if the US showed more flexibility.

Wu Yi is China's chief negotiator at the talks. In a seeming reaction to US pressure, China has begun publishing some foreign trade rules.

Wu Yi and US trade representative Joseph Massey are shortly to meet in Washington, in one last attempt to reach agreement before January 18, the "firm deadline" set by Mrs Carla Hills, US trade representative.

Without agreement, "the US Customs Service will implement any decision to collect increased tariffs very shortly after that date," Mrs Hills said.

The US complains about China's copyright law, mainly its poor protection for computer programmes and sound recordings, and failure to safeguard copyright for US works first published elsewhere.

The row yesterday focused on the impact of retaliation on US companies and the US economy. A "hit-list" of imports worth \$1.5bn has been selected, to be at least halved if final sanctions are imposed. Trade officials have said they will try to focus retaliation on China's state-run factories.

Mr Steinhilber stressed that Qingdao Brewery, producer of Tsingtao beer, is owned by the city of Qingdao, which has been seeking improved intellectual property rights protection. Other targets may include leather goods, textiles, watches, apparel, electronics and hardware.

Mr J. S. Hovoy, president of the North American Processing Company, said his small business would be crushed if aluminium tariffs were imposed. The company, which began selling Chinese hardware products in 1990, employs 25 workers in West Virginia in an area "devastated" by unemployment.

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EC, US set for more Gatt talks today

MORE talks are expected today between the EC and US over the troubled Gatt trade negotiations, a European Commission spokesman said yesterday, Reuter reports from Brussels.

Mr Frans Andriessen, EC external relations commissioner, is likely to raise problems on Gatt when he meets Mr James Baker, US secretary of state, in Washington, he said.

Mr Andriessen is expected to hold talks with Mrs Carla Hills, US trade representative, during his trip, which is mainly to discuss aid to the former Soviet Union.

Separately, Mr Ray MacSharry, EC farm commissioner, was expected to phone Mr Ed Madigan, US agriculture secretary, today, the spokesman added.

He gave no details of subjects likely to be raised at the discussions. These follow failure of EC-US talks last month to reach a deal unblocking the five-year-old Uruguay Round, deadlocked mainly by disagreement between the world's two biggest farm exporters on how far and fast to cut farm support.

The EC has also rejected a draft plan put forward by Mr Arthur Dunkel, Gatt director-general, on December 20. EC trade and farm ministers said the plan posed many problems, particularly in agriculture.

These ministers are due to meet on January 11 to finalise the EC position, two days before the deadline for all responses to Mr Dunkel's proposals.

In another newspaper yesterday, Mr Andriessen said it was difficult to say what the prospects now were for a settlement. "If there is no deal, both sides will be responsible," he was quoted as saying.

Mr MacSharry said last month that bilateral talks were over and that the process of seeking a farm subsidy compromise would have to continue through Gatt channels.

Mr Louis Mermaz, French agriculture minister, said on Sunday he was confident EC members would continue to refuse further compromise.

Aero-engine makers rev up for new era

Paul Betts on the pressures which may force three traditional rivals to collaborate

A BIG sign greets the visitor in the modern Cincinnati office block where General Electric is developing its \$1.5bn (£820m) GE90 large commercial jet engine. "We are truly launched with British Airways. Congratulations GE90 team," it says of the controversial deal the US company won last summer against Rolls-Royce to supply its new engines for BA's fleet of Boeing 777 airliners.

The engine order, coupled with BA's simultaneous decision to sell its Cardiff engine overhaul plant for £27m to the American company, was seen by many as GE's revenge on Rolls-Royce for withdrawing seven years ago from a commercial aero-engine partnership with GE.

However, Mr Brian Rowe, the head of GE's aircraft engine operations, was not exultant. If anything, he felt depressed. "You're coming on a bad day. We are laying off 1,500 of our people," he said.

Even by its own cut-throat standards, the aero-engine industry has been going through a particularly rough patch during the past few months. The decline of military sales in the post-cold-war defence market and the lingering recession in civil aviation have had devastating effects on all engine manufacturers.

GE, Pratt & Whitney and Rolls-Royce have all been forced to undertake sweeping restructuring programmes. To win new engine orders in the current depressed market, the three rival companies have had to make hefty concessions and offer enlightened terms to attract customers.

"We must stop killing ourselves with our crazy pricing structure," Mr Rowe said. "We are not only having to give away new engines but we are

now having to make deals with airlines on spare parts. That's how tough it is." Commercial engine manufacturers have traditionally relied on spare parts to produce a significant portion of their revenues and profits.

During the past few months, even small orders have provoked big battles. Some have ended in court. When Malev, the Hungarian airline, cancelled a Pratt & Whitney engine order for GE engines to power two Boeing aircraft, Pratt took legal action. But BA's decision to buy GE, rather than Rolls-Royce engines, and select Boeing rather than European Airbus airliners provoked the biggest storm of all.

Although an engine alone has never sold an airliner, an engine deal can tip the scales in an aircraft competition. Engine manufacturers work closely with airframe makers to develop power plants for new aircraft. But it is difficult for them to remain neutral when they are offering engines on rival airframes.

The combined pressures of the market and Airbus's frustrations over its repeated failure to win an order from BA prompted Mr Jean Pierson, the

Rolls-Royce will offer its Tay 670 engine to power the new McDonnell Douglas MD-95 twin engine airliner. This follows an agreement between the UK engine maker and the US aerospace group, writes Paul Betts.

The new Tay 18,000lb thrust engine is expected to be certified in 1994 while the new 185 seater MD-95 is due to enter service in early 1996. McDonnell Douglas announced last year that the MD-95 would be assembled in China in conjunction with MD-90 co-production for the Chinese Trunkliner aircraft. China is currently in negotiations with the US aircraft manufacturer on the Trunkliner programme.

Rolls-Royce also said yesterday it had reached agreement with Textron Lycoming, the US engine company, to take part in the Tay 670 programme as a sub-contractor. The recently established BMW/Rolls-Royce joint venture as well as Volvo of Sweden are also partners in the Tay 670 programme.

Mr Rowe said recent engine orders, including the BA fricas, showed there were no captive markets for manufacturers. "After the BA order we thought we would get the GE90 on the new Boeing 777s of All Nippon Airways, one of our good customers. But we are still trying to understand why they chose Pratt instead," he said. Rolls-Royce also struck back against GE last month when it clinched a \$500m order from Emirates for Trent engines.

Powering the new generation of wide-body aircraft has now become the focus of a three-cornered battle between GE, Pratt & Whitney and Rolls-Royce.

To reduce the financial risks of developing new heavy-thrust engines, all three engine makers

have sought to attract other companies as risk-sharing partners or subcontractors. But the pressures facing the three leading players are now expected to force even broader collaboration. Some industry experts have suggested that three big engine makers were too many for the market to sustain.

Mr Rowe disagreed. "There's got to be competition but I don't see why anybody should die. It's stupid to believe the British are going to give up on Rolls-Royce. There are various ways of working together and we will have to work out some solution to stop shooting ourselves," he said.

At the end of the day, the industry could not continue pricing itself out of business. It would have to find a new "modus vivendi" if it was to remain viable, Mr Rowe argued. There was no need for any of the big companies to disappear, but there was also no need for more than two engines in any given thrust size to compete on any aircraft, instead of three as is the case on many airliners today.

Mr Rowe felt co-operation between companies would have to increase, although this was likely to lead to changes in the existing pattern of alliances in the industry. This could eventually lead to renewed co-operation between GE and Rolls-Royce. "The door remains open for Rolls," Mr Rowe said.



Mr Brian Rowe and the GE90: "There's got to be competition but I don't see why anybody should die"

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CHESHIRE

The FT proposes to publish this survey on January 23 1992.

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FT SURVEYS

Danish-Malaysian investment pact

MALAYSIA and Denmark have signed an investment protection and promotion agreement, Reuter reports from Kuala Lumpur.

The pact would give investments involving the two countries some protection against nationalisation and expropriation, with adequate compensation should either occur. Ms Rafidah Aziz, Malaysia's inter-

national trade and industry minister, said. "The Malaysian government recognises the importance of providing such protection in its efforts to promote foreign direct investment," the minister added.

Malaysia had approved 16 Danish manufacturing projects worth \$83.5m (£45.9m) between 1987 and November 1991, com-

pared with 14 totalling \$6.3m between 1990 and 1991.

Danish investment in Malaysian manufacturing had stayed relatively small, but interest had "shown a favourable trend".

Danish-linked manufacturing projects approved since 1981 had been mainly in the food, beverage and chemicals sectors.

UK-Japan group in Iran deal

IRAN has awarded a ¥46.6bn (\$199m) contract to a Japanese-UK consortium to build a chemical fertiliser plant in Khorasan Province, north-east Iran, Steven Butler reports from Tokyo.

This is the first time in 13 years that Japan's international trade and industry ministry will provide trade insurance for business with Iran.

Japan's Export-Import Bank will finance 85 per cent of the project.

Tomen trading company will act as main contractor, with the UK affiliate of Kellogg of the US in charge of basic design, and Kawasaki Heavy Industries responsible for detailed design and machinery procurement. The plant should be ready in autumn 1994.

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INTERNATIONAL NEWS

Tokyo embarks on improving ties with Hanoi

By Robert Thomson in Tokyo

JAPAN HAS taken an important step towards improving relations with Vietnam by announcing a government mission to Hanoi to negotiate the repayment of loans that have not been serviced for over a decade.

The Japanese government regards the visit this weekend as a sign that it is prepared to develop a foreign policy independent of Washington. The US is unwilling to lift an embargo on Vietnam that has limited the country's access to foreign aid and investment.

Mr Michio Watanabe, Japan's foreign minister, said that the dispatch of the 10-member delegation, including representatives of the Trade Ministry, the Finance Ministry, and the Economic Planning Agency, is likely to be followed by another mission which will assess prospects for possible financial assistance.

While Japan is keen to develop a stronger political presence in Vietnam and Cambodia, a Foreign Ministry official indicated that Washington had been consulted before taking the decision to send the delegation. The official said the US did not oppose a "step by step" improvement in ties between Tokyo and Hanoi.

The delegation, which will

spend nine days in Vietnam, is to negotiate the settlement of arrears on Japanese government loans totalling ¥28bn (\$120m). Repayments were stopped after Japan and other countries suspended economic aid to Vietnam after its invasion of Cambodia in late 1978.

An expected settlement of the debt question and the likelihood of government assistance resuming in the near future will encourage Japanese companies to increase their exposure in Vietnam. Until now, they have been wary of large investments for fear of a negative response in the US, where the issue of Vietnam war servicemen missing in action remains sensitive.

Japanese investment in Vietnam has accounted for about 8.6 per cent of the total ¥1,060bn (\$46bn) pledged by foreign partners, while Taiwanese investment is about 14 per cent of the total and French capital 13.8 per cent.

Mr Watanabe, who has taken a personal interest in improving relations with Vietnam, said that fresh Japanese government money could begin flowing into the country within a year. New lending by the World Bank and other agencies is likely to follow the lifting of the US embargo.

Indonesia seeks large rise in tax revenues

By Claire Bolderson in Jakarta

INDONESIA'S budget for the fiscal year beginning April 1 will rely on a big rise in tax revenues to fund a 11 per cent increase in spending.

President Suharto, in his budget speech to parliament yesterday, announced a drive to improve tax collection. "The public must become even more aware of their duty to pay tax. The number of taxpayers must be constantly increased, the tax administration and collection must continuously be improved," he said.

Development projects, which will comprise nearly 41 per cent of spending, will especially involve the improvement of Indonesia's weak infrastructure, particularly the road, communications and electricity sectors.

Revenue from income tax is

projected to increase by 36.3 per cent while revenue from value-added tax will increase by 34 per cent. Growth in non-oil exports is also projected to contribute to the growth in revenues. A domestic fuel subsidy is being eliminated.

Revenues and expenditure in the 1992-93 budget, which by law has to balance, are to increase by 11 per cent to \$29.9bn. The budget shows a growing reliance on domestic income as Jakarta tries to move away from dependence on foreign aid. The budget assumes a 7.4 per cent drop in foreign aid to \$4.9bn.

President Suharto said that Indonesia would continue to use available foreign aid to accelerate development but that "the key remains in our own hands, namely to discover and develop domestic resources for development."

Sectors other than oil and gas are projected to supply nearly 70 per cent of domestic revenues, or \$18.3bn, an increase of more than 29 per cent over the current fiscal year while revenues from oil and gas will contribute \$6.9bn based on a projected average oil price of \$17 per barrel.

The budget projects total exports rising by 8.8 per cent. Inflation for the 1992-93 year is put at 6 per cent compared with an official level of 9.82 per cent in 1991-2. GDP growth is estimated both for the current fiscal year and for the next at 6 per cent, a slight drop from rates of more than 7 per cent in the two previous years.



Suharto: duty to pay

NZ intervenes to prop up dollar after sharp decline

By Terry Hall in Wellington

THE New Zealand Reserve Bank yesterday intervened to stop a sharp decline in the value of the New Zealand dollar which has fallen by 4 per cent in the past three weeks to trade at record lows against its trade-weighted index.

A formal statement from the central bank expressed alarm at the falling value of the currency which it said would push domestic inflation to 3.5 per cent by the end of the year. The bank operates under an act of parliament which places it in charge of monetary policy, with the objective of achieving nil to 2 per cent inflation by next year.

The statement, with its underlying threat to tighten

monetary policy if the dollar continued to fall, appeared to do the trick, with the currency moving into what is regarded by the Bank as an acceptable level of 64.7 US cents compared with 62.7 US cents on Friday. The bank was reported to be pleased with the movement, as it was keen to avert a politically unpopular tightening of monetary policy which would have damaged the recession-hit economy by pushing up interest rates. The Reserve Bank was instrumental in the currency's slide when it released official forecasts before Christmas which said inflation would be at the lower end of its target range of between 1.5 and 3.5 per cent.

Beijing reformers keep anxious eye on Moscow

Yvonne Preston on how China, like Russia and Ukraine, is facing some difficult economic choices

CHINA is anxiously watching reaction in Russia and Ukraine to the shock therapy of freeing prices from state control, one of the main pillars of centralised communist economic planning.

There has been little official comment here but media coverage has emphasised Moscow's empty shelves and desperate queues, contrasting them with reports of mid-winter plenty in Beijing and images of the city's well-stocked stores and street stalls.

Fear of civil unrest in the old Soviet empire spilling over its borders is a major worry for China, which has hastened to establish diplomatic relations with Russia, Kazakhstan, Uzbekistan, Ukraine and Tajikistan. Full diplomatic relations with Kirgizia were established on Sunday, giving it formal ties with all the former Soviet republics on China's border.

However, Beijing's concerns go beyond that. Economic reformers in the government are uncomfortably

aware of the need to bite harder on the bullet of economic reform and so run the risk themselves of adverse reaction and civil unrest.

Economic reform in China has gone much further than under the communists in the old USSR, especially in the agricultural sector. Moscow is only now putting forward serious proposals to give Russian farmers freedom to work the land for themselves and the incentive of private profit while China de-collectivised agriculture 10 years ago.

Freed to work their own piece of land and eager to get rich, the peasants ensured that food flowed onto the market in sufficient quantities to keep the gap between free market prices and state prices narrow. There was little opportunity for black-market dealers to buy out state stocks to resell at outrageously inflated prices on the free market, as happened in Russia and Ukraine.

Over 52 per cent of prices for Chinese farm produce are now market

regulated. Even prices for grain and edible oil, heavily subsidised by the state, have begun to move. The move would bring civil unrest proved groundless but further cuts in subsidies, on housing as well as staple foods, could mean trouble.

The official news agency, Xinhua, argued recently that prices should reflect market supply and demand. Price stability did not mean prices would never change and people were beginning to accept that, the agency claimed.

Paradoxically the privatisation of state-run agriculture, by boosting food supplies has helped shore up communist power. By contrast the state-run industrial sector, the backbone of China's socialist system, is in a parlous state. It cries out for reform decisions as drastic as those just taken in Moscow and Kiev, and as risky.

Government officials here make no secret of the desperate state of the

bulk of China's 10,000 state-owned industrial enterprises. Heavily overmanned and producing goods no-one wants to buy they have built up huge stockpiles and massive debts. Every year they eat up billions of dollars in state subsidies, more than goes to education or the military. One third of them are losing money.

Communist Party leader, Jiang Zemin, said recently the revival of the state sector was vital economically and to the "status of the public ownership economy and the solidity of the entire socialist system."

Some economists say the patient is so sick there is no hope of recovery. Last year for the first time in over 40 years, less than half industrial output, 45.6 per cent, came from the state sector.

Kickbacks, malpractice, corruption, embezzlement, expensive favours to retired cadres and lavish winning and dining by those still in the job, compounded hefty losses.

The semi-official China News Ser-

vice reported no lack of criminal cases of swindling public institutions out of several hundred thousand or even several million yuan.

To talk of reforming this rotting system, the main source of state financial revenues and the biggest employer of industrial labour, is one thing. Implementing reform is another, very risky business. State industrial workers enjoy lifetime employment. Housing, free health care, kindergartens, schools, leisure facilities and subsidised rice all come with the job. Profits and productivity come second to basic welfare, in a system designed to ensure quiescent workers and political stability.

Beijing wants every province in China to commit itself to closing 10 of its large, loss-making operations. No province has yet complied, fearing factory closures will lead to unrest from laid-off workers. Bankruptcy was first allowed by law in China in 1988, but it has so far taken its toll of only a handful of small collectives.



President Bush with his South Korean counterpart, Mr Roh Tae Woo, in Seoul yesterday

Bush calls on South Korea to remove non-tariff barriers

By John Ridding in Seoul and agencies

MR George Bush, the US president, yesterday called on South Korea to remove all non-tariff barriers to trade and liberalise its financial system, saying that doing business in Korea was still more difficult than it should be.

Mr Bush, addressing the subject of trade liberalisation which has been one of the principal objectives of his Asia-Pacific tour - Seoul is his third stop and he arrives in Tokyo today - said that Korea had made "great progress in removing visible trade barriers over the last five years."

But he said that there are still "fundamental problems that stifle the ability of foreign firms to compete in Korea". He cited "cumbersome customs procedures" and "unjustified standards and regulations" as some of the difficulties facing US exporters.

Mr Bush also urged Korea's co-operation in a successful conclusion of the Uruguay Round of world trade talks. Korea's refusal to allow

imports of rice has been one of the obstacles to a successful conclusion of the multilateral negotiations.

There were several scattered protests by students, farmers and dissidents demanding the Washington and Seoul governments to improve trade.

Students and farmers burned effigies of President Bush, torched US flags, staged marches and took out newspaper advertisements to demand an end to Washington's pressure for opening of Korea's rice market. Protests occurred in three cities, at the US embassy, in streets and on campuses. No arrests were reported and most protests were peaceful.

The main opposition Democratic party adopted a resolution urging Mr Bush to halt pressure to open Korea's rice market, saying it could touch off a new wave of anti-Americanism.

Thirty-seven opposition party members who represent farm districts boycotted Mr

Bush's speech to the National Assembly. The Democratic party has 75 seats in the 299-seat parliament.

Riot police blocked a march on parliament by angry farmers. There was pushing and shoving, but no serious injuries were reported.

In Kwangju, 210km south-west of Seoul, about 300 students staged a torch-light parade through Kwangju.

The government-backed National Agricultural Cooperative Federation placed half-page advertisements in two English-language newspapers to support the government's protectionist stance. It cited a recent campaign that collected 13m signatures in support of keeping the rice market closed.

Hong Kong sees record container throughput

By Angus Foster in Hong Kong

HONG KONG'S container port handled more than 6m TEUs - or twenty-foot equivalent units - for the first time last year and total cargo throughput exceeded 100m tonnes also for the first time.

Container traffic increased 21.7 per cent to about 6.2m TEUs, according to provisional figures from the Hong Kong government. Singapore, which

overtook Hong Kong as the world's busiest container port in 1990, is expected to announce even higher throughput figures later this year.

Hong Kong's increase is largely a result of exports from southern China. Hong Kong manufacturers have shifted production across the border into China for cheaper

land and wages. Southern China's economy has also expanded rapidly, despite an austerity programme launched in 1988.

"China trade has been steaming ahead at a greater rate than anyone could have forecast two to three years ago," said Mr Ian Dale, assistant director of marine planning.

Hong Kong's rate of increase, which exceeded government five-year forecasts, will add urgency to plans for the colony's ninth container terminal. The site for the terminal has been criticised by environmental groups who are calling for it to be scrapped and the new terminal built later at a different site.

Algerians deny any nuclear link with Iraq

By Francis Ghiles in Algiers

ALGERIA'S Foreign Ministry said yesterday that there was no truth in British press reports that Iraq had supplied either experts or nuclear materials to help Algeria build a military nuclear reactor.

Algeria had decided to submit both its nuclear reactors - at Draria and at Ain Oussera - to the control of the International Atomic Energy Agency in Vienna. Mr Lakdar Brahimi, minister of foreign affairs, said yesterday: "As far as I know the agency is 100 per cent satisfied with the arrangements that have been or are in the process of being made."

Britain yesterday urged Algeria to sign the Nuclear Non-Proliferation Treaty, but an official refused to confirm the Sunday Times report.

The local Algerian media to abide by this undertaking and invite the IAEA (International Atomic Energy Agency) as soon as possible to inspect the plant, a British official said.

He said China, which is helping Algeria to build the reactor, had given similar assurances.

"We also note Algeria's affirmation of a commitment to nuclear non-proliferation and we urge her to formalise this commitment by acceding to the NPT," the official said.

Meanwhile, Mr Sid Ahmed Ghozali, Algeria's prime minister, acknowledged yesterday that last month's vote for the radical Islamic Salvation Front (FIS) reflected the population's "profound despair". Breaking a 10-day silence, Mr Ghozali told Algerian journalists that despite his government's best efforts, the elections had not been as fair as he had hoped.

Mr Ghozali, 47, said the FIS, which won 47.3 per cent of votes in the first round of polling on December 26, said that most cases of alleged fraud sent to the Constitutional Council were "completely without foundation".

"Other extremist parties which have been rejected by the people are trying to manipulate the media in order to frighten off these people from the choice of an Islamic state," he said.

Observers say that complaints of cheating will make little difference to the commanding lead seized by the fundamentalists in the first round of voting.

Kuwait's defence spending expected to increase sharply

By Mark Nicholson, Middle East Correspondent

KUWAIT'S long delayed first budget since the Gulf war is expected to allow for a steep rise in defence spending to \$8bn from \$1.55bn in the last budget and an outlay of more than \$10bn on war-related expenses.

The figures, disclosed in the Middle East Economic Survey (Mees), are contained in a planned budget that covers the year from July 1 last year. They were delayed because of post-war disarray among Kuwait's government departments.

The planned budget is being reviewed by committees of the National Council, the emirate's interim and purely advisory assembly, before publication in its final form.

Diplomats expect that it will be published early next month.

The present draft projects an overall 67 per cent rise in government spending for the year to \$20.9bn, according to Mees. Revenues are expected to reach \$3bn, mostly from oil sales, as output is planned to accelerate towards pre-war levels of 1.5m barrels a day by the end of this calendar year.

Part of the remaining deficit will be made up by income from Kuwait's overseas investments, though no estimates for these are disclosed in the plan.

Before the Iraqi invasion in August 1990, investment income on Kuwait's estimated \$80bn to \$100bn overseas assets often exceeded incomes from oil.

However, Kuwaiti economists estimate that payments to Gulf war allies and reconstruction costs may have run these assets down to less than \$50bn. Extraordinary, non-recurring costs related to the war are put at \$10.35bn in the present budget draft - including \$7.31bn in payments already made to Desert Storm allies and \$1.34bn to pay for a write-off of consumer loans to Kuwaiti citizens.

This spending, on top of the likely deficit for the present fiscal year and the cost of restoring oil production, may force Kuwait to return to international markets for finance.

Since the war, the emirate has already tapped international banks for a syndicated loan worth \$5bn.

NEWS IN BRIEF

Nigerian central bank takes control of NBN

The Central Bank of Nigeria (CBN) yesterday assumed direct control of the financially troubled National Bank of Nigeria (NBN), the country's oldest indigenous bank, Reuters reports from Lagos.

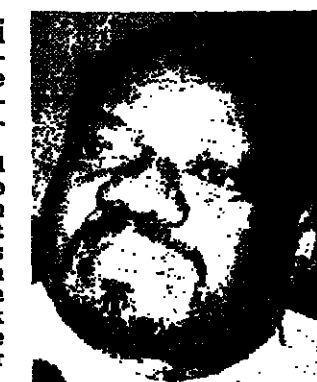
A CBN statement, quoted by the News Agency of Nigeria, said it had asked the Nigeria Deposit Insurance Corporation (NDIC) and a special task force to take control of the bank's business on its behalf.

CBN said NBN, jointly owned by four south-western state governments, could not meet the demands of its depositors. NBN was among nine commercial banks classified as distressed by an NDIC report last October.

Savimbi denies tourist killings

The Angolan opposition leader, Mr Jonas Savimbi (right), said yesterday that his former rebels were not responsible for the deaths of four British travellers killed in an ambush, Reuters reports from Abidjan.

However, Mr Savimbi, head of the Unita movement, also said at a press conference in the Ivory Coast that he did not think it was wise for foreigners to travel in a country which had just ended a civil war. He blamed robbers for the attack which occurred near here where thousands of former Unita rebels are confined.



MPs on mission to Libya

A British politician and an Italian member of the European parliament have begun a fact-finding mission to Libya at the government's invitation to discuss the 1988 bombing of the Pan Am airliner over Lockerbie. Reuters reports from Tunis.

A British opposition Labour party MP, Mr Bernie Grant, said that he wanted "to make sure that the Libyan government position is accurately taken back to the British parliament". Britain and the US have threatened sanctions against Libya if it does not hand over two intelligence agents suspected of blowing up the Pan Am jet.

Saddam makes defiant speech

Still defiant a year after the Gulf war, Iraq's President Saddam Hussein attacked his enemies yesterday and boasted of his missile attacks against Israel. Reuters reports from Baghdad.

In a televised address marking "Army Day", Mr Saddam recalled with pride his Scud missile attacks on the Jewish state. "The Mother of All Battles" liberated Arabs everywhere, particularly after the Hussein, Abbas and Hijra missiles hit the cursed Israel," he said. Unlike past years, however, there was no military march-past for the president.

India to repatriate Tamils

India is to begin repatriating about 300,000 Tamil refugees back to Sri Lanka, a foreign ministry spokesman said yesterday, Reuters reports from New Delhi.

An Indian chartered ship is to take the first batch of 5,000 refugees back to the strife-torn island in two weeks' time. The repatriation and moves towards a political settlement of the nine-year civil war with his Indian counterpart, Mr Madhavsinh Solanki, the spokesman said.

PHILIPPINES NUCLEAR POWER CORRUPTION ALLEGATIONS

Westinghouse urges US court to drop bribery charges

By Frank Gray

WESTINGHOUSE Electric of the US has called on a US federal court to drop bribery and corruption charges against it in connection with a nuclear power project in the Philippines.

The \$1.1bn civil action was brought against Westinghouse and consultants Burns & Roe, also of the US, by the Philippines government and the National Power Corporation of the Philippines. Last autumn, the companies were committed to face trial by jury, which is scheduled to begin on February 3.

The appeal follows an unexpected judgment by the International Chamber of Commerce in Geneva, which is hearing aspects of the case. The ICC,

shortly before Christmas, found that the case against Westinghouse was circumstantial and without merit.

The allegations stem from a contract awarded to Westinghouse in 1976 to supply the Philippines with a 600 MW nuclear power station. The allegations claimed that \$17m in consultancy fees paid to Mr Herminio Disini, a Manila businessman, were passed on to then-president Ferdinand Marcos to secure the deal. The nuclear station was completed, after several delays, in 1986, shortly before the fall of the Marcos government. It was mothballed before being put into service by the government of Mrs Corason Aquino.

A number of issues relating to the

performance of the contract were turned over to the ICC arbitration tribunal in Geneva, but part of the ICC's brief was to consider the bribery and corruption allegations.

To the surprise of both the defence and the plaintiffs, the ICC judge came down strongly in favour of the US companies.

The judgment said: "There is no direct evidence that Marcos supported Westinghouse because he expected to benefit [from commission payments to an intermediary]. The circumstantial evidence also fails to prove that Marcos promoted Westinghouse because he expected to receive [commission payments from an intermediary]. There is

no evidence either of any agreement between Marcos and Westinghouse or [that the intermediary] acted as agent for Marcos."

"Although [the Philippine] parties argue that the circumstantial evidence establishes that Marcos must have received a share of the commissions from the intermediary, the tribunal is not persuaded."

A Westinghouse official said that the company was delighted with the news as it vindicates the position which Westinghouse has taken for over 14 years, that is, that no bribe was ever paid by Westinghouse to President Marcos.

The company now hopes Judge Dickinson Debevoise, the New Jersey


federal court judge, will drop charges. In his decision to order the jury trial, he said he found "ample evidence to permit a reasonable jury to find that the Distri commissions were intended to be paid in whole or in part to President Marcos."

According to US legal officials, he now will have to weigh his findings against those of the ICC. He is expected to rule on the Westinghouse appeal following oral hearings on January 24. Judge Debevoise will be the presiding magistrate at the jury trial should it still go ahead.

A spokesman for the plaintiffs said the Philippines government was considering an appeal to the Swiss Supreme Court.

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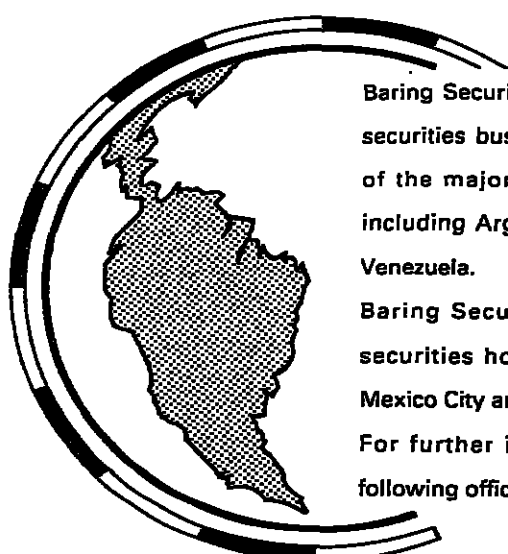
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AMERICAN NEWS

Machine delivers colour images down existing lines AT&T unveils home video phone

By Martin Dickson in New York

AMERICAN Telephone & Telegraph yesterday unveiled what it claims is the world's first mass-market video-telephone - a machine costing \$1,499 that can be used in the home over existing phone lines and deliver full colour, moving images of a caller.

Video communications are now virtually limited to the business market, employing systems which cost tens of thousands of dollars. Most rely on video-conferencing rooms and special digital telecommunications networks.

Rival manufacturers in both the US and Japan have also been developing inexpensive models for the home market, but AT&T is thought to be the first to bring a product to market and back it up with its immense marketing strength.

The company is the leading US provider of long-distance telephone calls and a big global maker of telecommunications equipment.

The AT&T equipment, which requires no special installation, uses a standard sized telephone and a fold-up 3.3 inch liquid crystal display video screen and camera lens. Callers who want privacy can close a shutter over the lens. It will cost the same to use as a normal telephone call.

The AT&T telephone gives a slow motion picture of a caller which is out of synchronisation with the speaking voice - a big problem with delivering video services to the home using current technology.

However, Mr Kenneth Bertacchini, president of AT&T consumer products, said consumers

involved in trials of the equipment found its variable picture motion, between two and 10 frames a second, adequate for their personal communications.

The company will begin selling the equipment, which is called VideoPhone 2500, in the US in May and will also rent out the equipment for under \$30 a day.

It also intends to offer a service for public areas, such as airports and hotel lobbies, later this year.

The company plans eventually to market the equipment internationally, and is discussing licensing agreements with a number of companies.

Mr Bertacchini said he believed that "by the year 2001, visual communications will become as important to consumers as wireless communications".

However, analysts said that while the AT&T model was relatively inexpensive, the price would probably have to drop substantially more to attract a truly mass market.

The video compression portion of the phone will be made by Compression Labs of California which has signed a joint development agreement with AT&T to provide the video compression technology.

The AT&T Phone Centres will also rent the product for \$30 per day, and lease it for longer periods.

It will also make the VideoPhone available for people to place calls. Later this year, the company said, it plans to offer public VideoPhones for hotel lobbies and airport lounges.

Call to save US motor industry

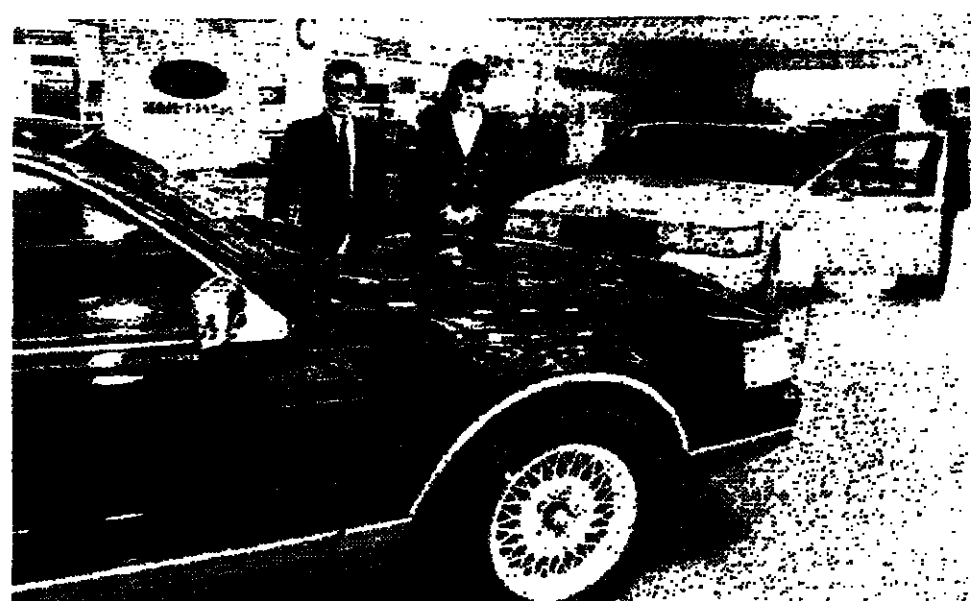
By George Graham

THE US vehicle industry is dying and needs government help to survive, according to a new report by the Economic Strategy Institute, a Washington-based think tank.

"Detroit is basically going out of business and is being displaced by Japan. When the auto industry goes down the tubes, so do a lot of other American industries," said Mr Clyde Prestowitz, a former Commerce Department official under the Reagan administration and institute president.

The call for government intervention came on the eve of President George Bush's arrival in Japan. The president has taken with him the heads of General Motors, Ford and Chrysler in an attempt to persuade Japan to ease market access for US cars and to persuade voters that he cares about the US recession.

US carmakers suffered one of their worst years in 1991. The three lost \$5bn (£2.7bn) between them in the first nine months, and last month GM said it would close 21 plants and cut 74,000 jobs. Ford yesterday said it sold only 2,87m cars and trucks last year, down



TOKYO MAY SET TARGETS FOR CAR IMPORTS

As dealers (above) tried to sell US cars in Tokyo showrooms yesterday on the eve of President Bush's visit, Mr Kozo Watanabe, international trade and industry minister, said Japan would probably have to set import targets for US cars and car parts to satisfy American demands, Reuters reports from Tokyo.

The minister was due to appeal to Japan's car industry to boost purchases of US cars and components. "I must ask for your co-operation to make [Mr Bush's] visit a suc-

cess," he told industry officials.

Car trade friction and Japan's trade surplus with the US will be high on Mr Bush's agenda. Japan's big carmakers plan to boost purchases of foreign-made cars, but some say there are limits to what they can do. Toyota and Nissan said yesterday they might boost imports further. Sales of US-made vehicles in Japan for January-November 1991 totalled 27,754, out of 180,852 imported vehicles sold there in the same 11 months.

health comes from the cost of health care, usually borne by the employer in the US but is covered by the state in Japan. Organizational costs, including pension plans, contribute \$680 and labour costs are \$316 per car higher in the US. The report says the US government should give an income tax credit to people who buy US-built cars this year and should use \$2bn of military research money to provide low interest loans to the car industry for research into energy conservation, safety and pollution control.

Puerto Ricans ponder future

Governor who got it wrong will step down, reports Canute James

MR Rafael Hernandez Colon, the governor of Puerto Rico, has decided against seeking another term in elections this year, after misreading the mood of the 3.3m people of the island about their political future.

The decision of the governor, who has been in office since 1984 and served an earlier term between 1972 and 1976, has coincided with increasing concern over the economic future of the US Caribbean possession, and over whether tax preferences which have contributed to its economic health will be continued.

Mr Hernandez Colon has been losing popularity, not only among Puerto Ricans in general, but in his own Partido Popular Democrático (PPD), where he was being challenged for the candidacy in this year's gubernatorial elections by the popular Mrs Victoria Munoz Mendoza. The governor's decision to step aside will spare the PPD a damaging battle over the candidacy, at a time when it could least afford one.

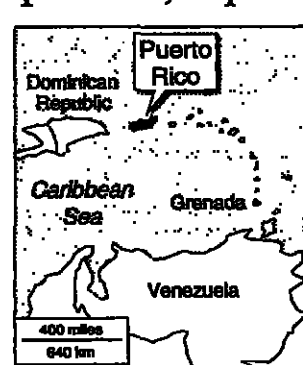
Mr Hernandez Colon's decision also means a PPD united under Mrs Munoz Mendoza will present a stronger challenge to the opposition Partido Nuevo Progresista, led by Mr Pedro Rosello, which has been gaining in popular support from

public disaffection with Mr Hernandez Colon.

Mr Hernandez Colon committed a seemingly grave error of judgment last month, leading the PPD to a setback in a referendum which it lost by a wide margin. Puerto Ricans were asked to say whether they supported his proposals for a package of "democratic rights". These included a guarantee of continued US citizenship for Puerto Ricans regardless of any future changes in the island's political status, maintaining Spanish as the territory's official language, and protection for Puerto Rico's "cultural identity".

The referendum was a clear defeat for Mr Hernandez Colon and his party to influence Puerto Ricans, and Washington, over the island's political status. Puerto Ricans have been contemplating their political future, and a plebiscite will give them a chance to decide whether they want to continue the current "commonwealth" relationship with the US, become a state of the union, or be politically independent.

Puerto Ricans are US citizens, but cannot vote for a president. The island is represented in Washington by a commissioner who has no vote to influence legislation.



Mr Hernandez Colon's PPD supports an enhancement of the current quasi-colonial "commonwealth" relationship with the US, while the opposition PNP, led by Mr Rosello, advocates a move to statehood. Support for the government's proposals would have damaged the island's chances of becoming a state: Washington is unlikely to look kindly at having a Spanish-speaking state in the Caribbean. And islanders showed little enthusiasm for independence, relegating the Partido Independiente Puertorriqueño (PIP) to a distant third place in recent elections.

When the referendum on statehood is held, the decision is likely to turn on economic issues. As a "commonwealth", Puerto Rico benefits significantly from transfers of federal

funds and its economy rests on a section of the US Revenue Code which gives tax breaks to mainland companies investing in the island.

Federal transfers reached \$7.7bn (£4.2bn) in 1990, the highest ever received by the island, with half going to welfare programmes and the rest to government expenditure. On a per capita basis, however, this was less than was received by the poorer US states. Even supporters of statehood in Puerto Rico agree that changes which would have to be made if the island became a state could see a reduction in the flow of federal funds.

The Puerto Rican administration committed itself to providing \$100m a year for lending to Caribbean and Central American states. Loans totalling about \$700m have been approved for a range of ventures, mainly in Trinidad and Tobago, Barbados, the Dominican Republic, Jamaica and Costa Rica.

Caribbean states which have gained from Mr Hernandez Colon's programme will be keen to determine whether Mrs Munoz Mendoza, if elected, will continue the facility. It is unlikely that a PNP administration, should Mr Rosello win, will find the financing facility compatible with its desire for the island to become a state.

Brazil calls for rethink on use of resources

By Christina Lamb in Rio de Janeiro

MR José Lutzenberger, Brazil's environment minister, yesterday accused the industrialised world of "continuing on a suicidal path" and called on world leaders and businessmen to "use 1992 to rethink our model of economic development".

He warned: "If we do not want our children to be damned we must end our current destructive culture and stop acting as if the planet is a mountain of resources that we can use up as quickly as possible."

The market economy was only a good model "if it is complete - which means including future generations and the have-nots. What we are currently doing with resources such as the Amazon is like the auction of a priceless painting to a group of people who don't know its real worth, by a thief who just wants to take his profit and run."

His appeal came at the launch of the Brazilian Foundation for Sustainable Development, a \$2.4m initiative by 14 of the country's leading companies to create a technological databank.

He said the destruction of the Amazon rainforest should be the world's principal preoccupation. Contrary to predictions by leading Amazonian scientists, he claimed that deforestation last year was down on 1990. Although official figures will not be published until April, Mr Lutzenberger said he expected the destruction to be 8,000-9,000 sq km, compared with 14,000 in 1990 and 90,000 in 1987.

According to Mr Lutzenberger, the removal of subsidies has virtually eliminated the destruction of rainforest by large ranches. His main preoccupation now was with those exporting precious woods, such as mahogany.

A weekend of torrential rain in Rio de Janeiro has left a trail of destruction, with at least 23 people dead and hundreds homeless.

The rains, which began late on Saturday, were the worst since 1988, when many people died in flooding or were buried under rubble from *favelas* (slums) sliding down the hills of the city.

The rains swept rubbish and sewage into houses and streets in northern suburbs, leading to renewed fears over cholera.

Falklands arbitration sought

By John Barham in Buenos Aires

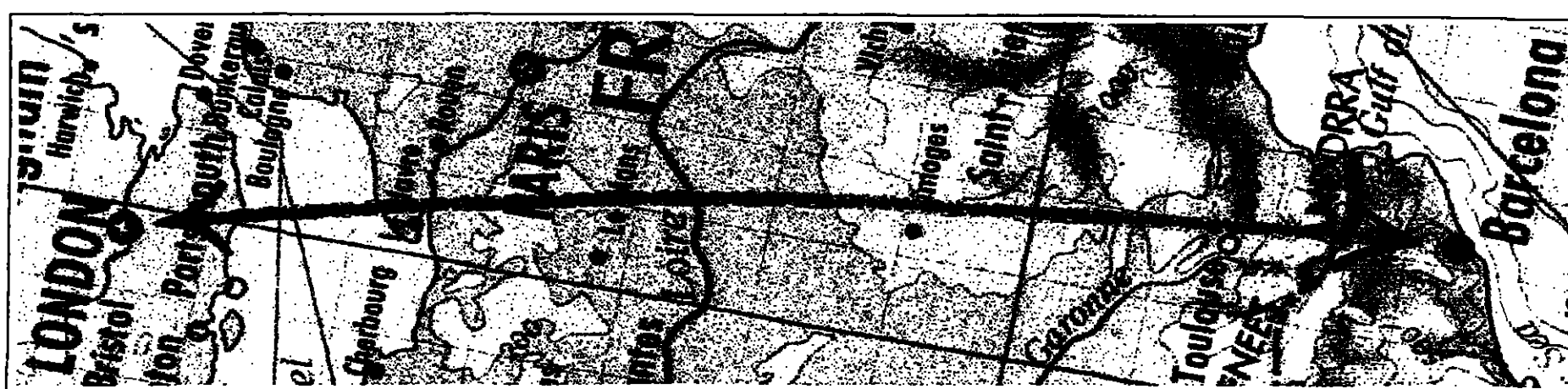
ARGENTINA'S President Carlos Menem has called on Britain to accept international arbitration to settle the two countries' rival claims to the Falkland Islands.

Over the weekend, Mr Menem said Argentina's decision last year to refer a border dispute with Chile to a panel of international jurists was a valid precedent for settling the Falklands question. However, Argentina's Foreign Ministry yesterday "clarified" the president's statement, denying that it implied a formal government commitment.

The ministry said it intended to pursue with "imagination and firmness" all possible alternatives in its negotiations with Britain. The ministry said arbitration would be only one of several options.

However, British officials cut short any talk of arbitration. The embassy in Buenos Aires said: "We have no doubt about our sovereignty."

• Inflation in Argentina fell to 84 per cent in 1991, the lowest since 1986, after reaching 1,344 per cent in 1990. December inflation was 0.6 per cent.



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UK NEWS

Number of company failures up by 50%

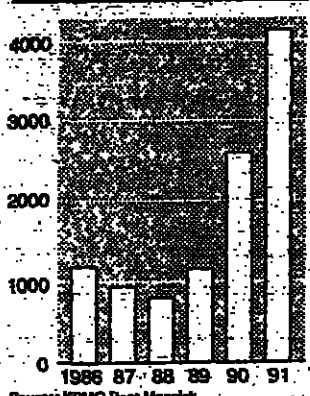
By Charles Batchelor

THE number of company receiverships rose more than 50 per cent in 1991 but still represented only a small proportion of companies in difficulty, according to accounts KPMG Peat Marwick.

For every receiver there are three or four companies facing financial difficulties and which have been put on their banks "special watch" or "intensive care" list, said Mr Tim Hayward, head of corporate recovery.

If there is no market for the business of its assets, receiver leading to insolvency is a last resort, which only leaves the bank with a bad debt. Well

Receiverships



over half of companies which are helped by their bank survive, Mr Hayward said.

In 1991 4,112 companies went into receivership, an increase of 56 per cent on 1990 and more than three times the 1,187 figure for 1988.

Peat Marwick expects the number of receiverships to continue at least the 1991 level this year as the international business scene becomes increasingly bleak. The prospects of a "double dip" recession in the US and the sharp decline of the Japanese stock market mean that the outlook for UK exporters will become more difficult.

Mr Hayward said he did not expect a marked recovery for at least another year. Even when it came it will lead to "second round failures" as businesses pick up and overwhelmed companies' financial resources.

Failures in the retail sector accounted for 75 per cent of the total and numbers are expected to increase after the end of the New Year sales. But many of the businesses in this sector are small so they will appear as liquidations or bankruptcies and not as receiverships.

Manufacturing companies made up 20 per cent of 1991 receiverships and Peat Marwick says no improvement this year because of the poor outlook for exports.

A sector where there may be some improvement is hotels and catering. This sector accounted for 6 per cent of the total in 1991.

Tories attack Labour tax plans

By Alison Smith

THE ruling Conservative party yesterday launched what amounts to their first pre-election offensive with a renewed claim from Mr Norman Lamont, the chancellor of the exchequer, that taxes would "go through the roof" if there was a Labour government.

Using figures drawn from the costings of Labour policies that the Tories presented in June last year, Mr Lamont said that a taxpayer earning £14,000 would be, on average, £1,000 a year worse off if Labour won the election.

But Mr John Smith, Labour's chief finance spokesman, called the calculations "absurd". He accused the Tories of going for "the big lie" and warned that the move was intended to divert attention from the state of the economy.

Mr Lamont, meanwhile, reiterated the Tories' pledge to reduce the basic tax rate to 20 pence in the pound. He under-

lined, however, that the reductions would be made only when they were "affordable".

While the Tories are keen to emphasise their commitment to being the party of lower taxation, especially given the rise in the tax burden since 1979, they are also conscious of the need to maintain their reputation for economic competence.

The Tories attacks on Labour are part of national campaign on the theme of "Labour's tax bombshell", involving more than 1,000 posters and thousands of leaflets with figures estimating the tax increases that would be levied by the opposition.

Mr Neil Kinnock, the Labour leader, sought to pre-empt the onslaught by insisting at the weekend that 88 per cent of all earners would not suffer higher taxes under Labour. He claimed the only increase would be a new top rate of income tax of 50 per cent

instead of the current 40 per cent for people earning well over £30,000.

Mr Lamont, however, said anyone who did not accept that Labour would have to increase taxes across the board to pay for its "wish list" of policy pledges, was "living in Cloud Kingdom".

The increases would be needed, according to Tory officials, to fund an annual Labour spending programme estimated by the government at £35bn.

The costings assume that Labour's planned tax changes - notably the removal of the ceiling on national insurance contributions and the introduction of a top tax rate for high-income earners of 50 per cent - would raise £10bn and that the remaining £25bn would come from raising the standard income tax rate from 25 to 35 per cent.

At a press conference to launch the Tory campaign, Mr

Lamont said he had no plans to raise indirect taxes, and emphasised that the last 5p reduction in the standard rate of income tax had been achieved without a corresponding shift to indirect taxation.

Tories believe that fear of a high-spending Labour government is still a potent political weapon, even though Mr Neil Kinnock, the Labour leader, said that no one earning below the ceiling for national insurance contributions - currently £20,280 - would be affected by Labour's tax plans, and there would be no increase in the basic tax rate of 25 per cent.

Labour, in turn, has tried to raise the prospect that the Tories would increase Value Added Tax (VAT) if they won the election, drawing the parallel with the increase after their 1979 victory from eight per cent to 15 per cent.

Lex, Page 16
Analysis, Page 15

BRITAIN IN BRIEF



Safari park owners call in receivers

Themes International, the privately owned leisure group which owns Windsor Safari Park and Hollywood Bowl bowling alleys, has been placed in administrative receivership. Windsor Safari Park is among the UK's best-known theme parks, while Hollywood Bowl, with 13 bowling alleys, is the fourth largest chain of bowling alleys in the UK. The group also includes the Liberty Street restaurant chain and the Heights Night club group, as well as pubs, Bygone Times, the largest antique market in Europe, a paddle steamer in Rotterdam, and other leisure operations in Spain and the USA. Some 1200 people are employed by the group which made a pre-tax loss of £1.7m in 1990 on turnover of £42.75m.

Schools urged to set exams

Secondary schools in England and Wales are to be invited to set pilot examinations in mathematics and science devised for 14-year-olds, Mr Tim Eggar, the education minister, (pictured below) has announced. Mr Eggar hopes that nearly all schools will agree to submit their pupils to the pilot exams. The exams will have three one-hour written papers each in mathematics and science. In 1993, tests in mathematics, science, English and technology will become compulsory for 14-year-olds as part of the national curriculum.



Resort hotels 'dangerous'

Britain's Consumers' Association, the retail watchdog, claims 50 per cent of the hotels it investigated in a survey of resorts in Spain, Portugal and Greece were dangerous to holidaymakers. All but four of 42 hotels investigated by the association have been criticised by inspectors working for the magazine Holiday Which? The January edition of the magazine reports "major safety flaws in every grade of hotel" in Benidorm, the Algarve and Corfu. The hotels were assessed for fire and glass hazards, as well as safety in swimming pools, play areas, lifts, and balconies.

Cable offers Commons TV

A new cable channel offering round-the-clock coverage of the House of Commons will be launched on Monday when MPs return after the Christmas recess. The Parliamentary Channel, run by nine leading cable television companies, will be available to more than 200,000 cable homes throughout the UK. The channel, which will be run as a non-profit venture, is similar to C-Span in the US which has provided coverage of Congress for the past 10 years and is available in around 62m American cable homes. The channel will be run on behalf of the nine consortium members by United Artists Programming. The nine include many of the major cable television operators and US telephone companies such as Pacific Telesis and Southwestern Bell.

Two groups win contracts

Balfour Beatty and Tarmac Construction have between them won £161.6m of this year's major new motorway and trunk road contracts contract awards, equivalent to some 45 per cent of the more than £350m total. Two years ago, the top two contractors - Balfour Beatty and Fairclough Civil Engineering - secured less than 29 per cent of work available, which amounted to more than £500m.

'Money wasted on headhunters'

Companies are wasting thousands of pounds on the services of headhunters and recruitment consultants in their search to find the right candidates for top jobs, according to an independent study. Some consultants are more concerned with keeping on the right side of job applicants than putting candidates through their paces, according to the survey of 365 executive recruitment consultants throughout the UK.

House prices fall further

House prices fell 2.5 per cent in the third and fourth quarters last year although there were marked regional fluctuations, according to the quarterly survey by Nationwide, one of Britain's largest home loans and savings institutions. Prices rose 1.5 per cent in the north but fell 3.5 per cent in the south east and, allowing for inflation, are now on average 6 per cent lower than at the same time last year.

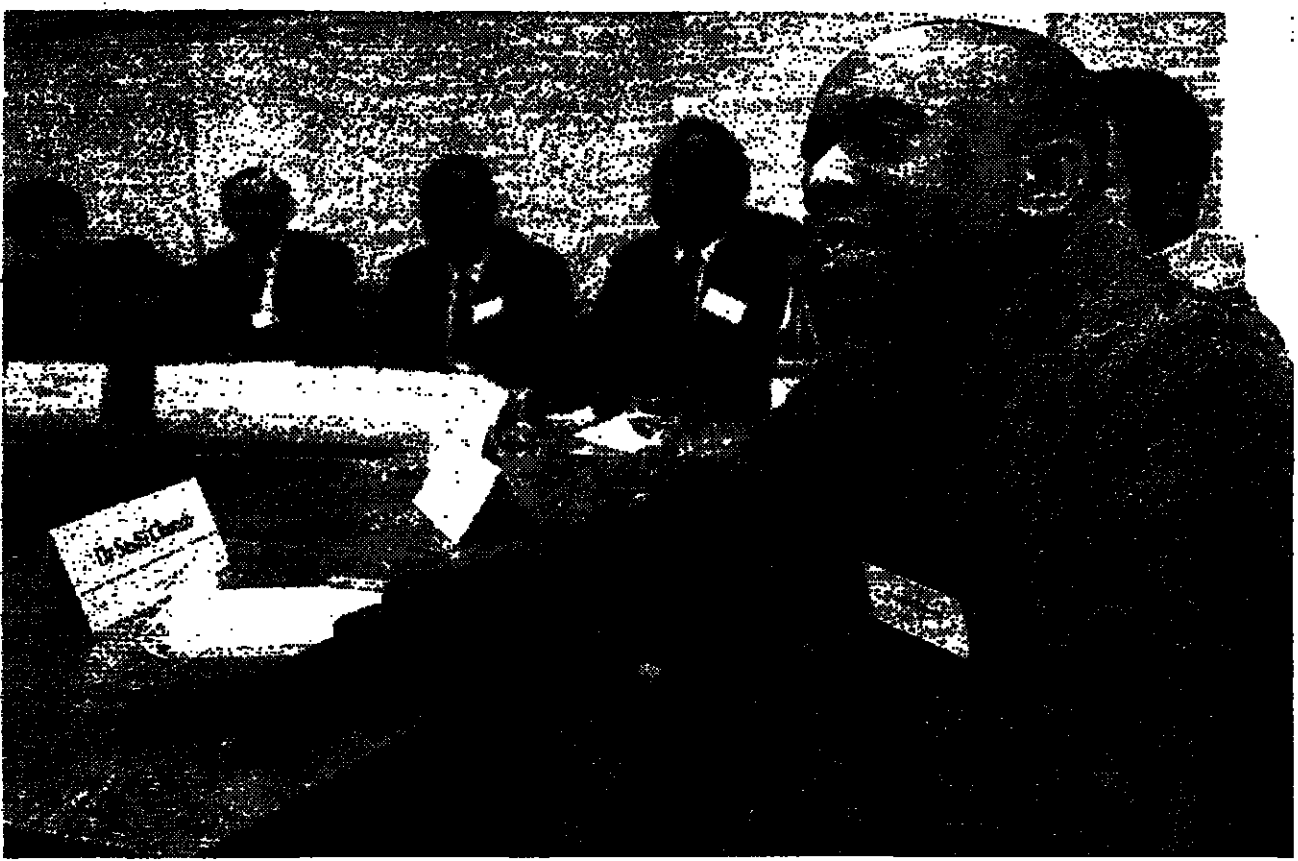
Report backs energy critic

The electricity industry is wasting money by investing in costly gas-fired power stations, according to a new report. Its publication coincides with the news that Mr Malcolm Edwards, commercial director of British Coal, and a stern critic of the electricity generators' "dash for gas", is being forced out of the company.

Mr Edwards said the electricity industry was spending £5bn on new gas-fired plant which would be more expensive to run than existing coal-fired plant, of which the capital costs had already been written down. The report which was commissioned by the Coalfields Communities Campaign, supports Mr Edwards' view that the privatisation of the electricity industry has encouraged a short-term approach to investment.

EC funds £25m for training

More than £25m of European Community funding has been allocated to British organisations for training projects designed to help women, people with disabilities and to promote new qualifications.



Members of a black South African delegation to London yesterday discuss their training programme as government administrators. The 10-strong delegation will be trained in the role of public administration. Candidates for the six-week UK government course were nominated by South African political parties including the African National Congress and the Pan-African Congress.

Peugeot sees profit despite recession

By John Griffiths

PEUGEOT Talbot, the UK subsidiary of the French car maker, will be shown to have made an "acceptable" level of profit in 1991 when the severely depressed state of the car market is taken into account, managing director Mr Geoffrey Whalen said yesterday.

He expressed a belief that the UK car industry would undergo a modest revival this year after hitting "rock bottom" in December.

His remarks came on the eve of publication of Society of

Motor Manufacturers and Traders statistics which will show car sales last year fell to their lowest level since 1982.

The statistics will show unit sales at just under 1.5m, down by more than one-fifth compared with 1990 and by nearly 31 per cent compared with the record year of 1989, when 2.3m new cars were sold.

Mr Whalen declined to comment on the size of last year's profit made by Peugeot Talbot, which is the sales and manufacturing subsidiary of the French group. It is expected to

be more than halved compared with 1990's pre-tax profit of £108m. However, the 1990 figure was the company's second best result since Peugeot took over the chronically loss-making UK operations of Chrysler (formerly Rootes group) in 1978.

Among the rest of the UK's major car makers, Vauxhall's chairman, Mr Bill Ebbert, has also said that the General Motors subsidiary "will definitely stay in profit". This is in stark contrast to Ford, which has warned that its 1991 finan-

cial performance would be "far worse" than the pre-tax loss of £274m incurred in 1990. British Aerospace subsidiary Rover Group showed a £45m trading loss in the first half of last year, compared with a £33m profit in the same period of 1990.

Work is continuing at Peugeot Talbot's manufacturing facility at Ryton, near Coventry, on additional facilities to build a second range of cars from early 1993. Currently, it builds only the 405 upper-medium car.

Dealing in the business of fear

BEHIND the more visible measures to deter terrorism in Northern Ireland the government and the Royal Ulster Constabulary (RUC) are fighting a secret war against the IRA's fund-raising efforts. Officials believe the IRA raises up to £2m-a-year to buy arms and explosives, to make weekly payments to some 500 active "volunteers", for the testing of weapons, safe houses, travel and bribes.

Protestant paramilitaries also fund their operations from racketeering, generating income estimated by officials to be in the region of about £2m per annum. But the IRA's financial activities and military organisation have been identified as far greater and more sophisticated than the protestants and now appear to be the main focus of RUC activities.

The IRA's bombing campaign against commercial targets and its assassinations of executives whose companies supply the armed forces have fuelled the climate of fear on which racketeering and extortion breeds. Two IRA car bombs went off yesterday in the centre of Belfast, plunging the city into chaos for thousands of office workers and shoppers.

The war against the paramilitary fund-raising centres on two special units: one at an anonymous looking brick building in east-Belfast; the other in government offices housed at Stormont Castle.

The first is the RUC's C18 anti-racketeering squad.

The second is a little-known department made up of taxation experts, accountants, and an assortment of secretive intelligence gathering from various sections of the Civil Service, the government administration.

Both C18 and the special government department are now considered by some offi-

cial as important an instrument in the fight against terrorism as the police and army detachments that regularly patrol the streets.

Officials believe the IRA has been officially in 1988, but has only recently had its status within the RUC upgraded. It now has a greatly increased complement of per-

sonnel and state-of-the-art surveillance equipment and computerised intelligence data banks. Officials have had contacts with the FBI in the US and European police forces, such as the Italians who have experience of dealing with organised crime.

The Civil Service unit at Stormont is a more recent creation. The Northern Ireland Office, for security reasons, carefully protects the identity of its members, some of whom are drawn from government departments not normally associated in the public eye with terrorism.

The main arena of the black "micro-economy" in which officials claim paramilitaries have been operating include:

- Taxi services. Contributions are believed by officials to be made from companies operating in the republican and loyalist strongholds of Belfast.
- Non-involved drink sales. Money is thought to be channelled from sales in the social clubs which have taken the place of some of the Belfast pubs burnt down during the fighting of the 1970s.
- Tax fraud. This is thought to arise from the use of forged or illegally obtained tax exemp-

tion certificates by sub-contractors on building sites.

• Protection rackets. Business people are forced to pay "subscriptions" rather than risk having their operations disrupted by bombing or assassination of personnel.

New powers under the Northern Ireland (Emergency

Provisions) Bill include those now empowering the courts to seize the assets of anyone who benefited from terrorist-related activities.

Both the RUC and government officials claim that they have begun to stem the tide of terrorist funding as a result of raids carried out on a range of organisations alleged by officials to have been making significant contributions to the republican movement capable of being diverted to the IRA. However, not all the raids have been successful.

Fourteen months after being raided by the security forces, offices of Sinn Féin (the political wing of the Irish Republican Army), a Prisoners Welfare Committee, a charity called the Green Cross, and a Catholic taxi co-operative called West Belfast Taxi Insurance are still operating in republican west Belfast.

Their fund-raising activities on behalf of the families of political prisoners remain unobstructed by the security forces as do those of the New York offices of Noraid, which channels funds from the Irish-American community. The only common link admitted by all five organisations, is that

they are responsible for shouldering part of the costs of the republican movement.

According to accounts registered with the US Department of Justice, Noraid has made deposits and payments through two banks in the US: Citibank and First Citizens. The accounts include receipts for the sale of promotional merchandise.

Green Cross says it has been a client for many years with Allied Irish Bank, while West Belfast Taxi Insurance says it banks with Northern Bank. Noraid, Sinn Féin, the Prisoners Welfare Committee, the Green Cross and West Belfast Taxi Insurance all deny financing the IRA, although Noraid is registered with the US Department of Justice as a foreign agent representing the Irish Republican Army. All four banks say they are not prepared to comment on accounts.

Documents seized so far have failed to provide evidence linking the fund raising of the organisations and terrorist activity, although the RUC and the Stormont unit claimed to have found evidence of false accounting in the case of one Belfast taxi association and several social clubs.

According to the RUC, several hundred thousand pounds has gone missing from the West Belfast Taxi Association.

The accusation of false accounting, however, is denied by Mr Jim Neeson, the organisation's chairman. He said: "I am 100 per cent confident that there is nothing in our books which in anyway would incriminate me."

He added that the 650 taxi drivers who belong to his organisation - many of whom were former political prisoners - paid an average of £2 per week each to the Green Cross, which he described as a "charitable organisation", channel-

ling funds to the families of political prisoners.

The security forces in their search for what may be much larger sums of money, are understood to be up against a complex system of money laundering by the IRA.

According to government officials, this is thought to involve front companies and the accounts of sympathisers or nominees which are not easily identifiable. They possibly extend to numerous banking jurisdictions both onshore and offshore, although both the RUC and Stormont admit they may still have some way to go before coming to grips with the IRA's complex financial structure. While the names of some of those close to the IRA's finance "command" - responsible for supervising the collection and distribution of funds within the organisation - may be known to intelligence, there is as yet no hard evidence to ensure a conviction.

Mr Alasdair MacLaughlin, a spokesman for the Northern Ireland Bankers' Association, says he has no information as to how many local banks have shared the experience of the Bank of Ireland which was presented with an extortion demand by the IRA for £2m last year - a demand that was rejected.

But he confirmed the practical difficulties faced by the authorities as they attempt to track more subtle forms of terrorist-based financial transactions involving the use of nominee directors for front-companies and money laundering. "It's bound to be difficult when you have the criminal fraternity, remarkably well qualified. They have brains which are trying to be ahead of the game... there are ways and means of getting into the system and laundering money."

Few companies will talk openly about the costs of protection rackets or their motives for not supplying the armed forces. The real costs of resisting terrorism is only slightly clearer. Economists believe that the government compensation fund (see chart) understates the costs of terrorist activity against commercial activities.

The issue of payments to terrorist organisations and the operation of contracts with the security forces is regarded as virtually taboo by the majority of the business community. The Northern Ireland Building Federation refuses to discuss the issue in public. But one senior member of the Fed-

The finances of terrorism

Estimated running operational costs (per annum): Includes average payment of £40 per week to some 500 "active" volunteers; safe houses; arms; military research and development; travel; bribes: £5m
Protestant paramilitaries: £2m

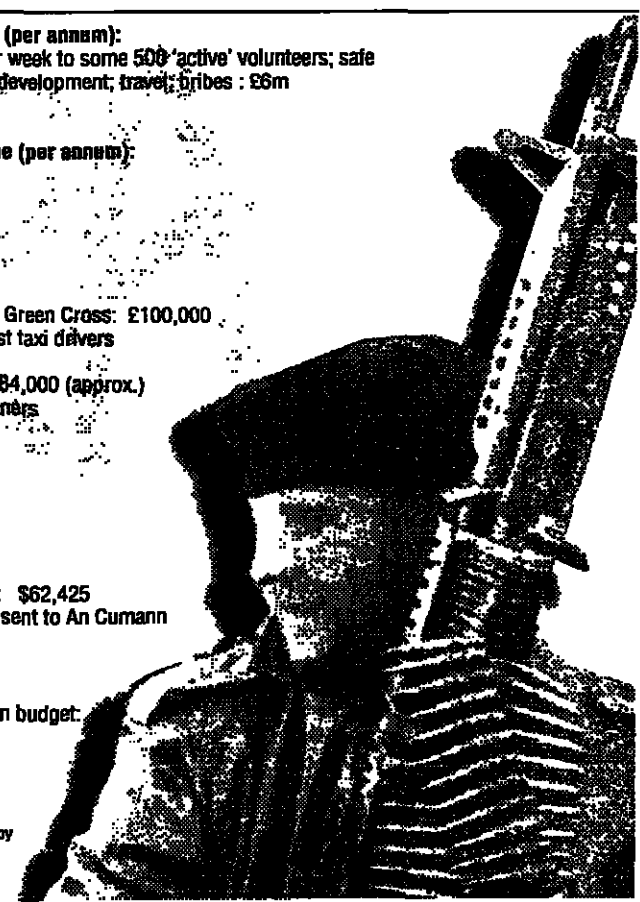
Major sources of alleged IRA income (per annum):
Taxes: £600,000
Drinking Clubs: £750,000
Protection and Extortion: £1.3m
Tax Fraud: £1m

Other sources of Republican funds:
Contributions of 10 drinking clubs to Green Cross: £100,000
Declared contributions of West Belfast taxi drivers to Green Cross: £28,800 (approx.)
Declared income of Green Cross: £384,000 (approx.)
Declared income of Republican Prisoners Welfare Committee: £20,000

NORAIID:
Aug 1987-Jan 1988 income:
Contributions: £110,223
Merchandise sold: £55,764
Expenses: £180,077
Money sent to An Cumann Cabhrach: £62,425
August 1988 - January 1989: Money sent to An Cumann Cabhrach: £73,000

COSTS OF TERRORISM:
Government's business compensation budget:
1990/1: £22.5m
1991/2: £33.5m
TWO-YEAR TOTAL: £56m

(Sources: UK government departments; report by David Davis MP; US Department of Justice; Green Cross; West Belfast Taxi Insurance; Republican Prisoners Welfare Committee)



eration says that extortion has been on the increase since the beginning of 1991.

Money, meanwhile, paid out by the Northern Ireland Office in compensation to companies which have been victims of terrorism reached record levels last year and forced the government to freeze its public spending budget.

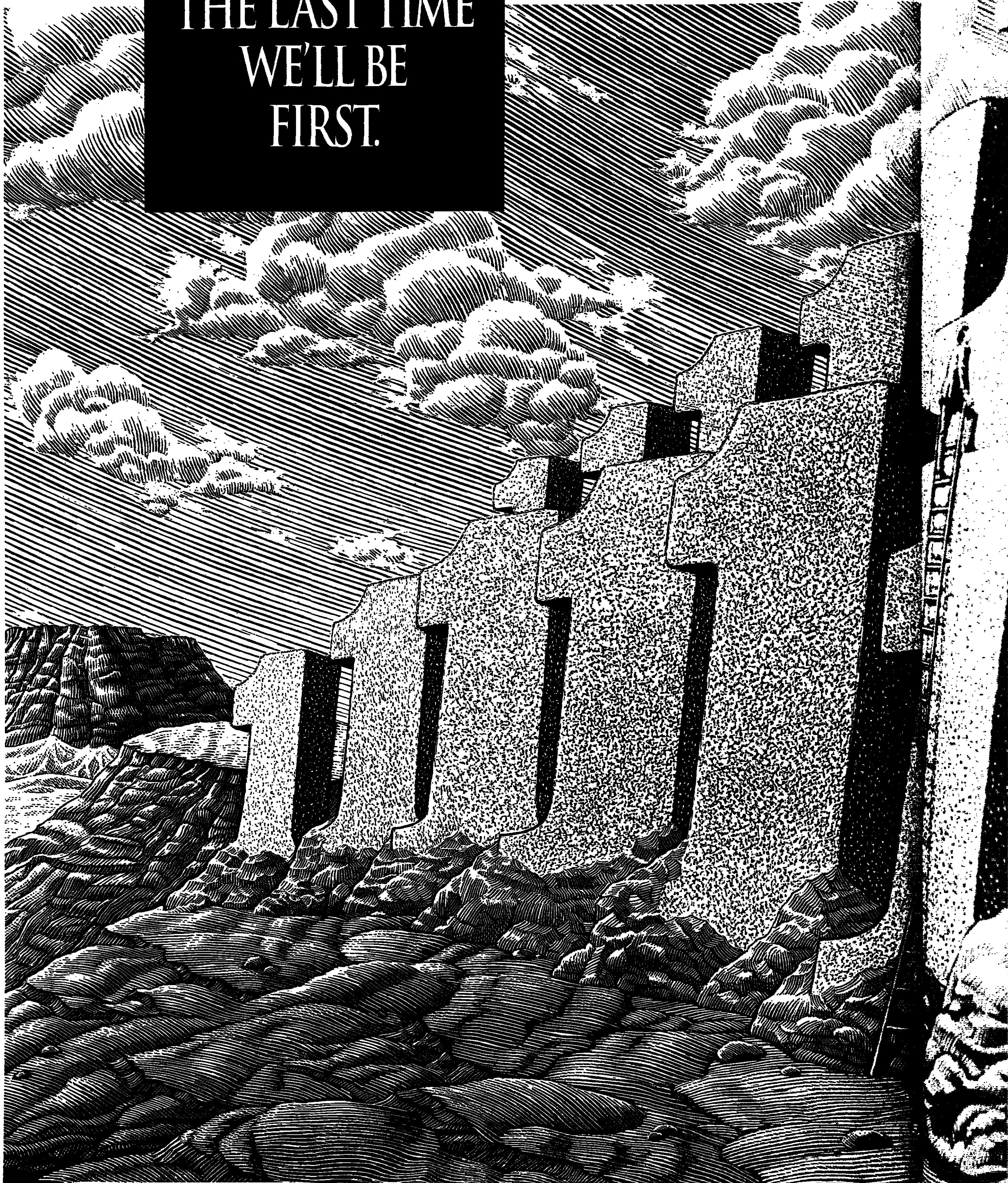
The government argues compensation is necessary if future investment is not to be deterred, but it has not succeeded in eradicating the fear felt by wide sectors of the business community.

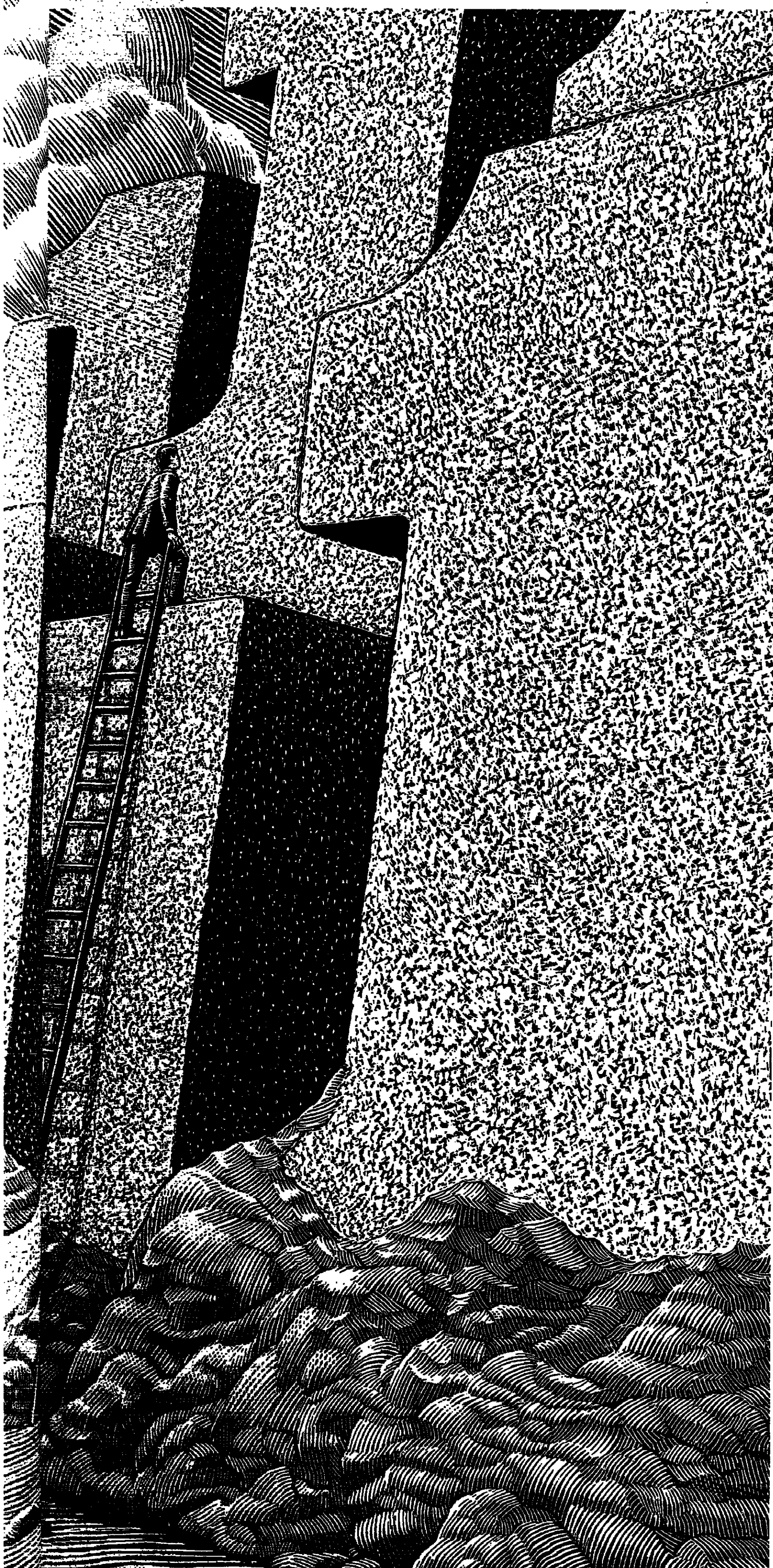
Police are urging businesses to use their "helpline" to tip

them off about extortion attempts and to testify in court. But a leading builder, who insisted on anonymity, commented: "Most people are unwilling to go to court unless they feel that the weight of evidence is such that the police can get a conviction and are quite certain that neither he, she, or their families would be put at risk. There are too many imponderables so there are people who do not take the risk."

He added: "The reality is that the IRA have the potential to kill and the security forces are unable to protect us." Picture, Page 16

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FIRST.





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 **CHEMICAL**

TECHNOLOGY

Clive Cookson examines how drug companies are coming closer to developing an all-in-one vaccine

Shot in the arm boosts profits



A researcher at Institut Mérieux inspects an experimental vaccine

Vaccine production, for long a sleepy sideline of the pharmaceutical industry, is being rejuvenated through a combination of new technology and corporate restructuring.

With the help of biotechnology, researchers are developing vaccines for diseases against which there is no protection today, from malaria to AIDS. At the same time they are working to combine existing vaccines and ultimately achieve the World Health Organisation's goal of an "ideal child's vaccine" which would deliver immunity against all serious childhood illnesses in a single dose shortly after birth.

The corporate background to vaccine development is changing as fast as the science, through mergers and alliances which are transforming a patchwork of national vaccine companies into a handful of global players.

The most important event was the \$785m (\$430m) takeover of Connaught of Canada by Institut Mérieux of France at the end of 1989. That boosted Mérieux's worldwide vaccine sales to \$300m a year - well ahead of its three leading competitors, Lederle (Cyanamid) and Merck of the US, and SmithKline Beecham whose vaccine business is based in Belgium. Together the top four companies account for half of the \$1.3bn a year world vaccine market.

Meanwhile the single-country vaccine companies are gradually selling out. For example, Wellcome sold its century-old UK vaccine business to Medeva for £20m at the beginning of this year, making Medeva the country's only commercial vaccine producer.

The next moves on the world stage are likely to be strategic alliances between the leading companies. Mérieux and Merck recently signed a letter of intent to co-operate on developing and marketing combined childhood vaccines for the US market and they are waiting for the Federal Trade Commission to approve the agreement.

"If we get the green light from the FTC, I'm convinced we will then go further with Merck," says Alain Mérieux, chief executive of the French company. And there is speculation in the pharmaceutical industry that Lederle and SmithKline Beecham are planning a vaccine alliance to balance the link-up between Mérieux and Merck.

The primary reason for these alliances, according to Alain Mérieux, is that "the future lies in combined vaccines with

multiple antigens". (Antigens are the proteins produced by viruses and bacteria which stimulate the immune system to make protective antibodies.) No single company has enough antigens to make a good all-in-one vaccine on its own.

Two triple childhood vaccines are already used routinely: DTP against diphtheria, tetanus and pertussis (whooping cough) and MMR against measles, mumps and rubella. Jacques Armand, Mérieux's vaccine development and production director, says it will be feasible within two years to expand DTP into a six-fold vaccine, by adding polio, hepatitis B and haemophilus influenzae b (the latter is a relatively new vaccine which protects against a common form of bacterial meningitis).

Researchers are developing methods for combining vaccines in a stable mixture. "If there is incompatibility between ingredients, we could use a dual-barrelled syringe in which some ingredients are kept separate in two compartments," Armand adds.

A more serious obstacle to

combining childhood vaccines is that the current strains need to be given at different ages to provoke the best immune response. It would be impossible for example to add the current measles vaccine - given at 12 to 15 months - to DTP which is generally given in three doses at two, three and four months. So the search is on for new strains that will confer immunity soon after birth.

In the long run, the best hope for a multiple vaccine may lie in genetic engineering. The favourite approach is to add antigen genes from several different germs to a single "Christmas tree" micro-organism. Most researchers are using viruses of the pox family, which contain large amounts of genetic material and are therefore attractive targets for genetic manipulation. They also have a long history as vaccines; the successful WHO campaign to eradicate smallpox was based on vaccination with cowpox (vaccinia).

Mérieux researchers have chosen canary pox, which normally infects birds, as their

Christmas tree. They have already carried out clinical trials of a new rabies vaccine, made from canary pox genetically engineered to incorporate rabies antigens.

Animal tests show that a genetically engineered pox vaccine can induce immunity against several diseases, though the approach is unlikely to produce a commercial human vaccine for several years. "A few years ago this was just a dream, now it's at least part of the way towards reality," says Armand.

Multiple vaccines will help the WHO and Unicef (the United Nations Children's Fund) to achieve their goal of universal childhood vaccination. Already 80 per cent of the world's children have been immunised against six leading childhood diseases - measles, diphtheria, whooping cough, tetanus, polio and tuberculosis - compared with only 10 per cent a decade ago. This has required health workers to make five separate visits and administer eight doses of vaccine to each child. Combining them into a one-shot vaccine

would bring operational advantages not only to hard-pressed health workers in the third world but to parents in developed countries who sometimes lose track of their children's vaccination schedule.

Although the first priority is to improve and combine existing vaccines, "new vaccines are a close second priority," says Hiroshi Nakajima, WHO director-general. Only about 20 diseases have commercially available vaccines. There are none yet for many diseases that cause widespread death, including dengue, rotavirus diarrhoea, hepatitis A and E, acute respiratory infections, meningococcal meningitis, malaria and AIDS.

Charles Mérieux, honorary chairman of Institut Mérieux, believes AIDS and malaria are the two greatest challenges facing the industry. "An AIDS vaccine is the most exciting scientific challenge and malaria is most important for helping people," he says. The worldwide effort to produce a vaccine against malaria - which kills about 2m people a year, mostly African children - will be successful within five years, Mérieux believes.

Although genetic engineering plays a vital role in making new vaccines, "there is still plenty of juice left in classical vaccine development," says Stanley Plotkin, Mérieux medical and scientific director. "All the different approaches to an AIDS vaccine are being explored, but it doesn't play much of a role in hepatitis A, for example."

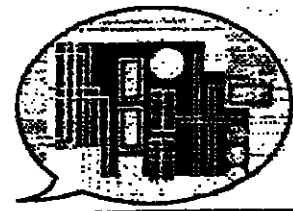
Non-genetic techniques will also improve existing vaccines. WHO is particularly keen on micro-encapsulation, a new delivery system based on tiny biodegradable capsules which release vaccine slowly into the bloodstream in a way that mimics repeated injections.

In the industrialised world, a priority is to produce a new whooping cough vaccine. The existing one is more likely to provoke damaging side-effects than any other childhood vaccine. Manufacturers are therefore anxious to replace the current vaccine, which is based on whole cells of the pertussis bacteria, with an "acellular" vaccine containing the most important antigens.

Although an acellular pertussis vaccine is used routinely in Japan, western health authorities do not like it because it cannot be administered until the child is two years old. Large-scale field trials of acellular vaccines suitable for babies are expected to start in Sweden this year.

Confessions of a magazine junkie

By Paul Taylor



TECHNICAL SPEAKING

I have a confession to make. I am a computer magazine addict. Fortunately for me, if not my bank manager, publishers seem hell bent on satisfying my craving.

At the latest count my local W.H. Smith had no less than 39 computer magazines on its shelves including 10 samples of what I describe as the PC generic magazines which cover the IBM PC compatible market.

By a rough calculation to buy all 10 generic titles each month would cost £15.93 or £203.16 a year - or about half the cost of a basic Amstrad PC. Indeed the most blindingly obvious trend played out in the advertising pages of the computer press is the inexorable decline in PC hardware prices and the parallel surge in performance. If you bought a PC a year ago you could now either buy the same for half the price or get twice the performance and speed for the same price.

What passed a year ago for an acceptable entry-level machine, say a computer based on Intel's 80286 chip running at 12MHz with 1 megabyte of Ram and a 20Mb hard disc, now looks sluggish and small.

However, although hardware prices are plunging, they are not falling by as much as most manufacturers/assemblers in the computer magazines' advertising pages would have us all believe. Computer manufacturers insist on advertising their products exclusive of Value Added Tax. Thus what appears to be a system costing £1,500 will actually cost £1,782.5 for customers except those - like businesses - who can reclaim the Vat.

There are one or two honourable exceptions, like mail order supplier Eversham Micros, which list both the Vat exclusive and inclusive prices, but most advertisers appear determined to disguise if not mislead. Often the words "plus Vat" only appear in the small type at the foot of the page.

Perhaps there is nothing to be done about such sales tactics. However there seems little excuse for computer magazines which perpetuate such myths by quoting Vat exclusive prices in their editorial copy.

One example among many comes from the December PC Plus. An article entitled "How

Much Power Can £1,500 Buy?" proceeds to list and evaluate 11 machines with nominal price tags of less than £1,500. However, once Vat is added on all but one of the machines would cost more than £1,500, and the magazine's "recommended" system, the Elonex PC-420X, would cost £1,733.12 in the configuration tested.

An annoying feature of PC advertising is a growing tendency to strip what is on offer down to the minimum specification. Some advertisers claim this is to give the buyer the maximum choice, assuming that they want, or have the patience, to plough through columns of figures and options to "build" a working system. A cynic might argue such tricks are actually designed to make the "headline" price seem as small as possible.

Some manufacturers advertise PC systems "from £X". Often this price does not include a screen or a hard disc - without which the machine is functionally useless - let alone sufficient power and storage for today's software. Some magazines make an attempt to overcome price comparison problems by specifying "standard" or "target" systems in their listings, usually at the back of the magazine. But these listings, helpful though they are, can have drawbacks. Because prices and specifications are changing so quickly, they are often out of date by the time the magazine is printed, and they do not always include cheaper machines assembled by smaller direct sales companies.

Deciding which PC to buy based on advertisements in the computer press is a difficult business - but "window shopping" through the pages can still be a useful experience.



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NOTICE OF NEW RATES
The following rates of interest will apply from 7th January 1992.

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11.938% GROSS	8.954% NET*
for investments of £50,000 or more.	
The gross rate being equivalent to 1% above three month LIBOR as at 11.00am on 2nd January 1992, in accordance with the terms of the account.	
11.688% GROSS	8.766% NET*
for investments of £2,000 to £49,999.	
The gross rate being equivalent to 0.75% above three month LIBOR as at 11.00am on 2nd January 1992, in accordance with the terms of the account.	
*The net rates being the rates payable based on the deduction of the current basic rate of income tax of 20%.	

SKIPTON
Head Office, The Bailey, Skipton, North Yorkshire, BD23 1DN. Tel: 0774 831111.
MEMBER OF THE BUILDING SOCIETIES ASSOCIATION

RUSSIA

The FT proposes to publish this survey on **March 26 1992**. The survey will be included in the FT of that day and will be printed in London, Frankfurt, Roubaix, New Jersey and Tokyo. It will be distributed in 160 countries world-wide. For further information about advertising in the survey please contact Patricia Surridge in London. Tel. 071 873 3426 Fax. 071 873 3079 or Nina Goloviyatenko in Moscow Tel. (095) 243 19 57 (095) 251 24 57 Fax. (095) 243 00 77 (095) 251 24 57

FT SURVEYS

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FOR SALE

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Modern 3 Star Hotel with 30 en suite bedrooms with terraces. Superb Penthouse Apartment for the Proprietor. 200m to the sea.
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Turnover in year to 30 March 1991 £1.9m. Disposal of non-core group activities.

For further details write to:
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BUSINESS FOR SALE

ARE CONTINUED
ON PAGES

11 AND 12

MANAGEMENT: The Growing Business

When British is best

The British banks, subject to much criticism for their treatment of small firms in recent months, score better than their German counterparts in a new comparison of bank charges in the two countries.

The British banks won by four points to three in a survey carried out by Small Business Perspective, a new bi-monthly newsletter.

Most British banks publish their tariffs while in Germany, tariffs are generally only made known to private, but not to business customers, the newsletter notes. The situation in Germany is beginning to change, however.

The British banks also do well on deposit account rates, offering instant access accounts with interest rates varying between 6.75 per cent and 7.25 per cent for sums over £5,000. The German banks offer only 0.5 per cent to 3 per cent on deposits of DM20,000 (£7,000) and more. All rates were calculated at the beginning of December.

In two other areas, German banks rate more highly. Their standing charges are usually lower, generally less than £2.50 to £5 from most UK banks. Their charges for credit entries and cheques are also lower at 55p to 60p per item (15p to 20p), compared with 60p to 74p in the UK.

In a separate survey of banking services in France, Germany and the UK, carried out by Borsard Consultants and reported in the newsletter, German companies emerged as having longer term relationships with their banks.

Fewer German firms had ended a banking relationship in the past three years than was the case in the UK or France.

Thirty per cent of British companies had a business relationship with a subsidiary of a foreign bank compared with 23 per cent in France and 17 per cent in Germany.

From *Charles Batchelor and Partners*, 33, Cleverdon Court, Crawford Street, London W1E 1AL. £30 per annum.

Charles Batchelor

The new year has started on a sombre note for Britain's smaller companies. There will be little respite, in the first few months at least, from the continuing battle to withstand the pressures of the recession.

Even if the economy starts to improve, the likelihood is that failure rates will continue to rise for a further 12 to 18 months.

For some firms, an upturn in their order books may just make matters worse. Financing new orders could prove the last straw for overstretched businesses. The first rule for 1992 will, therefore, be to keep a close eye on cash flow.

Businesses will need to review every step in their sales and production cycle to see if the time taken can be reduced, if each stage could be started earlier or the system reorganised to limit the amount of money tied up.

Success, or survival, will depend very much on this return to the basics but prospects for the small firms sector are also subject to other influences.

Government policies, the activities of business support organisations and the effectiveness of the small business lobby groups all play their part.

The key issues which will determine the prosperity of the small firms sector in 1992 and beyond are:

• The attitude of the banks. Many of the large banks have produced "business charters" intended to lay down clear guidelines for their dealings with business clients.

But suspicions still remain among small business organisations about the degree to which the banks have changed their attitudes.

The large provisions which the banks have made on loan losses have made them tighten up on their lending policies.

Just how the banks will reconcile the need to avoid losses with their desire to present a more kindly face to their small business customers has yet to be revealed.

The next 12 months will show whether they are capable of establishing a new relationship.

• Government-backed small business chains of funds to small businesses. Several small firms lobby groups have been lobbying for the creation of a special fund to provide low-cost, long-term loans to smaller businesses.

The lobbyists believe government is now more positive

Back to basics for the key to survival

Charles Batchelor on big issues facing small firms



about their proposals and they hope for action in the Conservative party's election manifesto.

Traditionally, however, the government has been sceptical of any special form of small business finance and there have been no official signals of a change of heart. Meanwhile, the Loan Guarantee Scheme, which guarantees most of the risk of a bank loan to businesses which cannot meet normal security criteria, is undergoing review.

The guarantee scheme has not turned out to be a particularly popular means by which small firms raise finance. Nor is it a source of cheap funding. The cost of the guarantee means it is usually more expensive than a normal bank loan.

Government policy on late payments. The past year has seen growing pressure from credit rating groups, debt collection agencies and the banks for action on the late payments question.

Small firms in the UK wait on average 81 days to be paid, far longer than their counterparts elsewhere in Europe.

The government has for many years resisted a change in the law but its attempts at exhortation have clearly failed. The clamour for legislative action, or for a change in court procedures for the collection of debt, is increasing.

• The administration of VAT. Dealing with VAT is a significant burden for many businesses and the penalties for making a mistake – let alone deliberate attempts to avoid payment – are severe.

Customs & Excise is currently reviewing suggestions for an easing of its "serious misdeclaration" penalty and business and accountancy organisations hope a less draconian regime will emerge later this year.

A second VAT issue with important implications for business is the decision to decentralise the handling of routine queries to regional

VAT offices. Customs believes this will speed up the process of providing answers but some business organisations fear it will lead to less consistency.

The effects of decentralisation will show through as the year progresses.

• Training and Enterprise Councils and chambers of commerce. These two important providers of business support services are both at crossroads.

Many of the TECs are still struggling to get established and to devise an effective network of small business support in their area.

They face the prospect of further upheaval later this year when the civil servants who make up the bulk of the staff in many TECs decide whether to opt for the private sector terms and conditions being offered by the TECs or whether to move back into another civil service department. If too many leave, the ability of the TECs to provide services will be hit.

Whatever happens to civil service staff, many of the TECs will have to readjust their approach to take into account the realities of their local economies and of travel-to-work areas, rather than the administrative boundaries on which they are based.

Some TECs are already starting to work together but many more will need to do so if they are to provide a useful response to local and regional needs.

One existing business support network with which the TECs will need to co-operate is the chambers of commerce. Talks are already under way between the two groups. But the chambers themselves are also on the threshold of change as they beef themselves up to provide a more effective service to the business community. How successful they are remains to be seen.

• Quality. Businesses will have to decide whether they need to register for the British quality assurance standard BS5750. Some firms will have no choice because large companies are starting to insist that all their suppliers conform to BS7570.

Registering to this standard can be costly and time-consuming while the benefits only show through over the medium to long term. There is some pressure for a simplified version to be devised for the very small business but many companies will simply have to grit their teeth.

• Finally, 1992 itself – the year of the single European market. In fact, the barriers are not due to come down until December 31 and many may take well into 1993 to be dismantled. Surveys indicate that many smaller British companies have still not realised the likely implications of the single market for them.

No one can predict with any degree of accuracy what a single market will do for many of the sectors, such as services, where small firms are particularly active.

But there are few areas of business life which have not already been touched by one European Community directive or another.

Even those companies which have decided that there is nothing they can do to prepare themselves in advance need to keep a close eye on the single market as it develops. Staying close to their customers, their suppliers and their competitors is likely to give them an earlier indication of change than any formal sources of advice.



The right time to go it alone

Only 4 per cent of small business owners would advise others thinking of starting a firm not to do so, according to research carried out for National Westminster Bank.

The most popular advice from the more than 800 small businesses up to two years old who were polled was: check carefully, do your homework and get expert advice. Eight per cent of those questioned advised against starting up with too little capital.

Asked for the biggest hurdle they had to jump, one in five small business owners cited sustaining and monitoring cash flow while one in six reported it had been finding the original finance.

Employment issues to the fore

Employment issues were the most frequent reason for calls to the legal helpline run by the Federation of Small Businesses (FSB).

They accounted for 21 per cent of calls made to the federation in the year ended September and were followed by questions concerning contracts, which made up 19 per cent.

The total number of calls rose by 30 per cent to 22,150. Litigation issues were the third most common question raised, accounting for nearly 8 per cent of calls.

FSB Tel. 071 928 9272.

New fund will back MBOs

Foreign & Colonial Ventures plans to raise a £50m fund to back management buy-outs. F&C has already raised £20m from British, Japanese and US institutional investors towards what will be its fourth fund, F&C Ventures Limited Partnership II.

Over the past 10 years F&C Ventures made 69 buy-out or development capital investments, of which 39 have either obtained a public list-

ing or been sold at a profit. The annual return achieved on these investments was 27 per cent, it said.

Technology club is formed

Manchester Business School (MBS) plans to launch a Technology Club to bring companies together to find solutions to their technological problems.

The club will consist initially of businesses which attended a series of technology awareness seminars at the school but will be extended to take in other companies in Greater Manchester which have registered for BS5750, the quality assurance standard.

Contact Cy Keogh or Tania Brown at MBS Tel. 061 275 6537.

Agencies move to lobby EC

Regional development agencies from around Europe have formed the European Association of Development Agencies (EURADA) to influence the European Communities policies on small business and regional development.

Eighty agencies are expected to become members of the association which was launched at a meeting in Brussels last month. Four UK agencies – Greater London Enterprise (GLE), West Midlands Enterprise Board, Lancashire Enterprise and Highlands and Islands Enterprise – are among the founding members.

The agencies believe that the community's small firms policies need to be better focused.

Low sales and a lack of business is the most important problem facing small firms, according to the latest NatWest Quarterly Survey of Small Business.

Forty per cent of small firms identified this issue, the largest proportion ever to agree on a single concern, and an indication of the depth of the recession, NatWest said.

From *School of Management, Open University, Walton Hall, Milton Keynes, MK7 6AA*. Tel. 0908 655831. £15 each or £45 annual subscription.

Low sales pose big headaches

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Readers are recommended to seek appropriate professional advice before entering into commitments

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Patis based European Licensor of Patented Product with proven success in United States and France offers for sale Exclusive Distributorship for England and Germany (separately).
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Successful subsidiary of a major PLC seeks acquisition of company manufacturing/assembly Fire Protection Products/Systems. Genuine enquiries from principals only, write to Box 25-464, Financial Times, One Southwark Bridge, London SE1 9HL

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The Joint Administrative Receivers offer for sale the business and assets of



The businesses comprise the manufacture of reinforced plywood panels and commercial vehicle modular body systems.



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For details, contact Andrew Appleyard on 0376 49444 or Peter Mills on 071 637 5377 at the offices of Smith & Williamson at No. 1 Riding House Street, London W1A 3AS. Fax: 071-323 5683.

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For further details please contact Kenneth Chalk or David Handley at the address below:

PO Box 500, Abbey House, 74 Mosley Street, Manchester M60 2AT.
Tel: 061 228 3456. Fax: 061 228 3681.
Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

DRT International

The D Tuson Group of Companies

The Joint Administrative Receivers offer for sale as a going concern the businesses and assets of D Tuson (Motors) Limited and Tuson Self Drive Limited.

Principal features include:

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- Includes filling station retailing 650,000 gallons annually.
- Car hire fleet of 70 vehicles.
- Premises conveniently situated with good motorway access in Glossop, Hyde and Chapel en le Frith.
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For further details contact the Joint Administrative Receivers, Philip Ramsbottom or Roger Smith, KPMG Peat Marwick, 7 Tib Lane, Manchester M2 6DS. Tel: 061 832 4221. Fax: 061 832 7265. Telex: 668265 PMMMAN G.

KPMG Corporate Recovery

Touche
RossStepfind Limited
(In Administrative Receivership)

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For further details, please contact Ralph S. Preece or Paul A. Whitwam at the address below.

10 - 12 East Parade, Leeds LS1 2AJ.
Tel: 0532 439021. Fax: 0532 446942.

DRT International

South Wales Bus Company

The Joint Administrative Receivers offer for sale as a going concern the assets and trade of National Welsh Omnibus Services Limited. The Company currently operates some 300 stage carriage and private hire vehicles from six main depots in Mid and South Glamorgan.

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- De-centralised operating units
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- Well networked local routes.

For further information contact the Joint Administrative Receivers, Barry Mitchell or Barry Jones, KPMG Peat Marwick, Marlborough House, Fitzalan Court, Fitzalan Road, Cardiff CF2 1TE. Tel: (0222) 462463. Fax: (0222) 481805

KPMG Corporate Recovery

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- Fully secured vehicle compound
- Large separate leasehold body shop (fully equipped) 28 bays
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For further details please write to the Joint Administrative Receivers E.W. Taylor and D. Bailey, Ernst & Young, Silkhouse Court, Tithebarn Street, Liverpool L2 2LE. Fax: 051-236 0258.

ERNST & YOUNG

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ARTS

The Nutcracker

ROYAL FESTIVAL HALL AND COVENT GARDEN

The New Year always begins in these columns with *The Nutcracker*, and this year, as always, it is a nostalgic familiarity in the routine of excited toes in the audience, drifting snowflakes on stage, and the ring of the celesta as the Sugar Plum Fairy appears. This year there have been a couple of vivid interpretations to banish the doldrums I associate with a role that is, usually, a drag rather than a *décor*. The Sugar Plum Fairy's assistant amounts to little more than a pas de deux - but how much more that little can seem when cast with a true ballerina. Thus it was when Ludmila Semenyaka, led, English National Ballet's performance on Thursday afternoon, and when Doreen Fennell appeared with the Royal Ballet on Friday night.

I saw Semenyaka in *The Nutcracker* at her Paris debut with the Bolshoi Ballet in 1973. Then, the exquisite purity of her Kirov training, made the dance seem so fresh, so pure, that one might have been seeing the ballet for the first time. Today, her style remains unflawed, crystalline, yet every least moment is now imbued with a noble authority, that rarest of dance blessings. Like Markova - great original of this role for Western audiences - she appears as a child's dream of a fairy, infinitely gracious and charming, made of spun sugar, magical. But there is a dignity, an inevitability of style, that sharpens and focuses the lines of the choreography. So the glorious adagio pours out its descending scales, and in Semenyaka's dancing we see a no less heart-stirring grandeur. In the celesta variation, the precision of her phrasing, the delicate radiance of her personality, born of the music, are impeccable. It is exemplary classical artistry.

I hold little brief for ENB's staging, which is strongly orientated towards a youthful audience - vulgar slapstick in the party scene, epidemic whimsiness in the Kingdom of Sweets - but anything is bearable when Semenyaka and her cavalier, the Cuban dancer Carlos Acosta, are on stage. Acosta is a new and excellent recruit to ENB's impressive roster of male dancers. Only 20 years old, he has a technique already powerful, well schooled, well rounded, and he is a fine partner. His personality is wholly engaging; he possesses a *joie de danser* that illuminates everything he does. The dance looks happy.

At Covent Garden, Peter Wright's *Nutcracker* redresses every error of the ENB production. The Christmas party has genuine gaiety as well as good manners; the wonders of transformations and the drama of the mouse-battle are imaginatively shown; the ensemble playing from company and students - is beautifully judged. *The Nutcracker*'s genius lies both in its score and in its Ivanov choreography. On Friday night the patterns of the snowflakes' waltz were ravishing, and in the grand pas de deux, Doreen Fennell displayed a bewitching sincerity. Lovely the way she took the stage, setting out the movement so lucidly that it looked newly made for her. Her partner, Zoltan Solymosi, was attentive, eager to disside us in his variation, but it was Fennell's gentle, steady and unaffected grace that gave the duet its effulgence. From Stephen Wicks as Brumley, from Iain Webb as the Nutcracker, from the entire cast, excellent performances.

Clement Crisp

Patronage should be appreciated

William Packer visits Christie's and Sotheby's January exhibitions

Each January in what is the close season in the salerooms, Sotheby's and Christie's make over their empty galleries to a worthy cause. This time the beneficiary at Christie's (King Street, St James's SW1, until January 24) is the National Art Collections Fund, which, since the beginning of the century, has been raising money entirely by private subscription to help our national collections acquire those objects and works of art that are their *raison d'être*.

Since the passage of such things supplies the host's own *raison d'être*, such help trends the nicest line between disinterested and natural sympathy. But it cannot be emphasised too strongly that the NACF, in these straitened and philistine times, needs all the help it can get.

Yet with *The New Patrons*, (sponsored by Nuclear Electric, with help in kind from Momart and Lowndes Lambert Cargo), rather than blow its own trumpet, the NACF has chosen to make the further point that true patronage is never the preserve of the public body. The best support the artist can be offered is the most direct: the commission or purchase of his work, not out of any sense of public duty but rather for immediate pleasure and appreciation it affords. Patronage and self-interest indeed march easily together.

The New Patrons of the title are those companies and corporations that have bought contemporary works or art for offices and boardrooms, for the enhancement, as the jargon has it, of the working environment. Not that the workers always appreciate this, but then a remark of late David Donald, responsible for the development of the collection of Scottish art at Robert Fleming Holdings, the best such in private hands, should be remembered. He said that complaints were usual at first but it was best to ignore them, for

they would be fiercer when the time came for a rehanging and the work's removal. My own experience here at the *Financial Times* bears out the truth of it.

The fact is that it is both a joy and a privilege to live and work, not with the shadow and reproduction of a work of art, but with the thing itself. But privilege has its duties, and works of art require time and attention if they are to give up their secrets. That attention need not be direct, indeed it is likely to be the deeper for being subconscious. I doubt that any of the companies represented in this exhibition, or those many more that would willingly have taken part had there been room, once committed to a collection has had the least reservation or regret.

Each collection has its own reason, its founding purpose, its rationale. Many were born of the plausible excuse, argued significantly often by a single enthusiastic chairman or director - Lord Croft at De Beers', Lord Droghda at the FT, Cob Stenham at Unilever, Mr Donald at Flemings - of a new building to furnish and decorate. Some grew out of personal and family interests. Baring Brothers, some were put together almost at once with the professional advice of the Contemporary Art Society - Unilever, De Beers', some grew slowly and are now largely static - the FT; some continue spectacularly to grow - Flemings; some are barely begun - City. There is no pattern, nor should there be.

The show itself is a wonderfully heterogeneous compendium of 20th century British art, as various in its taste and interests as the companies concerned. In the particular it offers works of the highest quality, of the earlier periods especially, by such as Peepole, Fergusson and Cadell, by Wadsworth, Lamb, Nicholson, Vaughan, Auerbach, Freud. That so many of them should

have been picked up for more or less a song and are now worth at least an opera or two, should only serve to encourage them all, even like Robert Hiscox (Hiscox Holdings) in defiance of his accountants, to keep on collecting, and every other company too. From Auerbach and Bellamy to Rego and Wonnacott, there is an awful lot of good British art about.

The show at Sotheby's is given over not to a good cause as such, but to an artist not so much neglected as tucked up in his tight technical box and so put critically to one side. Lawrence Whistler is now 80, and celebrates with a small but fully representative and exquisitely chosen retrospective of his work as an engraver on glass (34 New Bond Street W1, until January 24). The imagery speaks of the generation which formed him as an artist, neo-romantic with a touch of surrealism, with all the close focus and density of detail of the pre-war British print.

Yet convincing and enchanting as these images are of an ideal and visionary world, the more intriguing aspect of the work is the formal invention and technical command that allow those images expression. To establish a convincing pictorial space on a plane surface is a problem enough: to do so on the concave inside of a goblet, and further to exploit the thickness of the glass itself by working the outer convex surface, boggles any thought of imitation. Any bending or twisting surface on Switzerland, with yodelling as a consistent viewpoint, as with a fresco high up in the cupola of a church, the problem is not irresolvable. But a goblet or bowl presents itself to us every way, and its profile changes as it swoops down and up again the other side. And yet the image it carries hovers bright and consistent before us, oddly like a hologram in the darkness. Quite remarkable.



'The Artist and his Wife' by William Roberts; lent by the FT

The band strikes up again

Anthony Curtis welcomes a revival on disc of the Gershwin brothers' musical

There were at least three versions of the Gershwin brothers' musical *Strike Up the Band*. The first in 1927 was the resounding flop. It folded in Philadelphia after two weeks. George S. Kaufman's satirical book lampooned war - a dangerous subject to try to be funny about even then. Today the show's underlying whimsy, whereby the US declares war on Switzerland, with yodelling as a secret weapon, seems quaintly off-key. "Oh, this is such a charming war! It keeps you out in the open-air" sings the chorus of soldiers in one of Ira Gershwin's lyrics.

In the 1930 version Kaufman's book was drastically re-jigged by the comedy-writer Morris Ryskind, who structured the show around the popular vaudeville duo of Clark and McCullough. In this form it had a respectable Broadway run of 191 performances and then petered out - only to be re-written once again in a 1940 film version with Judy Garland and Mickey Rooney for which not even the most ardent fans of Busby Berkeley, its director, have a good word to say.

Meanwhile a couple of numbers from the show - the title song, a sprightly military march, and the evergreen "The Man I Love", acquired a life of their own. The latter had been popping in and out of various Gershwin shows for some years until it settled down as a self-contained torch song

variously interpreted by Ella Fitzgerald, Liza Minnelli and many other singers.

Now, thanks to a welcome recording project *Strike Up the Band* (Elektra Nonesuch 7559-78273-2), stemming from the Gershwin archive preserved in the Library of Congress, we have the opportunity to hear the song as a duet with its counterpart, "The Girl I Love". In the event it is less effective here and completely eclipsed by another duet about first love, sung by Jason Graae and Juliet Lambert, entitled "17 & 21". These two artists are not at all well known to us. But like their colleagues on the disc - Don Chastain in the principal part of a millionaire cheese-manufacturer and Brent Barrett as the sceptical newspaperman, with Rebecca Luker and Beth Fowler as their womenfolk - they are thoroughly at home responding to the testing demands of the stage musical.

They breathe fresh life into words full of dated jokes and references, lines written when lyricsists were permitted some pretty tortuous rhymes. Mercifully, there is no attempt to turn the show into an operetta as in some recent recordings of more recent musicals. Here a specially recruited orchestra conducted by John Mauceri with a complete cast and chorus are content to do a lively job of period reconstruction. On two CDs lasting almost two hours they sing all the numbers from

the original 1927 version, frequently cued in by its spoken dialogue, and then they give us some additional items from the second version, including its hit song "I've got a crush on you". This 1930 version of *Strike Up the Band* has also been recorded in full and will be released later.

The production has been planned by Tommy Krasker, the Gershwin archivist appointed by the trustees of the Estate under the aegis of Mrs Leonore Gershwin. Krasker's scholarly approach to the task comes at a time when there is a universal revival of interest in American musicals of the 1920s. In one or two songs here where the original orchestrations have been preserved these have been re-created. In the majority fresh orchestrations have been commissioned from people who know how to dispense the authentic period sound.

A troupe of dancers was in addition assembled for this recording. Under the lead of Randy Skinner, some dazzling tap routines ring out as if they were being performed on the floor of a room. Anyone who has the recordings released two years ago of *Of Thee I Sing* and *Let Them Eat Cake*, two other shows in the same pre-*Porgy and Bess* style when the brothers were trying to compose *la D'Oyly Carte*, will certainly want to have this set as well.



Detail from John Bellamy's 'Spes Bona'; lent by Unilever

Pioneer Soloist of the Year

QUEEN ELIZABETH HALL

The competition that Pioneer Hi-Fi sponsor for the London Philharmonic Orchestra has just completed its sixth successive year of existence. It is a small competition, and its value is therefore that of real practical use to a young musician - a prize of £2,500, awarded by a panel of judges made up of musicians (including the LPO leader, David Nolan, and the conductor of the evening, Jan Latham-Koenig) and other professionals, and a concerto date with the LPO on the South Bank.

It is exactly this sort of boost, modest but exactly judged, that genuinely serves a talented young performer at a crucial career stage - not the grossly over-inflated, over-publicised antics of the BBC Cardiff Singer of the Year and Young Musician of the Year shindies.

The finals of the latest Pioneer Competition at the QEH on Sunday, were to have shown us three young violinists each in a complete concerto performance with the

LPO. Unfortunately, one suffered a back injury and had to withdraw; even so, there was plenty of interest in the remaining two. Surely no-one who heard the 18-year-old English girl, Lucy Jeal, could be in doubt that here is a talent of a rare and precious kind, and that her winning of the prize was more than totally deserved.

She undertook the Tchaikovsky concerto not as an exhaustively drilled competition warhorse but as a musical experience that she made blossom with fragrant freshness before our delighted ears. Everything about this lovely young player told of artistic personality already distinct and fully formed - one with its own definable character (not big and steely but warmly ductile), a gentle, sometimes quietly misgiving way with the phrases that was wholly personal, and utterly captivating.

Miss Jeal's command of the virtuoso flourishes was bold but not always absolutely spot-on; in the highest reaches there

was an occasional hint of walking-on-thin-ice. No doubt she will firm up on these technical matters before her Festival Hall concerto date; in any case, the wholeness of her musical grasp put them into proper perspective.

The second player, the young Romanian Vesko Eschkenazy, gave us the Beethoven concerto. He plays with shining ease and freedom from top to bottom - no flutters, no shakiness, and (on this evidence) not much sensitivity to the unfolding of a melodic argument. In all those moments of melodic or rhythmic definition where a performer can show his or her peculiar Beethovenian grasp, this performance remained resolutely neutral, bland, superficial. As tends to happen on such occasions, his particular strengths and weaknesses made themselves felt in unfair contrast to those of his predecessor.

Max Loppert

INTERNATIONAL ARTS GUIDE

TODAY'S EVENTS

AMSTERDAM
Concertgebouw 20.15 Robert Schumann Ensemble plays chamber music by Mozart, Bliss and Dvorak. Tomorrow and Thurs: Nikolaus Harnoncourt conducts the Royal Concertgebouw Orchestra (8718 345)

CHICAGO
Civic Opera House 19.30 Daniele Gatti conducts Harold Prince's Lyric Opera production of *Madama Butterfly*, with Catherine Malfitano in the title role, Richard Leach as Pinkerton and Richard Sullivan as Sharpless. Runs till Jan 23 with next performance on Fri. Sat: Brian Bartlett conducts first night of William Fawcett's new production of *Turandot*, with Eva Martin in the title role (532 2244). Thurs, Fri, Sat and next Tues in Orchestra Hall: Baruch Shoshitaishvili conducts the Chicago Symphony Orchestra (435 6666)

COLOGNE
Opernhaus Tonight at 19.30, Alexander Lazarev conducts a gala concert with guests from the Bolshoi Opera. Tomorrow and

Sat: Lothar Zagrosek conducts Michael Hampe's new production of *Entführung*, with a cast led by Ruth Ann Swenson and Robert Gambill. Fri: Offenbach's *Barbe-Bleue* (221 8400)
Philharmonie This week's events begin on Fri with a concert by the Cologne Radio Symphony Orchestra conducted by Andrew Litton. The programme features Elgar's *Serenade* for Strings, Tchaikovsky's Sixth Symphony and Walton's *Violin Concerto*, with Tabea Zimmermann. On Sun morning, Krzysztof Penderecki conducts the Gürzenich Orchestra in a programme of his own music (2501)

Schauspielhaus Tonight's performance at the Kammerspiele is Maxim Gor'ki's play *Vassa Sheshanova* (1910), in a new production directed by Uwe Eric Laufenberg, also Sun. Tomorrow: Sennberg's *Miss Julie*. Thurs: Jean Genet's *The Maids*. Fri: Tanz-Forum in choreographies by Joe Alegado, Richard Wherlock and Jochen Ulrich. Sat: Pam Gems' *Plaf*. Sun and Mon: Schiller's *The Robbers* (221 8400)

DRESDEN
This week's events at the Semperoper include a dance evening tonight, featuring the Tanzbühne Dresden, and a piano recital by Tzimon Barto on Fri. There are also performances of *Entführung* on Thurs, *Il barbiere di Siviglia* on Sat and Der Rosenkavalier on Sun. Tomorrow, Thurs and Fri at the Kulturpalast: Colin Davis conducts the Dresden Staatskapelle in Beethoven's Sixth Symphony and First Piano Concerto, with Maria Tipo (4842

731). Sat and Sun in the Kulturpalast: David Allan Miller conducts the Dresden Philharmonic in music by Richard Strauss, Joachim Gruner and Tchaikovsky (4866 306)

FRANKFURT
Alte Oper The Broadway production of the Andrew Lloyd Webber/Tim Rice musical *Jesus Christ Superstar* can be seen tonight, tomorrow and Thurs. Fri: Heinrich Schiff conducts the Deutsche Kammerphilharmonie. Sat: Rene Kollo stars in an evening of Viennese operetta extracts. Sun: Mislav Roslavich conducts Bamberg Symphony Orchestra (1340 400)
Opernhaus The only events this week are an evening of Amanda Miller choreographies on Fri, a concert performance of Schoenberg's *Moses und Aron* conducted by Hans Drewanz on Sat and a revival of Cesare Lievi's staging of Verdi's *Macbeth* on Sun (230601)
English Theater Kammersaal Willy Russell's *Blood Brothers* runs daily except Mon till Feb 22 (2423 1620)

GENEVA
Théâtre de Carouge 20.15 Raspoutine, Monique Lachère's play about the St Petersburg court before the fall of the Tsars. Georges Wod directs and plays the title role. Daily till Jan 16 (434343)

LEIPZIG
Gewandhaus 20.00 Serge Baudo conducts the Leipzig Radio Symphony Orchestra in Ravel's

Alborado del gracioso, Dutilleul's *Violin Concerto* (soloist Pierre Aronov) and Beethoven's *Symphony Fantastique*. Thurs and Fri: Dennis Russell Davies conducts the Gewandhaus Orchestra in music by Haydn, Kauris and Bernstein. Sun: Viennese night (7132 252)
Kellertheater 19.30 Martin's opera *The Marriage of Figaro* and Thurs: Bruno Maderna's *Satyron*. Fri: Britten's *A Midsummer Night's Dream* (7158 273)

LOVEND
Covent Garden 20.00 Peter Wright's Royal Ballet production of *The Nutcracker*, also tomorrow afternoon and evening (071-240 1066)
Royal Festival Hall 19.30 Ben Stevenson's English National Ballet production of *The Nutcracker*. Runs till Jan 18 (071-928 8800)
Colliseum 19.30 Michael Lloyd conducts David Pountney's production of *Christmas Eve*, restaged by David Sulkin, also Thurs. Tomorrow and Sat: Die Flammars. Fri: Xerxes (071-836 3161)
Sadler's Wells 19.00 First night of A Christmas Carol, a new musical play by Roy Pember based on Dickens' novel. Directed by Leah Thys and produced by Vanessa Ford. Runs till Feb 2 (071-278 8916)

NEW YORK
Metropolitan Opera 20.00 James Levine conducts Colin Graham's production of John Congliano's new opera *The Ghosts of Versailles*, with a cast led by Teresa Stratas, Marilyn Horne, Hakan Hagegard and Gino Quilico.

Tomorrow: La bohème (362 6000)
New York State Theater 20.00 City Ballet resumes daily repertory performances with a programme of choreographies by Balanchine's *Raymonda Variations* and *Symphony in C*, plus Peter Martins' *Ash* with music by Michael Torke. Season runs daily except Mon till Feb 23, with matinee and evening performances on Sat and Sun (870 5570)

PARIS
Opéra Bastille 19.30 Myung-Whun Chung conducts Yannis Kokkos' production of Boris Godunov, with Paata Burchuladze in the title role. Runs till Jan 20, with next performance on Fri. Tomorrow and Sat: Die Zauberflöte (4001 1616)
A 24-hour recorded telephone guide to Paris entertainments is available in English by dialling 4720 8896

STOCKHOLM
Konserthuset 19.00 Opening of a week-long Beethoven Festival. Tonight's piano recital by Lucia Negro includes the Pastoral and Hammerklavier sonatas. Tomorrow: Joakim Svenheden, accompanied by Lotta Larsson, gives a lunchtime concert of violin sonatas. Thurs: lunchtime song recital by Gunnar Lundberg, followed by an evening concert by the Stockholm Philharmonic Orchestra conducted by Paavo Berglund, featuring the Fifth and Sixth Symphonies. Sat: Berglund leads an afternoon programme of rehearsal and performance (244130)
Royal Opera 19.30 Siegfried Köhler conducts Leif Söderström's new

production of Simon Boccanegra, also Thurs. Tomorrow: Frederick Ashton's production of *Cinderella*, ballet by Prokofiev. Fri: Die Zauberflöte. Sat: revival of Dominick Argento's opera *The Aspern Papers* (248240)

WASHINGTON
Eisenhower Theater Tonight's performance by the Washington Opera is *Les contes d'Hoffmann*, conducted by David Stahl and directed by Roman Terlecky, with Michael Myers as Hoffmann. Runs till Jan 25, with next performances on Thurs, Sat and Mon.

Tomorrow and Sun afternoon: Handel's *Agrippina* in a production by Michael Hampe restaged by Florian Lebrecht and conducted by Stephen Lord, with Brenda Harris in the title role and Jon Garrison as Nero. Runs till Feb 8, with next performance on Sun afternoon (416 7800)

Kennedy Center Opera House *Bye Bye Birdie*: a revival of the 1951 musical comedy, starring the Tony Award-winning song and dance man Tommy Tune. Runs till Jan 26 (416 1600)
Kennedy Center Concert Hall This week's National Symphony Orchestra concerts (Thurs and Sat, also next Tues) are conducted by Peter Maag. The programme features Mendelssohn's *Fair Melusine* overture, Grieg's *Piano Concerto* (soloist Peter Jablonski) and Beethoven's Fourth Symphony (416 4600)
National Theater *Crazy for You*: a smash song and dance show with music by George and Ira Gershwin. Runs till Jan 18 (828 6161)

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0630-0700 Business Insiders
2130-2200 (Tues) East Europe Report - weekly in-depth analysis from FTVN

2130-2200 (Wed) FT Business Weekly - global business report with James Bellini
2130-2200 (Thurs) Talking Heads - international issues

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Telephone: 071-873 3000 Telex: 922186 Fax: 071-407 5700

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Russia's gamble

RUSSIA HAS a long history of impatient rulers who imposed untold suffering, in order to speed up the pace of change or shift the country in a new direction. The freeing of most prices at the start of the year looks like another of these desperate gambles. But the motivation is no longer ambition, but desperation, a sense that, after seven decades of communism and seven years of discussion, economic reform, reform had to start somewhere.

Only now is the full extent of the economic disaster becoming understood. Even before the New Year price rises, most families spent more than 80 per cent of their declining real incomes on food. But with oil and energy output falling in line with the overall drop in production, there is a growing risk that more and more people will face both cold and hunger in the months ahead.

For the advocates of price reform such a situation is partly a consequence of decades of central price fixing. Artificially low prices for oil, coal and food made the producers of real wealth dependent on *ad hoc* subsidies. Perhaps that mattered little in a command economy where resources were allocated from the centre, mainly in the direction of the military. But it is impossible to operate a market economy without a link between prices and the cost of production.

In the short run, higher prices may not call forth much of a supply-side response from an economy still in the hands of state-owned monopoly producers. In an ideal world, price reform would have been introduced only after large scale privatisation of state property was well under way and where plans to cut government spending, and ensure more efficient tax collection, were in place. Without this there is a risk that higher prices will lead to an explosive wage-price spiral, fed by the printing presses.

Immediate benefits

Nevertheless, price liberalisation will bring some immediate benefits: reduction in the wasteful use of food, for example, and, perhaps still more important, closure of the gap between official and unofficial prices and elimination of the basis of much of the current

black-marketeering and associated corruption. Provided the printing presses can also be stopped, the monetary overhang accumulated during the previous years of artificially low prices and scarce goods will also be eliminated. These gains are, on balance, worth the risks now being taken.

Thanks to the experience accumulated by Poland, Hungary and Czechoslovakia over the last two years, Mr Yegor Gaidar and the other young economists currently in charge of Russia's economic reforms are well aware that things must be taken still further. Price liberalisation is only part of a broader package which includes privatisation, tight budgetary controls, curbs on real wages and a realistic exchange rate, backed up by a substantial hard currency stabilisation fund.

Without support

They, and Mr Boris Yeltsin, their political master, have decided to push ahead without the supporting mechanisms in place because they fear that otherwise there may be no chance of movement at all. Windfall profits will now be made. But this is no more iniquitous than the previous method of enrichment, when those with access to state-controlled goods were able to make large fortunes by simply selling them at market prices to the new co-operatives.

These were often indirectly owned by the managers of state-controlled plants who, in practice, sold subsidised goods to themselves. The next few months will be exceedingly hard. The west must continue to channel food and other aid as accurately as possible into the hands of the most vulnerable of the republics, while forging closer ties with the new governments and with the military. But having embarked on price liberalisation, Russia and the other republics also have no alternative but to flesh out their reform programme. The circumstances are as difficult as they could be. But this may be the only chance of democratic, market-oriented reform for more than a generation. Mr Yeltsin's gamble is justified by the prize; it also justifies whole-hearted western support.

Early steps in education

THE FIRST tests administered to all seven-year-olds in England and Wales last year revealed considerable cause for concern. After two years of compulsory schooling, more than a quarter were found to have had difficulty with reading and basic mathematics. There was considerable variation between education authorities, with barely half those tested in some areas reaching acceptable levels, compared with over 80 per cent in others.

The Labour party blamed 12 years of Conservative government for such low achievement. The education secretary, Mr Kenneth Clarke, blamed poor management by local education authorities (many of them Labour-controlled) and decades of "progressive" teaching methods (the implication previous Labour governments). Neither response does much to rectify what appears to be serious weaknesses in the first stage of Britain's education system. A child who does not learn to read, write or add up while at primary school will gain little from the rest of his or her compulsory education.

The primary school teaching methods now blamed by Mr Clarke for poor standards once enjoyed bipartisan support. The Plowden Report, which gave official approval to the child-centred approach, was published in 1967, during a Labour government. But it was set up by a Conservative secretary of state and chaired by the Tory Lady Plowden. Mrs Thatcher, education secretary in the early 1970s, did at least as much to implement its findings as any Labour minister.

Essential knowledge

Nonetheless, Mr Clarke is right to question the teaching methods encouraged by Plowden - necessary though they were as an antidote to learning by rote. Encouraging pupils to learn through group work on topic-based projects can all too easily neglect the acquisition of essential knowledge. And there is evidence that it fails to challenge sufficiently many children of both below and above average ability.

Mr Clarke's preferred solution is to encourage more formal teaching methods ("whole class teaching"), greater subject specialisation by teachers

and streaming of older children according to ability. He has commissioned an inquiry into primary school teaching methods from a team which seems likely to endorse his views and which has been given less than two months to report. This deadline suggests that there will be none of the research or consensus-building which made the Plowden Report so influential.

Co-operation

Such haste could be a serious obstacle in Mr Clarke's admirable desire to sharpen up teaching methods in primary schools. The UK education secretary rightly has no power to dictate teaching methods. He does have some power to influence the teacher training system, but it would take many years to create a new generation of teachers to implement his reforms. If he wishes to change teaching methods, therefore, Mr Clarke must win the co-operation of teachers.

That may not be easy as schools struggle to digest a series of reforms from the national curriculum and testing to the local management of school budgets. And teachers are unlikely to be impressed with a report prepared in just eight weeks to justify overturning 20 years of classroom practice. If Mr Clarke is serious about raising standards in primary education, he will need a more persuasive touch with the professionals than he exhibited as health secretary.

One of Mr Clarke's strengths has been his ability to tell powerful professional groups that they must do better, without demanding endless increases in their budgets.

His weakness is that in combative pursuit of this insight, he is sometimes less than thorough in identifying places where funds are genuinely needed. The teaching methods he favours require different classroom designs and equipment. Intensive remedial reading programmes call for more teachers and large-scale retraining. And if teachers are to be better motivated in a period of dramatic change, he will need to view with a sympathetic eye the forthcoming pay review body report.

This is the second of a series on British education policy.

Mr George Bush, who arrives in Japan today on the last leg of an Asian tour, will be offered a bumper package of new year's gifts by his Japanese hosts.

But whether the US president will be satisfied with his presents looks very doubtful.

What Mr Bush wants is a cut in Japan's politically sensitive bilateral trade surplus - to be achieved, preferably, before this autumn's presidential election. What he will get is a mixed bag of concessions from Japanese government and industry which is unlikely to have much immediate macro-economic impact.

Japanese officials and businessmen are fearful that Mr Bush may return to Washington a disappointed man and that his disappointment could rebound on Tokyo. The danger is that the president might no longer have the stomach to resist demands from Congress for a more radical action against Japan, possibly including protectionist measures.

Japanese officials are also concerned that arguments over the \$40bn-a-year bilateral trade imbalance will overshadow discussion on issues such as the Uruguay Round of trade talks and the impact in Asia of the end of the Cold War. Mr Nagayo Homma, a retired professor of Tokyo University and an expert on US-Japan relations, says: "The Japanese government is extremely worried about the likely outcome of this visit."

The concerns must be kept in perspective. Although links between the US and Japan are being put under strain, they will not be easily broken. The two countries, which together account for 40 per cent of the world's gross national product, are each other's largest trading partners. The US is the highest recipient of Japan's foreign direct investment, accounting for nearly half the total. Politically, the partners have been bound together since the end of the Second World War. More American servicemen (46,000) are stationed in Japan than anywhere else in Asia. Japan pays for more than 40 per cent of their costs.

Mr Bush and Mr Kiichi Miyazawa, the Japanese prime minister, will spend time on the fate of the former Soviet Union and other global issues, as well as regional matters such as North Korea's nuclear weapons research programme. With great ceremony, they will sign a Tokyo declaration - a joint statement - which will affirm the security alliance between the two nations and their common interest in world peace and prosperity. The document - appearing a few weeks after the 50th anniversary of Pearl Harbour - will be presented as a symbol of all that has been achieved in trans-Pacific relations since 1941.

However, there is no disguising the new strains that are emerging in the relationship, born of the fact that Japan accounts for an ever-increasing share of the income of the industrialised world, whereas America's share has been in decline for 40 years.

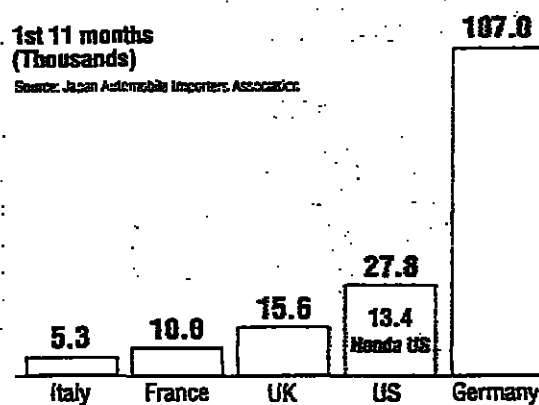
Many Japanese are concerned about their long-time partner's economic health. Mr Miyazawa said last week that the US needed "friendship and compassion" in its hour of need - words that some Americans may find patronising. Speaking at the Grand Shrine at Ise, the centre of Shinto, the Japanese national religion, Mr Miyazawa said that America deserved to be rewarded for helping Japan's post-war economic recovery through the transfer of technology and capital. "It would be a loss to the entire world if the US could not fully discharge its responsibilities as the world leader because of its domestic difficulties."

The US, as the politically dominant partner in the alliance, hates to see its economic advantage ebbing away. As an avowed free-market, Mr Bush would prefer American companies to flourish in Japan. But he cannot afford to wait much longer. Too many jobs are being lost in the US. And too many

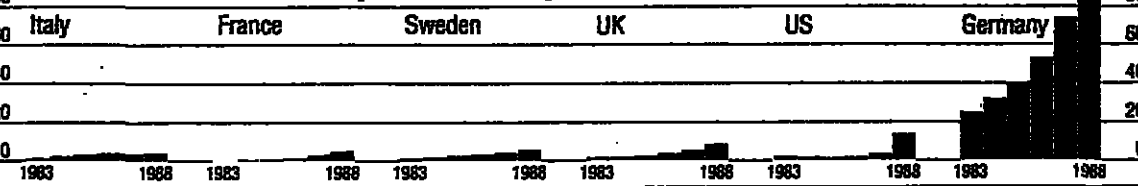
Bush may leave Tokyo disappointed by Japanese concessions, and less able to resist protectionist pressure, says Stefan Wagstyl

On the campaign trail — in Japan

Foreign new car registrations in Japan 1991



Market share of car imports into Japan



voters are blaming Japan for the losses. That is why he is touring Asia, banging a drum for American business and why he is seeking from the Japanese government interventionist moves (such as pressure on car-makers to distribute imported vehicles) that he would not countenance in the US.

It is a far cry from the original plans for the visit. When the trip was first considered last year, it was intended to be a celebration of the global partnership between two inseparable allies. Many internationally minded Japanese regret that Mr Bush could not come, as previously scheduled, in November. At that time the memory of the Gulf war was still fresh, and Japan was smarting from the charge that it failed to do enough to support the US-led forces in the Gulf. It was anxious to make amends.

In particular, the government wanted to pass through the Diet (parliament) a controversial bill which would have allowed Japanese troops to be sent on active missions overseas, on United Nations peace-keeping operations. The bill provoked some hostility from people who feared that it would infringe the country's peace constitution and possibly trigger a resurgence of militarism. But the government rightly thought that it was an essential first step towards Japan playing a role in the world commensurate with its economic power.

Professor Akihiko Tanaka of Tokyo University's Institute of Oriental Culture believes a timely visit from Mr Bush might have persuaded legislators to back the bill. In the event, a

decision was postponed, and is unlikely to be made this year.

Similarly, it might have been easier last year for Mr Miyazawa to speak positively about opening Japan's rice market to imports, as he is under pressure to do from his partners in the General Agreement on Tariffs and Trade. Now with the deadline for concluding the Uruguay Round only a few days away, the time for manoeuvre is very short.

Mr Bush was forced to postpone his trip, partly because of events in the

former Soviet Union and partly because of criticism in the US that he was spending too much time on foreign affairs, and too little fighting the recession at home. Now Japanese officials are dismayed to see Mr Bush preoccupied with domestic considerations. They are concerned that Japanese politicians, led by Mr Kiichi Miyazawa, the prime minister, are increasingly involved with an election of their own - a contest for the Diet's upper house to be held in June.

The deterioration in the US economy since the autumn has further soured the climate for the visit. The decision by General Motors, the car-maker, to lay off more than 70,000 people has given ammunition to Mr Bush's critics who accuse him of doing too little to protect US industry from the effects of Japanese competi-

tion. The president's opponents have pointed to the gross imbalance in auto trade between the US and Japan, with Americans importing some 1.5m Japanese-made passenger cars in the first 11 months of last year and the Japanese buying just 28,000 from the US (13,000 of them made in America by Honda Motor, the Japanese group).

In the past, the president might have shrugged off such criticism. But the seriousness of the recession has forced Mr Bush to espouse some of the rhetoric of economic interventionism. Speaking in Australia last week, Mr Bush said the purpose of his Asian tour was to secure measures from Japan to create jobs in America.

Many Japanese people are astonished that Mr Bush has chosen to bring with him on his tour 21 top executives of US corporations - including the heads of the Big Three carmakers, GM, Ford Motor and Chrysler Motor. Professor Tanaka says: "It's very peculiar for the president of the most powerful nation in the world to act like a commercial salesman." He words echo those of General de Gaulle, who once derided a visiting Japanese prime minister as a transistor salesman.

Nevertheless, Japanese officials and businessmen are doing their best to accommodate the president. While they do not like Mr Bush seemingly bringing his re-election campaign to Japan, they would like it even less if he lost the presidency to a Democrat rival, swept to power on an interventionist or protectionist ticket.

Hence, the pile of gifts for Mr Bush. Top of the list is the Bank of Japan's

decision on December 30 to cut the Official Discount Rate from 5 per cent to 4.5 per cent, a move which could stimulate domestic demand.

The Bank of Japan has also presided over a rapid appreciation in the yen over the last few weeks to around ¥124 to the US dollar - its strongest for three years. A sustained appreciation should make imports, including US goods, more popular.

Mr Miyazawa will almost certainly agree to American demands for a resumption of the Structural Impediments Initiative talks - bilateral discussions about deep-rooted economic problems which first began two years ago. The prime minister may also suggest that Japan could contribute to the Superconducting Supercollider - an \$8.2bn scientific research plant under construction in Mr Bush's home state of Texas, for which the US has been seeking Japanese support.

Concrete action should come in the car market. Tokyo is finalising measures to deal with Mr Bush's specific demands for better market access for American companies. The government is expected to relax testing standards on imported cars. It is also exerting great pressure on Japanese carmakers to open their dealerships to foreign companies and set targets for sales of imported cars.

For their part car manufacturers have already announced plans to increase purchases of imported parts and of locally produced components for their foreign factories. Nissan Motor, for example, plans a 150 per cent increase in imports over 1990 levels to \$1.23bn in 1994 and a 200 per cent increase in local procurement to \$5.4bn.

However, even if these import-boosting measures succeed, the results will not be evident for some time. It has taken Mercedes Benz 30 years to build a network of 200 outlets in Japan. The Japan Automobile Dealers Association complained yesterday that it had hardly ever received an approach from US carmakers. Japanese consumers have serious concerns about the quality of US-made vehicles. Mr Hiroshi Kume, the chairman of the Japan Auto Manufacturers Association, says bluntly: "It's up to the customers what cars they buy."

The Japanese baffle at the claim - made most recently by Mr Bush in Australia - that Japan is partly responsible for the US's economic problems, including unemployment. Japanese people feel that GM's job losses are a reflection of GM's own failings, not ours, says Professor Tanaka. The commonly held Japanese view, propounded with increasing directness, is that weaknesses in the US - such as the budget deficit, poor educational standards, insufficient investment and inadequate efforts in export markets - are the root cause of America's economic woes.

American officials do not deny the accuracy of these charges. But they counter with equally pointed attacks on continuing barriers to the entry of foreign companies into the Japanese market - notably the complexity of bureaucratic decision-making and the preference of companies in *keiretsu* (industrial groupings) to trade with each other at the expense of outsiders.

The danger of engaging in such discussions in an election year is that Mr Bush's short-term political requirements will divert attention from the search for longer-range economic policy initiatives. As Professor Homma says: "In Japan and the US the political will to solve serious economic problems does not exist."

Japanese officials feel that they have little choice but to try to help Mr Bush. They see him as their best hope of blocking the rise of protectionism in the US. But in spite of the Ministry of Trade and Industry's reputation for influencing industry, there are limits to its capacity for squeezing concessions from businessmen. When he returns to a US mixed in recession, Mr Bush may judge that the gifts from Tokyo were too little too late.

Representing long service

■ When it comes to ancient politicians, America has plenty to be proud of. The secretive Jamie Whitten moved into the record books yesterday as the longest-serving member of the US House of Representatives.

The Mississippi Democrat first came to Washington a month before Pearl Harbor after winning a by-election on November 4 1941. A reformed segregationist, he has never served less than 63 per cent in his 26 elections. Congress's seniority system means that Whitten, although one of the least known politicians in Washington, is also one of the most powerful. Other congressional leaders may decide on policy and dominate the news headlines, but it is Whitten, as chairman of the House Appropriations committee since 1978, who actually does out the money.

Old politicians know that purse strings are more important than policy so it is no accident that Whitten's counterpart on the Senate Appropriations committee is the longest-serving Democrat in the Senate, Senator Robert Byrd of West Virginia with 33 years under his belt.

Now 81, Whitten still has one longevity record ahead of him: the almost 57 years of total congressional service clocked up by Arizona's Carl Hayden, who served 15 years in the House before moving over to the Senate.

By contrast, Britain's politicians are positive youngsters. Sir Bernard Braine, the father of the house of commons, has only been an MP for 41 years and he is retiring this year...

Dutch connection

■ Ocean Group is only a fifth of the size of its old enemy - P & O - but it still seems able to hire a classic sort of non-executive director. Its

OBSERVER

latest recruit - 55-year-old John Loudon - is one of business's international smoothies.

Loudon's father and grandfather were managing directors of Royal Dutch Petroleum. His cousins include the chief executives of Akzo, and Pierson, Helderling and Pierson, and his younger brother, George, is chief executive of Midland Montagu.

Although John sits on the boards of Freddy Heineken and Paul van Vliet's companies and served in the Dutch cavalry, he has spent most of his career as a London merchant banker, first with Lazards and then Rothschilds. Since 1988 he has been involved in himself with merchant banking boutiques and a string of international directorships.

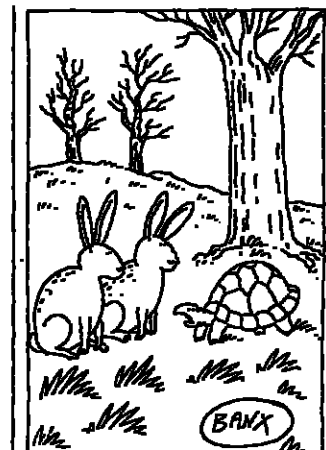
Loudon's friendship with Royal Dutch Petroleum's Dirk de Bruijn, who recently retired from Ocean on reaching 70, probably had something to do with his new appointment. He should be able to open doors for Ocean but his family pedigree still looks more impressive than his own achievements to date.

Haunted name

■ Ned Kinnock is always claiming that the loony left has been driven out of the Labour Party. How then does he explain the presence of a delegate from the Transport Salver Staff Association at this year's Labour Youth Conference called Paul O'Looney?

Tennis incident

■ There is growing interest in Japan about the outcome of President Bush's forthcoming tennis match with the Emperor. When asked if there would be a level playing field, a Foreign Ministry official



"I've been hibernating - anyone know if the economy picked up in the last half of 1991?"

quickly returned the snub by pointing out that the two heads of state will be playing by international rules.

Global guru

■ Solomon Brothers has finally taken the plunge and replaced Henry Kaufman who stepped down as its chief economist in 1988. John Lipsky, a 44-year-old American, has been based in London as a director of the economic and market analysis department of Solomon Brothers International since July 1989.

Lipsky's name isn't as familiar in London as, say, Geyvon Davies of Goldman Sachs or Bill Martin of UBS Phillips & Drew. It is not because of any lack of distinction as an economist. He is highly regarded among his peers and, as a former assistant chief in the exchange and trade relations department of the International Monetary Fund, is well known among international policy-makers.

He will be commuting across the Atlantic for a while until a successor is found for him in London. His appointment shows how economic punditry is a global business these days. It remains to be seen whether increased exposure to the fragile US economy will lead Lipsky to take over Henry Kaufman's unofficial title of "Dr Doom".

Sun, sea and slag

■ Today's edition of Holiday Which?, the UK Consumers' Association guide to the best and worst of tourist deals, falls a little short of what it calls "the worst resorts in the world", including Pattaya in Thailand - "runs Bangkok a close second as the world capital of sleaze"; Gzira in Malta - "ribbish everywhere"; Kanoni in Corfu - "located at the end of the runway of Corfu Town's airport"; and Sunny Beach, Bulgaria - "marauding gangs of thugs... an influx of pimps, prostitutes, drug-dealers and black marketeers".

After slagging off eight of the nightmare spots, Holiday Which? attempts to redress the balance by offering a much better local alternative. But interestingly enough the magazine fails to offer a Bulgarian improvement on poor old Sunny Beach. Holiday Which? tells Observer there is a simple explanation: "we agonised over this, but the only merit of Bulgaria's Black Sea coast is its cheapness."

It conjures up your worst nightmares of Spain in the 1980s. Some things glaucomat just cannot cure.

Recharged

■ Miffed at being refused entry to a trendy nightclub for having no tie, a City reveller got the battery jump-leads from his car, knotted them round his neck, and returned to the door, snoring: "Will that do?" "OK," said the bouncer grudgingly. "But don't try to start anything, that's all."

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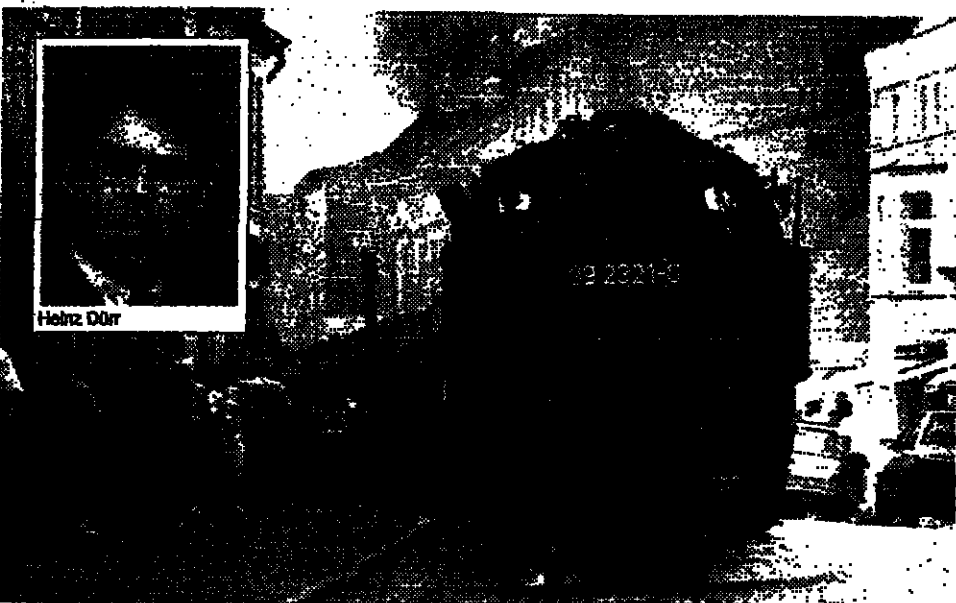
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Head of steam for German rail reform

State support is set to rise unless the system is given a thorough overhaul, writes Andrew Fisher



East German service in Bad Döberitz; Bundesbahn chief, inset, advocates a new rail authority

It is the stuff of politicians' nightmares. At a time when German public finances are already stretched to the limit to pay for unification, a government commission has concluded that unless the country's railways are restructured, the total burden of state support until the end of the decade will exceed DM400bn (213.5bn).

The message was stark, but made to the ears of Mr Heinz Dürr, who became head of the west German rail system (Bundesbahn) a year ago. He has argued forcefully that the unwieldy and expensive public authority needs to be transformed into a modern, flexible corporation that could make money rather than lose it.

Mr Dürr wants the government to write off Germany's entire Deutsche Reichsbahn (German Railways) AG, which could operate without political oversight as an independent concern. Initially, the AG would comprise the Bundesbahn alone, but Mr Dürr, who took over as head of the Reichsbahn last September, wants to bring in the cranking, investment-starved east German system after it has been modernised and slimmed down.

As an AG the railways' accounts would be much more transparent - loss-making routes kept open for social purposes in outlying areas could not be financially camouflaged - and the government would be able to decide whether to continue making payments for such individual routes. At the moment, payments for "social" routes are subsumed in general subsidies to the network and the commercial viability of the routes is unclear.

Under the commission's proposals the government would still own the rail system, but a revamped management board would be responsible for day-to-day operations. Unlike proposals. The central plank of the restructuring involves the setting up of a shareholding company, Deutsche Eisenbahn (German Railways) AG, which could operate without political oversight as an independent concern. Initially, the AG would comprise the Bundesbahn alone, but Mr Dürr, who took over as head of the Reichsbahn last September, wants to bring in the cranking, investment-starved east German system after it has been modernised and slimmed down.

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At present, there would not be an advisory board - consisting mainly of local and regional political appointees - which influences policy. The removal of this bureaucratic management tier would make the system more efficient, it is hoped, and thus more attractive to private investors. They could, for instance, operate their own freight services on state-owned track, or help to finance capital spending.

The need for wholesale corporate restructuring has not arisen solely because of German unity. The Bundesbahn's mounting deficit, its loss of freight business to the roads, and the resulting congestion on the motorways have long worried the government. But unification has brought a new urgency, mainly because of the extra financial challenge - it will cost DM50bn to bring the Reichsbahn up to Bundesbahn standards.

Because the railways commission's 50-page report offers a solution to this financial headache, the government's initial reception has been favourable. But setting up an AG would need a change in the country's constitution, so the matter looks set to become a

serious political issue. Germany's opposition Social Democrats, some of whom could see the changes as anti-privatisation, would have to accept the proposals for there to be the requisite two-thirds majority in parliament. So far, they have not made their final judgment.

As the political manoeuvring goes under way, Chancellor Helmut Kohl has made clear he wants the railways made more efficient. "The government wants rail to play a bigger role in transport policy," says Mr Dürr, previously chief executive of AEG, the electrical subsidiary of Daimler-Benz. "It's also what the citizens of this country want. The trouble is that most people go by car."

The roads also have the lion's share of freight business, about 50 per cent in west Germany. Over the past 30 years, rail's share of freight business has fallen from 44 per cent to 25 per cent. The task now is to reverse this trend or at least to keep it steady. Mr Günter Krause, the transport minister, has said rail should aim to win up to 30 per cent of all freight traffic by the end of the decade.

As a leading government

supporter of the planned reforms, he hopes, along with Mr Dürr, that the political hurdles can be cleared soon. But Mr Dürr wants to go further than setting up an AG, and to introduce sweeping labour market changes. This might bring him into conflict with the Social Democrats and the unions, which want to protect the jobs and benefits of railway employees. Mr Dürr is keen to introduce a more flexible staff policy into the Bundesbahn by doing away with the special status of many employees. As *Berliner* (public servants), they have jobs for life and special pension benefits, but are forbidden to strike.

What frustrates Mr Dürr is that their status inhibits many of his proposals - for example, staff tend to be promoted more on the basis of seniority rather than on ability. There are 140,000 *Berliner* among the 230,000 Bundesbahn employees, including train drivers, guards, and ticket-sellers. Their promotion routes and pay scales have to accord with nationally agreed conditions throughout the German public sector, making it hard to attract managers from private industry. Mr Dürr does not want the Reichsbahn's 200,000 employees, now being reduced by about 10,000 a year, to become *Berliner*.

The fact that the east German system has nearly the same number of employees as west Germany's, which has almost twice as much track, shows the magnitude of the task of integration and matching productivity levels. In 1989, the last year of the old East German government, only 300m East Marks were invested in the Reichsbahn, nowhere near enough to maintain it. This year, the figure will be at least DM5bn.

New east-west links are being built and existing ones modernised. "Some stretches are practically all building sites," Mr Dürr says. Re-equipping the Reichsbahn is only part of the picture, though. Finding the right managers is just as important, and by no means easy. All the top managers of the Reichsbahn have been changed and the boards of east and west German railways now meet together. They are joint planning and investment policies and a growing exchange of personnel. For Mr Dürr, transforming Germany's railways is the challenge of the century - "though I hope it doesn't take a century to achieve". But it will take more than money to fulfil the vision of a united German rail concern which operates with a minimum of bureaucratic fat and a maximum of entrepreneurial drive. It will also take a neutral political will.



As Samuel Brittan

observed last month, Treasury forecasters have achieved a hat-trick. They failed to foresee the inflationary boom of the late 1980s; they failed to foresee the subsequent recession, and then they forecast a fictitious recovery" (FT, December 19). This tragedy of errors is not just a problem of poor forecasting. It is also a consequence of the arcane and illogical way British economic policy is made.

A key problem is the arbitrary separation of the public expenditure decisions announced in the Autumn Statement each November from the tax measures revealed in the Budget in March. In almost every comparable industrialised country, the sums to be spent by government and raised in revenue are decided at the same time. In Britain, however, the Budget is not really a budget at all. It is merely a statement of tax changes hopefully related to expenditure decisions announced months beforehand.

In my view this arrangement fails to encourage either the development of coherent policies or honest debate about the economic priorities facing the nation. It hinders medium-term assessment of public expenditure priorities and their revenue implications, and it makes it significantly harder to determine the overall macro-economic impact of different fiscal and budgetary policies.

Making matters worse is the relative invisibility of the Autumn Statement in comparison with the Budget and the famous theatrical attractions that the latter offers to chambers of the exchequer on the steps of Number 11 Downing Street. As a result, the electorate's awareness of vitally important public expenditure decisions remains low while interest in possible tax changes is kept artificially high.

A further difficulty is that reforms designed to improve parliamentary scrutiny of pub-

PERSONAL VIEW

How to make the Budget a real budget

By John Smith

Public expenditure have so far achieved the opposite. Departmental reports introduced in the last two years to replace the former Public Spending White Paper have made it even harder to assess overall public spending trends and priorities. And the traditional debate on public expenditure that used to follow publication of the White Paper is soon to be subsumed within the general economic debate that occurs after the Autumn Statement.

The time has come, I believe, for a complete review of the way in which major aspects of economic policy in this country are formulated and presented to parliament.

Proposals for reform of the UK's budgetary process were made 13 years ago in the report *Budgetary Reform in the UK*, published by the Institute for Fiscal Studies. This report, prepared by a committee chaired

Public debate might have prevented the most serious fiscal policy errors

by Lord Armstrong of Sandstead, recommended that revenue and expenditure decisions should be taken together and that the government should also publish a provisional Budget some months before the final version is presented to parliament in March.

Of course, publication of a draft or provisional budget does raise some difficult issues: notably the risk that proposals for tax changes given in advance could be disruptive and encourage avoidance. Some degree of budget secrecy, therefore, is probably inevitable. This constraint, however, need not prevent government from taking steps to encourage, in advance of the Budget, a more informed public and parliamentary discussion of general economic policy options including issues of tax and expenditure policy.

Why not, for example, consider longer-term questions of tax reform, such as the distribution of the tax burden

among income groups (a subject not especially popular with current Treasury ministers), or examine the likely macro-economic effects of different tax changes. Public debate of this kind might have prevented the most serious fiscal policy errors of recent years, notably the pro-cyclical inflationary tax cuts of 1988 and the similarly ill-timed VAT increase in last year's Budget.

The decision to link expenditure and revenues in the Budget would enable a new role for the Autumn Statement. It could become a key statement of overall economic policy, providing not simply a forecast, but a detailed assessment of the options facing the economy. This new-style statement would initiate a national dialogue on economic policy that could inform and improve the decisions that governments eventually take in the Budget.

A further reform, not strictly related to the Budget process but long overdue nevertheless, is to ensure the independence of the Government Statistical Service.

The combination of expenditure cuts in the early 1980s and the Conservative government's marked tendency to manipulate official data have seriously damaged the integrity of British statistics. The numerous changes to the method of compiling the numbers of unemployed and government ministers' inconsistent use of the retail price index and measures of the underlying rate of inflation (depending on which happens to be lowest at the time) are probably the most glaring examples of their statistical sleight of hand.

An independent statistical service would restore public confidence in the statistics that ultimately guide government decision taking and complement a reformed process of budget making. Together these changes would, I believe, not merely improve the quality of our democracy; they would also improve the effectiveness of economic policy and contribute to better performance by the British economy. The author is the shadow chancellor.

LETTERS

Protecting the investor

From Mr Geraint Tinsley

Sir, In the wake of such unhappy events as the Barlow Clowes, BCCI and Maxwell affairs the public does not view regulation to protect investors, depositors or pensioners as being effective as it should be.

The idea of an investor's charter to crystallise the rights and obligations of different parties in relation to investor protection has been put forward. The suggestions that there should be a single regulator for those who retail investment and life insurance products and services is also receiving some support.

There is reason to believe that the general public is becoming increasingly aware of the concept and value of polarisation expressed through independent and tied sales outlets.

Switching to a single regulator for retailers would cause an upheaval in the system of regulation which will not have been in force for four years until April 1992. It would undoubtedly blur the gradually emerging distinction between independent and tied sources of financial services.

By all means let us have a charter, but don't cause confusion by overhauling the present self-regulating structure. Geraint Tinsley, managing director, Atlantic Business Associates, Station Road, Horsham, West Sussex

The realities of Sunday trading - in the UK, and for Virgin in France

From Mr Peter Wynn Williams

Sir, May a banker express a view about the letter from Mr Barry Ryan of Marks and Spencer (Letters, January 5) in which he claims: "There is absolutely no evidence to suggest that the public is crying out for a seventh day on which to purchase food or clothing."

I am normally unable to go shopping for anything during the week and often find it difficult to do so on Saturdays. I would like nothing better than to visit M and S on my way home from church on a Sunday.

Nearly everybody I know feels the same - and not only as far as food and clothing (and M and S) are concerned. There are enough pressures in modern life without being prevented from shopping when it is convenient.

Mr Ryan's remark that "when the law is rationalised... some of us may wish to ease congestion and assist customers by opening on the occasional Sunday" is telling in its condescension and (together with M and S's refusal to

accept other issuers' credit cards and anybody's debit cards in its stores) suggests that his company has much to learn about assisting customers.

While I am not suggesting that M and S (or anyone else) should break the law by opening now on Sundays (that is a separate argument), I do wish they would admit that there is a very real demand from the public for all kinds of shopping on Sundays, and join the campaign to repeal the Shops Act.

And if Mr Ryan does want to attend to his banking affairs on Sundays, perhaps he should consider moving his account to First Direct, which is already open for retail banking 24 hours a day, seven days a week (and which, incidentally, is not my employer). If enough bank customers want to move their accounts to banks which do business on Sundays, I am sure the banks which do not will soon get the message. Loans, socks - it's all the same. Peter Wynn Williams, 7 Barrie House, Lancaster Gate, London W2

From Mr Patrick Zehnick

Sir, your article ("France to ease Sunday trading laws slightly" December 31) on the Virgin megastores' battle with the French authorities over Sunday opening contained a couple of inaccuracies.

Far from "angering" our own staff, we have 100 per cent support from them, and they turned up en masse at court in support of our decision to open on Sunday, December 29 (they know we will use only volunteers to work Sundays). Although the court fined us, the judge said that we were right to fight for something with such wide public support.

As a result of our stance, the French minister of employment has publicly announced that he will meet the head of our retail division to discuss a formula for cultural shops (records, books, etc) to be allowed to open on Sundays.

Sunday trading is an issue that we will not "back down over". Patrick Zehnick, president, Virgin France

Telling examples of competitive inertia

From J.M.L. Stone

Sir, Six months ago I put out for quotation by a toolmaker a drawing for a blow-moulding tool. It took five weeks and three prodding telephone calls before I received his quotation on the telephone which was "around £18,000", and the drawing would have to be amended so that the toolmak-

ers could make a tool which they could make. A visit to Portugal produced an estimate within five minutes; and the estimate was just under £7,000.

I recently asked a well-known West End optician to have my spectacle frames polished, to which the response was "we can't do it in England;

they will thus have to go to Germany which will take three weeks and the cost will be £95". In Stuttgart last weekend I walked into the first optician's shop I came across and had the job done in a quarter of an hour for £5.

J.M.L. Stone, 13-15 John Adams Street, London WC2

Direct insurance ignores principle of the many paying for the few

From Mr Kevin Pratt

Sir, Missing from Richard Lapper's examination of direct insurers ("Fire-eggers and extortionists" January 6) was any acknowledgement of the vital role still played by independent insurance intermediaries.

Mr Lapper suggests that by no longer paying commission to intermediaries, the direct writers are able to offer cheaper insurance to the public. He fails to point out that it is the public who is paying the substantial bonus paid to insurers' staff, including the £1.5m bonus to Mr Peter Wood

of Direct Line. Commission or bonus: it comes out of the same pocket.

The direct insurers offer cheaper insurance because they shy away from anything other than "standard" risks. In Mr Lapper's words, Direct Line "rejects risks it thinks certain to produce claims". How could an insurance company operating on this basis fail to make money?

The issue glossed over in the article is how the difficult risks are to obtain cover. If the direct writers force high street intermediaries out of business while continuing to bet only on

racing certainties, where will the young, the elderly, those with convictions, those driving fast cars and any other unusual cases turn?

Insurance is grounded on the principle that the many pay for the misfortunes of the few. Independent intermediaries distribute the varied motor insurance risk among a wide constituency of insurers. As a result, "standard" risks pay marginally more if they go through a broker in order to subsidise higher risks drivers - and keep the entire market on an even keel.

The savings from going

direct are often only a few pounds. One wonders whether the ultimate disruption to the market as a whole is worth the cost. After all, a standard risk can become a higher risk at any time, because of an unavoidable claim or because of the underwriting caprice of a "flexible" direct insurer. It is in the interests of all drivers to maintain a market in which all drivers can obtain insurance at reasonable cost.

Kevin Pratt, editor, Insurance Age, 33-35 Bowling Green Lane, London EC1

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INTERNATIONAL COMPANIES AND FINANCE

A mission to cut the labours of Hercules

Tom Gossage has been charged with refocusing the US group, writes Paul Abrahams

MR TOM GOSSAGE is a man with a mission. As the new chief executive of Hercules, a rambling chemicals, materials and aerospace conglomerate based in Wilmington, Delaware, he has set two goals. The first is to become cash-positive by 1992. The second is to increase the group's return on equity from 5 per cent to 14 per cent by the end of 1992.

His goals will not be easy to achieve. At his first board meeting last January as chief executive, Mr Gossage told his board he had searched the US chemical industry for a company worse than theirs for return on shareholders' capital. He couldn't find one.

Hercules's recent past is not one that shareholders remember with fondness. After selling a 40 per cent stake in a polypropylene joint venture to Montedison in 1987, Hercules finished away the \$4.5bn proceeds, says Mr Gossage.

A third disappeared in tax, a third was spent buying back stock, and a third was used to purchase some companies that would help the group escape the cyclical nature of the basic chemicals industry.

"Frankly, the group had been drifting," admits Mr Gossage. "There has been no real enhancement of shareholder value. Hercules's efforts to break out of cyclical businesses did not have much success."

To achieve his goals, Mr Gossage is examining every part of the business. "We are now returning to basics. We will operate where we can be market leaders and we will get out of things we are not good at," he says.

That strategy was put into practice last week when he set up a joint venture with Ingersoll, the US group, to create the second largest American company in the \$2.6bn flavours and citrus specialties market. This is a sector where Mr Gossage believes Hercules can become market leader.

Simultaneously, he also announced the sale of Hercules's \$30m turnover fragrance businesses to an unknown buyer. Mr Gossage says it was a promising business, but one that needed substantial investment that Hercules could not afford.

The company is undertaking a widespread and unemotional examination of its business with a view to disposals. Both the polypropylene fibre business and the resins operations could be available for the right price.

Although Hercules is continuing to make some investments in polypropylene fibre, a \$170m business providing material for the disposable nappies business, Mr Gossage believes its performance has been unsatisfactory.

Similarly, the group's resins business had been "disappoint-

ing", according to Mr Gossage. At the beginning of the year, he told its managers that if there was no improvement the operations would be sold. The staff has been reduced by about half, and the division is far more aggressive about pricing.

The resins operations can contribute, but I still view their future as questionable. If someone came along with a price above book value I might sell them. We're keeping our options open," he says.

"We will operate where we can be leaders and we will get out of things we are not good at"

Meanwhile, Mr Gossage is looking for strategic partners for his other divisions. In particular, he is looking at an alliance for the advanced materials operations which is having to reposition itself after the collapse of the US defence market.

Previously, the division had been geared mainly towards high-value defence contracts. It is now turning its attention to commercial aircraft projects, such as the Boeing 777, and the sporting goods market.

Mr Gossage argues the company now has a simple clear direction. When he visited factories earlier this year, some production supervisors were unable to tell him whether par-

ticular products were making money.

That has changed. Mr Gossage aims to make cost management a way of life at Hercules. To achieve that, he talks about "empowerment" by putting accountability on to the factory floor.

The management shake-up and sales of less profitable businesses has already made some impact on Hercules's performance. But when Mr Gossage lists the financial achievements of his tenure, he is forced to exclude a large hole in his balance sheet.

Last June, the company's aerospace division had to write off \$8m after the company's solid rocket booster for the Titan missile exploded during a test firing. The explosion had been described by one Hercules executive as the biggest firecracker in American history. The company had already been forced to write off \$300m in 1987 for the same project, described by Mr Gossage as the company's Achilles' heel.

Mr Gossage reels off what the impact of reorganisation and restructuring would have been without that incident.

Operating profits this year would have been up 32 per cent. Net income would have grown 11 per cent. And return on shareholder capital would have been 7.3 per cent, up from 5 per cent.

There is no doubt that Mr Gossage, a chemical engineer, has a preference for chemicals. He stumbled over the name of the European aircraft manufacturer, Airbus, and does not know the title of Boeing's latest aircraft, for which Hercules is bidding as a sub-contractor.

"I have spent a disproportionate amount of time on aerospace. It's an imbalance I want to fix," he says. "Chemicals and aerospace makes a strange mixture."

However, before he can dispose of aerospace, he says he first needs to show that the Titan upgrade is viable. He says he then needs to fix the rocket booster before seeing whether the operations fit into the portfolio.

Only then will he make a decision whether to spin the operations off, form a joint venture or just sell them.

Mr Gossage believes the targets he has set for Hercules are achievable. "Even 14 per cent return on equity would not make us leaders - we would be part of the pack. But the rest of the industry is proving remarkably accommodating by bringing their results down," he explains.

Raising the company's performance while the rest of the industry struggles with the recession and increasing environmental costs will need considerable skill. To achieve his aims, Mr Gossage has some difficult juggling before him.

R.J. Reynolds plans plant

By Nikki Tall in New York

R.J. REYNOLDS Tobacco, part of the R.J. Nabisco food and tobacco group, announced yesterday that it plans to build a factory in Turkey to produce cigarettes by late 1993.

The North Carolina company says the plant will have an eventual production capacity of 10bn cigarettes a year. The 135,000 sq ft plant will be sited in the Izmir region. The company said that it had earmarked more than \$100m for investment in Turkey over the next decade.

Turkey is a big market for cigarettes, and consumption is estimated at 80m a year. However, it is still dominated by Tekel, the state-owned monopoly. The market was only

opened to foreign cigarettes in the mid-1980s, but western products have taken an increasing market share. Philip Morris, R.J.R.'s big US competitor and manufacturer of Marlboro, has been successful.

R.J.R., however, said that it saw opportunities for its three brands - Camel, Winston, and Salem. It expects to employ 300 people initially at the factory, but said employment could eventually total about 800.

Mr Dale Sisel, head of R.J. Reynolds Tobacco International, said: "It's a large market, with significant demand for American brand cigarettes, and there's plenty of opportunity for us to become a major participant."

Toronto invites bids for 53% of Telesat Canada

By Bernard Simon in Toronto

THE Canadian government yesterday called for private sector bids for its 53 per cent stake in Telesat Canada, which has a monopoly on the country's satellite communications.

As with earlier privatisations, foreign ownership will be restricted, in this case to a 20 per cent holding. The sale will be subject to review under the Competition Act.

Telesat owns and operates six satellites and a network of about 500 earth stations. It earned C\$26.4m (US\$23m) in fiscal 1990 from revenues of C\$177.8m.

Fall in Japanese M&A

By Emiko Terazono in Tokyo

MERGERS and acquisitions (M&A) by Japanese companies fell sharply last year, reflecting the squeeze on liquidity due to the sluggish stock market and declines in profits, as well as deteriorating business conditions of companies in the US and Europe.

According to Daiwa Securities, a leading Japanese brokerage, last year's M&A deals fell 63.5 per cent by value from 1990 to Y1297.1bn (\$103bn).

This was because of the decline in acquisitions of foreign companies by Japanese companies, which plunged 78.6 per cent to Y884.3bn.

Although the figure includes the Y133bn limited partnership between Toshiba, C. Itoh and

Time Warner of the US, the absence of large-value transactions of the previous years, such as the Sony-Columbia and Matsushita Electric Industrial-MCA deals caused the fall.

Acquisitions of US companies by Japanese corporations fell 81.3 per cent by value to Y382.2bn, while in Europe the figure fell by 70 per cent to Y217.2bn. In the UK, M&A transactions by Japanese companies fell 81.2 per cent to Y88.2bn.

On the other hand, Daiwa said domestic M&A transactions increased by 38.4 per cent to Y434.9bn, while foreign acquisitions of Japanese companies were eight times higher by value at Y177.9bn.

This announcement appears as a matter of record only. October, 1991

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Notice of Meeting
NOTICE is hereby given that the Annual General Meeting of The Japanese Warrant Fund will be held at the Registered Office of the Company on Wednesday, 15th January 1992 at 4.00pm, with the purpose of considering and voting upon the following agenda:
1. Submission of the report of the Board of Directors and of the Auditors;
2. Approval of the Annual Report for the year ended 30th September 1991;
3. Discharge of the Directors;
4. Election of the Directors and the Auditors;
5. Any Other Business.

Resolutions on the agenda of the Annual General Meeting will require no quorum and will be taken at the majority of the shareholders present or represented. A shareholder entitled to attend and vote at the meeting may appoint a proxy to attend and vote on his behalf and such proxy need not be a shareholder of the Fund.

By Order of the Board of Directors

We are pleased to announce our newly appointed Managing Directors

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ACCOR - WAGONS-LITS:
SUCCESSFUL TAKEOVER

Accor's public tender offer for Compagnie Internationale des Wagons-Lits et du Tourisme (CIWLT), launched on November 7, 1991 through Accor's 81%-owned subsidiary Cobefin, has been successful.

Of the 4,046,098 Wagons-Lits common and preferred shares currently outstanding, 1,727,134 were tendered to Accor.

Including the shares previously owned by the Group, Accor now holds 69.5% of Wagons-Lits' total capital.

This has been achieved in spite of the disruptions and hurdles encountered throughout the offer.

This success is significant:

- for CIWLT shareholders, who will receive BF 8.650 for each of their shares, a premium over market prices;
- for Wagons-Lits and its personnel, a stable shareholder base and a unified team will help implement a clear strategy and improve profitability;
- for Accor, as this merger represents a new significant level of growth in related activities. Its strengthened leadership in Europe should enhance the Group's coherence and heighten the motivation of all its associates.

Two issues, which should not jeopardize the favorable outcome of the offer, still need to be resolved:

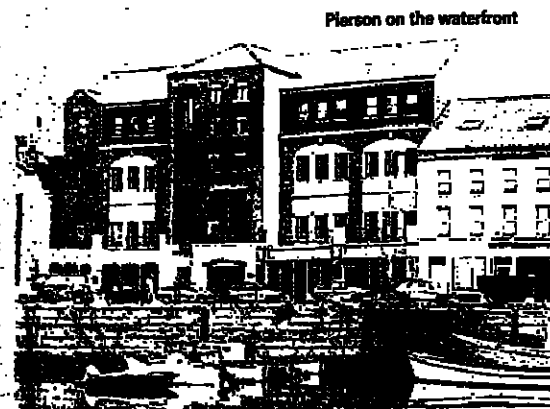
- the importance of both groups' activities has led the European Commission to

postpone its conclusion on the bid's competitive impact. Accor's management believes that this review should not significantly affect the outcome of the transaction;

- the Brussels Commercial Court ruling requiring that the final offer price be raised under certain conditions has been appealed. This appeal should be judged in the course of 1992. No joint or de facto control over Wagons-Lits having been established prior to Accor's offer, the Group's management is confident that the outcome of these proceedings will be favorable.

The merger of Accor and Wagons-Lits establishes a world leader in the two groups' core activities and creates major new medium- and long-term growth opportunities for the combined Group.

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FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Monday, January 6 1992. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

COUNTRY	£ STG	US \$	D-MARK	YEN	COUNTRY	£ STG	US \$	D-MARK	YEN
Algeria (Algeria)	99.25	52.6749	34.8245	42.4243	China (China)	729.105	388.442	225.826	313.257
Algeria (Libia)	10.1325	5.3982	3.5522	4.3633	China (Hong Kong)	1.00	0.5227	0.3068	0.4976
Algeria (Morocco)	30.3530	20.9659	13.908	16.7078	China (Tibet)	1.00	0.5227	0.3068	0.4976
Angola (Angola)	9.7272	5.1824	3.4131	4.1783	China (Yunnan)	1.00	0.5227	0.3068	0.4976
Argentina (Argentina)	161.05	96.2571	63.5263	77.7873	China (Zhejiang)	1.00	0.5227	0.3068	0.4976
Armenia (Armenia)	337.765	179.949	118.514	145.119	China (Inner Mongolia)	1.00	0.5227	0.3068	0.4976
Australia (Australia)	1.5477	2.0912	1.3711	2.1457	China (Shaanxi)	1.00	0.5227	0.3068	0.4976
Austria (Austria)	2.4535	1.9071	1.2608	1.9541	China (Shandong)	1.00	0.5227	0.3068	0.4976
Azerbaijan (Azerbaijan)	20.04	10.7464	7.0915	8.61	China (Shanghai)	1.00	0.5227	0.3068	0.4976
Bahamas (Bahamas)	249.00	132.658	87.3464	106.952	China (Shenzhen)	1.00	0.5227	0.3068	0.4976
Bahrain (Bahrain)	1.8770	2.0105	1.3743	2.1457	China (Sichuan)	1.00	0.5227	0.3068	0.4976
Bangladesh (Bangladesh)	161.05	96.2571	63.5263	77.7873	China (Tianjin)	1.00	0.5227	0.3068	0.4976
Barbados (Barbados)	1.00	1.00	1.00	1.00	China (Xinjiang)	1.00	0.5227	0.3068	0.4976
Belize (Belize)	1.00	1.00	1.00	1.00	China (Yunnan)	1.00	0.5227	0.3068	0.4976
Bermuda (Bermuda)	1.00	1.00	1.00	1.00	China (Zhejiang)	1.00	0.5227	0.3068	0.4976
Bhutan (Bhutan)	1.00	1.00	1.00	1.00	China (Inner Mongolia)	1.00	0.5227	0.3068	0.4976
Bolivia (Bolivia)	1.00	1.00	1.00	1.00	China (Shaanxi)	1.00	0.5227	0.3068	0.4976
Bosnia (Bosnia)	1.00	1.00	1.00	1.00	China (Shandong)	1.00	0.5227	0.3068	0.4976
Brazil (Brazil)	1.00	1.00	1.00	1.00	China (Shanghai)	1.00	0.5227	0.3068	0.4976
Bulgaria (Bulgaria)	1.00	1.00	1.00	1.00	China (Shenzhen)	1.00	0.5227	0.3068	0.4976
Burkina Faso (Burkina Faso)	1.00	1.00	1.00	1.00	China (Sichuan)	1.00	0.5227	0.3068	0.4976
Burundi (Burundi)	1.00	1.00	1.00	1.00	China (Tianjin)	1.00	0.5227	0.3068	0.4976
Cameroon (Cameroon)	1.00	1.00	1.00	1.00	China (Xinjiang)	1.00	0.5227	0.3068	0.4976
Canada (Canada)	1.00	1.00	1.00	1.00	China (Yunnan)	1.00	0.5227	0.3068	0.4976
Cape Verde (Cape Verde)	1.00	1.00	1.00	1.00	China (Zhejiang)	1.00	0.5227	0.3068	0.4976
Chad (Chad)	1.00	1.00	1.00	1.00	China (Inner Mongolia)	1.00	0.5227	0.3068	0.4976
Chile (Chile)	1.00	1.00	1.00	1.00	China (Shaanxi)	1.00	0.5227	0.3068	0.4976
China (China)	1.00	1.00	1.00	1.00	China (Shandong)	1.00	0.5227	0.3068	0.4976
China (Hong Kong)	1.00	1.00	1.00	1.00	China (Shanghai)	1.00	0.5227	0.3068	0.4976
China (Tibet)	1.00	1.00	1.00	1.00	China (Shenzhen)	1.00	0.5227	0.3068	0.4976
China (Yunnan)	1.00	1.00	1.00	1.00	China (Sichuan)	1.00	0.5227	0.3068	0.4976
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China (Shaanxi)	1.00	1.00	1.00	1.00	China (Yunnan)	1.00	0.5227	0.3068	0.4976
China (Shandong)	1.00	1.00	1.00	1.00	China (Zhejiang)	1.00	0.5227	0.3068	0.4976
China (Shanghai)	1.00	1.00	1.00	1.00	China (Inner Mongolia)	1.00	0.5227	0.3068	0.4

INTERNATIONAL CAPITAL MARKETS

Pent-up demand released with wave of new issues

By Richard Waters

A SPATE of Canadian dollar, Euro and Swiss franc deals led the way yesterday as pent-up demand from issuers finally brought a wave of new paper on to the international bond market after the Christmas period. Investors, though, were generally disappointed, being waiting on the sidelines rather than rushing to buy the first new paper on offer.

Credit Local, with a C\$500m issue, dominated the Canadian dollar sector, which has now seen just short of C\$1bn of new issues since the end of last week.

The largest issue yet by a non-Canadian borrower, the deal, brought by Paribas Capital Markets and Merrill Lynch, was designed to create a large liquid issue for investors with an appetite for the currency. The Norwegian export financing institution, was brought with a maturity of five years and ten months. The 40 basis points spread over the five-year benchmark had widened to around 42 basis points in later trading.

The pricing was generally considered tight, and late in the day the bonds were quoted on the bid at 10 basis points below their reoffered price.

The third Canadian dollar offering of the day, a C\$150m issue from Eksporthjelpen, the Norwegian export financing institution, was brought with a maturity of five years and ten months. The 40 basis points spread over the five-year benchmark had widened to around 42 basis points in later trading.

The bonds, swapped into sub-libor floating-rate dollars, were reported to have met some demand, though coming in the wake of other Canadian dollar issues, a substantial proportion is said to remain with the managers. The syndicate is expected to be broken this

INTERNATIONAL BONDS

morning, after selling in the Far East market. Paribas repeated the long five-year formula for Swedish National Housing Finance, though with less success. The C\$200m issue, with a coupon of 8 per cent, was reoffered at 98.85, to give a yield of 51 basis points over the five-year benchmark.

The pricing was generally considered tight, and late in the day the bonds were quoted on the bid at 10 basis points below their reoffered price.

The third Canadian dollar offering of the day, a C\$150m issue from Eksporthjelpen, the Norwegian export financing institution, was brought with a maturity of five years and ten months. The 40 basis points spread over the five-year benchmark had widened to around 42 basis points in later trading.

By yesterday, the spread over US dollars at the five-year maturity had narrowed to 132

basis points, the tightest since early November.

Indigestion was also reported for yesterday's Ecu deals, brought by Barclays de Zoete Wedd (the first Ecu issue lead managed by the British investment bank) and Credit Suisse First Boston. BZW's Ecu100m issue for Swedish Export Credit, fully fungible with an existing Ecu400m of bonds due in February 1994, was widely seen as tightly priced - though it was offered at five basis points above the similar deal from OKB at the end of last week. The reoffered price of 98 basis points over par compared with a premium of around 10 basis points on the existing bonds.

CSFB's Ecu200m issue for IBM International Finance, by contrast, was a classic retail issue: a top blue-chip name offering a yield acknowledged by the managers to be anything but generous. Selling got off to a slow start yesterday, as the investors returned from the Christmas and New Year break.

Swiss franc issues for Grubbe, BE and Rabobank, totalling SFR400m, and a 215m floating rate note from Bristol and West Building Society, added to the wave of new paper yesterday. With further issues expected today, and global offering from the World Bank due on Wednesday, investment banks were yesterday already pondering how to shift what threatened to be a glut of new bonds to start the year.

Treasuries rally on talk of curbing long-end issues

By Patrick Harverson in New York and Sara Webb in London

TREASURY prices rose at the long end yesterday amid renewed speculation that the US government may curtail issues of new long-dated securities to save on borrowing costs.

In late trading, the benchmark 30-year bond was up 1/8 at 106 1/8, yielding 7.435 per cent. The two-year note was also firmer, up 1/8 at 100 1/8, yielding 4.732 per cent.

Prices rose primarily in response to a press report that officials in Washington have become increasingly serious about reducing the amount of 30-year bonds it issues. Although there was nothing new in the story, suggestions that supply at the long end could shrink boosted an already firm market, and provoked some short-covering by dealers.

The return of Japanese buyers to the market after the Christmas and New Year holiday break also contributed to the positive tone.

GERMAN government bonds gained a quarter-point, helped by fresh buying interest and

GOVERNMENT BONDS

some switching out of long-dated bonds into shorter-dated securities.

The Life bond futures contract jumped from its opening of 87.68 to a high of 87.88 before closing at 87.81. Volume in the Life futures contract was normal at 41,500 contracts.

Traders said the longer end of the maturity range was suffering from worries over the outcome of the 1992 wage round and the prospect of higher inflation.

The bond market is awaiting a batch of economic data this week including unemployment figures for December and industrial production and retail sales figures for November. Traders said the market will be looking for confirmation of a slowdown in the German economy.

Elsewhere in Europe, Dutch government bond prices ended slightly higher, helped by strong demand for the 15-year

issue from both domestic and foreign buyers.

UK government bonds drifted up in dull trading yesterday as traders reported only sparse interest from foreign and domestic buyers, many of whom are only just returning from the holiday break. The gilt market is waiting for fund managers to start reallocating their portfolios for the new year.

The benchmark 11% per cent gilt due 2003/07 rose by less than a half-point to 115 1/2 to yield 9.51 per cent.

JAPANESE government bonds continued to rise in yesterday's half-day session, helped by the strength of the yen and last week's unexpected half-point cut in the official discount rate to 4.5 per cent. However, modest profit-taking limited the gains in both the cash and futures markets.

Traders said the bond market remained bullish, helped by the yen's strength against the dollar and lower short-term interest rates.

BENCHMARK GOVERNMENT BONDS

	Coupon	Rate	Price	Change	Yield	Week	Month
AUSTRALIA	12.000	11/01	116.7281	+0.0175	8.36	8.45	0.51
BELGIUM	8.000	06/01	101.3500	+0.0080	8.77	8.94	0.10
CANADA	8.000	04/02	103.9000	+0.0300	7.93	8.20	0.50
DENMARK	8.000	11/00	102.2350	+0.0450	8.61	8.72	0.90
FRANCE	8.500	11/98	98.3111	+0.113	8.83	9.10	0.18
FRANCE	8.500	01/01	105.5000	+0.0200	8.55	8.83	0.28
GERMANY	8.250	09/01	97.1500	+0.0250	9.01	9.04	0.25
ITALY	12.000	06/01	97.4100	+0.1000	12.47	12.56	12.02
JAPAN	No 119	4/00	98.7200	-0.0006	8.61	8.64	0.80
JAPAN	No 120	4/00	106.0176	-0.0006	8.34	8.38	0.81
NETHERLANDS	6.800	03/01	100.0000	+0.4000	8.46	8.60	0.77
SPAIN	11.800	07/98	100.2100	-	11.74	11.78	11.91
UK GILTS	10.000	11/98	100.25	+5/8	9.70	10.00	0.81
UK GILTS	10.000	06/01	100.77	+10/32	8.57	8.79	0.73
UK GILTS	8.000	10/98	97.10	+10/32	8.52	8.53	0.81
US TREASURY	7.500	11/01	104.28	+6/32	8.81	8.74	7.19
US TREASURY	8.000	11/21	106.18	+15/32	7.44	7.46	7.77

London closing. * denotes New York closing prices. US, UK in 32nds, others in decimals

Yields: Local market standard

Technical Data: ATLAS Price Sources

The yield on the benchmark No 129 issue opened at 5.35 per cent and moved to 5.32 per cent before closing at 5.34 per cent. The unsecured overnight call money rate traded at around 5 1/2 per cent, sharply down from its level of 5 3/4 per cent at the previous close on December 31. Three-month certificates of deposit traded at around 5.4 per cent.

The Ministry of Finance is expected to auction Y800bn to Y900bn of January 10-year bonds later this week. The coupon on the new issue is expected to be around 5.5 per cent to 5.6 per cent. The coupon on the December issue of 10-year government bonds was 6 per cent, but yen bond yields have dropped since then.

Nymex seeks overnight success with Access

Barbara Durr looks at the race to round-the-clock electronic trading of energy futures

NYMEX, the world's largest energy futures market, will this year join the ranks of exchanges using electronic trading systems.

By doing so, some traders on the New York-based exchange foresee that more business will be concentrated at Nymex, possibly robbing London's International Petroleum Exchange of trading volume.

Nymex recently unveiled details of its plan to create a round-the-clock screen trading system which will be known as Access - standing for American computerised commodity exchange system and services.

The system has been developed by American Telephones & Telegraph together with Task Management, a software company. Among its features will be a unique risk and credit control check.

Despite the doubts of floor traders who fear they may be gradually replaced by computer trading, the exchange

believes that with 20 per cent of all world trade devoted to oil and energy, it must increase access to its market in off hours.

Trading volume at Nymex has risen dramatically over the past five years, from just 14.7m contracts in 1986 to 42.4m last year. In the first week of November this year, volume was running somewhat below last year's record pace at 34.7m contracts.

The jump in trading volume has increasingly brought pressure on the exchange to provide greater access to its markets. Mr Lou Guttman, Nymex's chairman, said the exchange believed it had to either extend floor trading hours to triple shifts or develop a screen trading system.

So more than two years ago Nymex became the first exchange to seriously consider becoming a partner in the Chicago Mercantile Exchange's Globex electronic trading system. "We knew what our needs were," said Mr Guttman.

But Nymex officials were much chagrined when the CME suspended talks with them in 1990 to bring in as a partner the Chicago Board of Trade, the world's largest futures exchange and the CME's traditional rival.

Instead of waiting for the Chicago exchanges to return to negotiations with Nymex, the New York exchange decided early last year to cut a path on its own. It now regards that decision as an especially wise one given the repeated postponement of Globex.

Nymex intends to have its own Access system up and running by the end of 1992 with contracts listed for crude oil, heating oil, gasoline and platinum. Current plans are for the system to operate from 5pm to 8am the next day. New York time. Nymex's normal market hours are from 8.30am to 3.10pm.

Because energy traders will be able to enter or exit the market overnight in the US, open interest in Nymex con-

tracts, or the number of contracts outstanding, is expected to increase. And some traders believe that fewer will resort to London's IFP if they can do all of their business on a 24-hour basis in the US.

Speculators who normally would not wish to hold any position overnight, now will be able to in the knowledge that if they must unwind their positions they can do so.

The Access system's special real time credit and risk checking feature will in addition provide futures commission merchants control that not even Globex can yet offer. FCMs will be able to set limits by contracts or by dollar figure on the customers that clear through them, each of whom will have a identification number. If that limit should be exceeded, the Access system will not accept the trade.

This is expected to help eliminate the criticism by FCMs that they will be disenfran-

chised by electronic trading systems, said Mr Guttman. It allows them in essence to be in control of their customer base.

Nymex estimates that if 7,000 of their business on a 24-hour basis in the US.

For the moment, Globex plans a credit control system that entails actions only after a trade is executed. While this improves the current human monitoring of trades, it does not offer a pre-order entry screening.

Globex is expected to begin testing at the end of January and officials say they hope to be able to launch the system by the second quarter of next year.

But with the rate of post-positions of Globex, Access may have a chance to beat it to the launch pad.

NEW INTERNATIONAL BOND ISSUES						
Borrower	Amount in	Coupon %	Price	Maturity	Fees	Book runner
CANADIAN DOLLARS						
Credit Local de France(a)?	500	7 1/4	101	1997	1 1/2/1.725	Paribas Capital Mkts.
SBAB(a)	200	8	101.45	1997	1 1/2/1.725	Paribas Capital Mkts.
Eksporthjelpen(a)	150	7 1/4	100.95	1997	1 1/2/1.6	Scott & McLeod
ECU						
IBM Int'l Finance(a)	200	8 1/2	101.2875	1996	1 1/2/1.725	CSFB
Swedish Export Credit(a)?	100	8 1/4	101.307	1994	1 1/2/1.025	BZW
STERLING						
Bristol & West Bldg.Soc.(a)?	150	(c)	100	1996	43/33bp	JP Morgan Secs.
21-MARKS						
Deutsche Finance N'lnds.(a)?	400	8	101 1/4	2002	2 1/2/1 1/2	Deutsche Bank
SWISS FRANC						
Grubbe Finance BV(a)?	150	7	101 1/4	1997	-	SBC
American Int'l Inv.(a)?	100	7	102	1999	-	Credit Suisse
Rabobank(a)?	100	7	101 1/4	1997	-	Bque.Paribas (Suisse)
GUILDERS						
Calsonic Nld/Credit Agric.(a)?	200	8 1/4	100.80	1997	1 1/2	Rabobank

a) Private placement. b) Convertible. c) Warrant. d) Warrant. e) Floating rate note. f) Final term. a) Non-callable. b) Fungible. c) Existing Euro500 deal. Non-callable. d) Coupon pay 35bp over 3-month Libor. Non-callable. e) Subordinated issue. Non-callable.

*Private placement. (a) Convertible. (b) With equity warrants. (c) Floating rate note. (Final terms. a) Non-callable. b) Fungible with existing Ecu400m debt. Non-callable. c) Coupon pays 25bp over 3-month Libor. Non-callable. d) Subordinated issue. Non-callable.

LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

	Rises	Falls	Same
British Funds	52	12	17
Other Fixed Interest	14	1	4
Commercial/Industrial	16	215	927
Financial & Property	16	87	531
Oil & Gas	23	23	45
Platinum	25	38	89
Others	51	48	50
Totals	682	425	1,672

LONDON RECENT ISSUES

Issue	Amount	Latest	1991/92	Stock	Closing	Yield	Net	Times	Yield	P/E
100 F.P.	100	104	102	Albertsons Inc. G.S. C.S.	104	104	104	104	104	104
100 F.P.	100	104	102	BTR Warrants 1995/96	104	104	104	104	104	104
100 F.P.	100	104	102	British Telecom 1995/96	104	104	104	104	104	104
100 F.P.	100	104	102	British Telecom 1995/96	104	104	104	104	104	104
100 F.P.	100	104	102	British Telecom 1995/96	104	104	104	104	104	104
100 F.P.	100	104	102	British Telecom 1995/96	104	104	104	104	104	104
100 F.P.	100	104	102	British Telecom 1995/96	104	104	104	104	104	104
100 F.P.	100	104	102	British Telecom 1995/96	104	104	104	104	104	104
100 F.P.	100	104	102	British Telecom 1995/96	104	104	104	104	104	104
100 F.P.	100	104	102	British Telecom 1995/96	104	104	104	104	104	104

FIXED INTEREST STOCKS

Issue	Amount	Latest	1991/92	Stock	Closing	Yield	Net	Times	Yield	P/E
100 F.P.	100	104	102	Albertsons Inc. G.S. C.S.	104	104	104	104	104	104
100 F.P.	100	104	102	BTR Warrants 1995/96	104	104	104	104	104	104
100 F.P.	100	104	102	British Telecom 1995/96	104	104	104	104	104	104
100 F.P.	100	104	102	British Telecom 1995/96	104	104	104	104	104	104
100 F.P.	100	104	102	British Telecom 1995/96	104	104	104	104	104	104
100 F.P.	100	104	102	British Telecom 1995/96	104	104	104	104	104	104
100 F.P.	100	104	102	British Telecom 1995/96	104	104	104	104	104	104
100 F.P.	100	104	102	British Telecom 1995/96	104	104	104	104	104	104
100 F.P.	100	104	102	British Telecom 1995/96	104	104	104	104	104	104
100 F.P.	100	104	102	British Telecom 1995/96	104	104	104	104	104	104

RIGHTS OFFERS

Issue	Amount	Latest	1991/92	Stock	Closing	Yield	Net	Times	Yield	P/E
100 F.P.	100	104	102	Albertsons Inc. G.S. C.S.	104	104	104	104	104	104
100 F.P.	100	104	102	BTR Warrants 1995/96	104	104	104	104	104	104
100 F.P.	100	104	102	British Telecom 1995/96	104	104	104	104	104	104
100 F.P.	100	104	102	British Telecom 1995/96	104	104	104	104	104	104
100 F.P.	100	104	102	British Telecom 1995/96	104	104	104	104	104	104
100 F.P.	100	104	102	British Telecom 1995/96	104	104	104	104	104	104
100 F.P.	100	104	102	British Telecom 1995/96	104	104	104	104	104	104
100 F.P.	100	104	102	British Telecom 1995/96	104	104	104	104	104	104
100 F.P.	100	104	102	British Telecom 1995/96	104	104	104	104	104	104
100 F.P.	100	104	102	British Telecom 1995/96	104	104	104	104	104	104

TRADITIONAL OPTIONS

Issue	Amount	Latest	1991/92	Stock	Closing	Yield	Net	Times	Yield	P/E
100 F.P.	100	104	102	Albertsons Inc. G.S. C.S.	104	104	104	104	104	104
100 F.P.	100	104	102	BTR Warrants 1995/96	104	104	104	104	104	104
100 F.P.	100	104	102	British Telecom 1995/96	104	104	104	104	104	104
100 F.P.	100	104	102	British Telecom 1995/96	104	104	104	104	104	104
100 F.P.	100	104	102	British Telecom 1995/96	104	104	104	104	104	

UK COMPANY NEWS

Fears of lower margins in higher Christmas sales

By Richard Gourley

LADBROKE GROUP, the leisure company, yesterday began a season of retailers reporting how they had fared over the Christmas holiday period amid signs that many may have sacrificed margins to achieve sales.

Ladbroke said its Texas Homecare DIY subsidiary had raised sales by more than 15 per cent in the ten days from Boxing Day to January 4. Boots should today make a statement about its last quarter sales, and Dixons, the electrical retailer, is due to report interim results tomorrow.

These indications of consumer confidence and spending over Christmas follow disappointing sales at Ratzers, the high street jewellers. Despite deep pre-Christmas price discounting, the resulting increase in sales was not sustained and the troubled retailer's share price has fallen sharply.

Mr Ron Trenter, chairman of Texas, described the sales increase as very encouraging as it had come from only 3 per cent more space than last year. The announcement follows a mini-price war in the DIY sector where retailers B&Q, owned by Kingfisher, and Do-



From left to right: Cyril Stein, Ladbroke, Sir James Hylth, Boots, and Stanley Kalms, Dixons

it-all, owned by WH Smith and Boots, have intensified competition in selected areas. Mr John Richards, analyst at Smith New Court, said Texas's sales figures should not be interpreted as a sign of a significant upturn in the DIY market. "The aggressive discounting that B&Q and Texas have been doing appears to have been at the expense of their weaker competitors, notably Do-it-all."

Analysts pointed out that

hastily arranged price discounting and planned price cutting campaigns have a markedly different impact on profitability. When Texas cut 25 per cent from all prices for two weekends last November, it arranged that its suppliers should swallow some of the discount in return for higher volume. It had arranged sales after stock has been bought, on the other hand, slice profits straight off a retailers bottom line.

Bunzl pulls out of food distribution in the US

By Bronwen Maddox

BUNZL, the packaging distributor, plastics and cigarette filter company, yesterday completed the closure of its Californian food distribution activity, a further step in reversing the group's ambitious expansion in the 1980s. The closure of Collins Food Service and Corsaro Produce, which will eliminate losses of about \$500,000 (£275,000) a month, is the most significant step taken by Mr Anthony Hagwood since he became chief executive in August 1991.

Mr Hagwood said yesterday "it was my decision to shut them down if there were no buyers by the end of November."

The group acquired the businesses in May 1987, paying a total of \$40m, but will realise less than 20 per cent of that in shutting them: \$4m from stock and fixed assets and several million dollars from outstanding trade debts.

Within three years combined turnover had fallen by more than 20 per cent to \$241m in 1990 producing losses of \$7m. In the year before they were acquired they made pre-tax profits of \$6m on turnover of about \$300m and had net assets of \$20.5m.

Bunzl said that a full provision for the food losses had been made in the 1990 annual accounts and in the interim to end-June 1991. It did not expect the exit to generate further costs.

The move into food distribution was one of several unsuccessful strategies in the past five years initiated by the previous chief executive Mr James White, who left in November 1990.

Following its success in building a US network in paper distribution in the mid 1980s, and anticipating the maturity of that business, the group attempted to build US distribution networks in food, building products and electrical products.

However, paper distribution has continued to grow strongly, in contrast to the diversifications. Financial constraints prompted the group to sell the electrical business in 1989, just two years after acquisition, although it realised a profit. Building products have been hit by the severe US housing and construction recession.

Mr Hagwood said: "I'll certainly wait for much better economic conditions to assess the building products potential, and unlike the food companies, while they are not making money they are not bleeding."

Fraud probe into leisuwear theft

By Jane Fuller

The Greater Manchester Commercial Fraud Squad is looking into the alleged theft of between £300,000 and £400,000 of sports and leisuwear from a subsidiary of French Connection.

Bukta Connection, had £2.8m of exceptional costs in the six months to July 31. These took account of the allegedly stolen stock, which includes shell suits (lightweight shiny leisuwear) and the strips of some first division football teams.

Bukta itself complained to Greater Manchester Police, which confirmed that the fraud squad was looking into the alleged theft of assets by former employees.

Irn-Bru helps lift AG Barr

AG BARR, the Glasgow-based soft drinks manufacturer, lifted pre-tax profits by £369,000 to £4.75m in the year to October 26, a "more than satisfactory result", according to Mr Robin Barr, chairman.

Trading profits were down at £5.66m (£3.03m). But lower net interest, dividend received of £1.51m (£1.64m), and an exceptional credit of £501,000 from a settled fire insurance claim, boosted the pre-tax figure.

Turnover rose fractionally to £90m (£89.8m), reflecting, Mr Barr said, a poor second half because of the disappointing summer weather, the rise in VAT and the recessionary conditions. All these factors, as well as the fragility of consumer confidence, had an effect on the market, he said.

Sales of the Barr brands continued to grow, due to improved distribution and the greater public awareness - particularly in the case of Irn-Bru - resulting from higher marketing expenditure.

Below the line there was an extraordinary charge of £962,000 (£511,000) representing the final cost of restructuring

Boom! Crash! Popcorn whizz bangs pan Peggy Hollinger on Ken Lewis, Nicholas Saphir and Butterkist

MR NICHOLAS Saphir has lost his taste for popcorn. That innocuous confection brings back bad memories to the chairman of Hunter Saphir, the fresh produce and herbs and spices group.

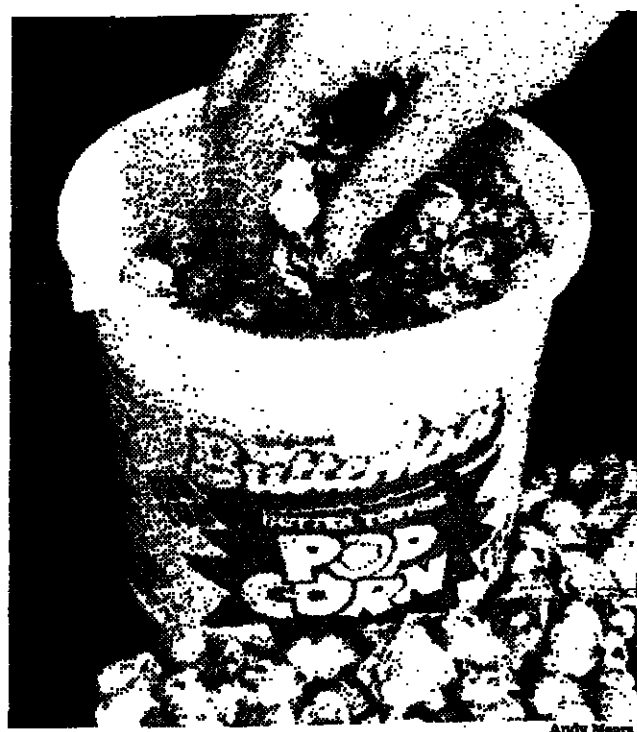
Just two weeks ago, Hunter Saphir sold Butterkist, the top fee popcorn manufacturer, for \$2.9m to privately-held Portfolio Foods. The sale was completed only four years after Hunter bought Butterkist for \$1.8m in cash and shares.

The deal agreed by Hunter, although the actual cost to the company was closer to \$12m, according to Mr Saphir. The sale to Portfolio - and the resultant loss of more than 100 jobs - has aroused the shareholder and former Butterkist owner, Mr Ken Lewis. Mr Lewis, who became a multi-millionaire as a result of the sale to Hunter at a price which he himself agrees was too high, claims the business is worth up to \$2m.

Mr Saphir, for his part, maintains that the company got the best price in the shortest amount of time possible for a loss-making business. "The offer was very quickly on the table," he says. Yet it is believed that Portfolio was offered an exclusive opportunity to bid for Butterkist.

The only sure thing appears to be Portfolio's acquisition of more than 80 per cent of the butter, top fee popcorn market. The former managing director of Butterkist began at the popcorn factory more than 25 years ago as a truck driver. A leading manufacturer says he was a popular figure who inspired considerable customer loyalty.

Loyalty will only go so far, however, and is significantly curtailed when it dents the purse. Butterkist's high margin was a golden opportunity for Bard Brothers, a subsidiary of Portfolio Foods, to take business. By 1990, the rival popcorn manufacturer had moved



Butterkist: a painful and sticky saga for Hunter Saphir

aggressively into the market, slashing prices and sparking a war in which Butterkist was seriously wounded.

After Mr Lewis left, Hunter backed the brand through television advertising, introducing novelty products such as Teenage Mutant Ninja popcorn, and increasing capacity for the expected market growth. Margins were also gradually reduced, although they were still higher on average.

Something went seriously wrong, however: the expected growth never appeared. The extra capacity lay dormant and Butterkist began to go stale. Bard had snapped up 40 per cent of the market by last year and claims it was on target for more than 50 per cent, before buying Butterkist.

By the middle of 1991 Hunter was carrying a business laden with over-capacity and plunging margins. To make matters worse, the rest of the group was under pressure. A takeover approach - believed to be from Dalgety - collapsed, and the group had just completed an expensive refinancing.

So, without the management resources or will to tackle Butterkist's problems, the business was sold. Mr Saphir says the experience has taught him some tough lessons: "It was a painful saga."

Painful not only for Hunter, but also its shareholders. These include Mr Lewis who has seen part of his profit on the original sale - 400,000 Hunt shares - fall in value from £1.2m to £204,000.

World markets slowdown hits Carclo

By Michio Nakamoto

CARCLO ENGINEERING, which manufactures products for the textile, automotive and aviation industries, suffered a 33 per cent drop in interim pre-tax profits to £2.57m.

The downturn, from a previous £4.11m, was a result of the core divisions being hit by the slowdown in world markets.

A widespread fall in demand over the six months to end-September put pressure on margins and led to a sharp decline in operating profits to £2.54m (£4m) on lower turnover of £38.6m (£42.4m).

Earnings per share fell to 4.5p (7.3p) but the interim dividend is maintained at 1.7p. The card clothing division, which provides products used in combing fibres in

preparation for spinning to the textile and machinery industries, saw the greatest decline in operating profit - down 36 per cent to £1m.

Mr John Ewart, chairman, said the division's UK businesses did somewhat better than the businesses in the Netherlands and France.

That was due to the export strength of the UK businesses which supply mills and machinery manufacturers in English and Spanish speaking markets, including the Middle East, the Far East and South America.

In the general engineering division, Carclo's control cables manufacturer, was able to buck the overall trend and enjoy

increased demand.

The operation saw increased demand from its main customer, Ford Motors, where it derives 85 per cent of its turnover.

Gills supplies Ford with products for its export market where production figures have been resilient in contrast to the depressed UK car sales market.

Carclo is selling Bruntons, a steel wire manufacturer based in Scotland and part of its wire division. The decision came as Bruntons incurred a loss of £400,000 on lower sales and was based on the board's view that the company does not fit in with its longer term strategy for the single European market.

Bromsgrove may launch offer for GW Thornton

By Paul Cheeseright, Midlands Correspondent

BROMSGROVE Industries, the Birmingham-based specialist engineering conglomerate, yesterday looked to be about to make an agreed bid for GW Thornton, the Sheffield-based engineering company.

Both companies asked for the shares to be suspended, Bromsgrove "pending an announcement" and Thornton because of discussions which may lead to a bid.

Bromsgrove shares were unchanged on the Friday close at 131p for a capitalisation of £58.5m. Thornton's suspension price of 150p, again unchanged, valued the company at \$9.5m.

If the deal goes ahead, it will be Bromsgrove's second acquisition in a month. During December it made a £2.8m cash and shares takeover of Imbach Group, taking it into environ-

mental engineering. Thornton's main business is precision forgings for the aerospace industry, a neat fit with Bromsgrove's existing aerospace engineering interests.

Bromsgrove, in its half year to last September, and Thornton, in its full year to September, both managed to increase trading profits in aerospace markets in spite of a general downturn in the industry.

Thornton has been expanding its interests in the orthopaedic market, a sector where Bromsgrove has no involvement.

During the year to last September Thornton made pre-tax profits of £1.6m on turnover of £12.3m. In the six months to September 30 Bromsgrove reported profits of £3.5m pre-tax on turnover of £39.4m.

Boardroom reshuffle at loss-making Aviva

By Jane Fuller

MR GRAHAM Ferguson Lacey, the evangelical preacher who heads the group that recently bought Land's End and John O'Groats, has become deputy chairman of Aviva Petroleum, a Texas-based but London-quoted oil and gas company.

Mr Lacey, who made his name as a controversial entrepreneur in the 1970s, is president and chief executive of Gulf Resources & Chemical Corp, which increased its stake in Aviva from 17 per cent to nearly 21 per cent last November, when Mr Lacey initially became chief executive. He is one of four Gulf directors who occupy non-executive roles on Aviva's board.

Mr Denys Milne, who used to be a BP director and is still involved with the Weir Group, the Glasgow-based engineering

concern, has been appointed chairman of Aviva, replacing Mr Gerald John Ward, who has resigned. Mr Ron Sutcliffe, the only executive director, becomes president and chief executive. "I'm now on my fourth - or is it my fifth?" - chairman since 1985," he said.

The company is involved in exploration and drilling in the US, Alberta and Columbia. Gulf Resources has taken a much stronger interest since increasing its stake over the equity accounting threshold. Mr Sutcliffe said Gulf might buy more shares, possibly through supporting a rights issue.

Aviva, which lost \$3.2m (£1.75m) in the first half of 1991, plans to seek a US listing on either the Nasdaq over-the-counter market or the American Stock Exchange.

CARIPLO NOTICE

To the holders of those of the:-

- A. DKK 250,000,000 10 3/8 per cent. Depositary Receipt Due 1993
ECU 100,000,000 7 3/4 per cent. Depositary Receipts Due 1995
Japanese Yen 3,000,000,000 Step-Up Coupon Depositary Receipts Due 1992 Japanese Yen 10,000,000,000 Floating Rate Depositary Receipts Due 1993
U.S. \$ 100,000,000 8 5/8 per cent. Depositary Receipts Due 1993
Japanese Yen 10,000,000,000 5 per cent. Depositary Receipts Due 1993
Yen 5,000,000,000 7 per cent. Dual Currency Depositary Receipts Due 1993
U.S. \$ 60,000,000 10 3/8 per cent. Depositary Receipts Due 1999
Japanese Yen 3,000,000,000 6 per cent. Variable Redemption Depositary Receipts Due 1996
¥ 2,000,000,000 6 per cent. Nikkei Bull Depositary Receipts Due 1992
ECU 100,000,000 9 1/4 per cent. Depositary Receipts Due 1994
Yen 10,000,000,000 6.25 per cent. Depositary Receipts Due 1993
Yen 10,000,000,000 Floating Rate Depositary Receipts Due 1995
Yen 11,000,000,000 7 per cent. Depositary Receipts Due 1995
Yen 10,000,000,000 7 per cent. Depositary Receipts Due 1996
U.S. \$200,000,000 8 3/4 per cent. Depositary Receipts Due 1998.

(the "First Depositary Receipts")

and

ECU 78,030,000 Annual and Rolled-Up Interest

Depositary Receipts Due 2000

US\$ 40,000,000 Step-Down Coupon Fixed/Inverse Floating Rate

Depositary Receipts Due 1995

Yen 5,000,000,000 6.8 per cent. Depositary Receipts Due 1997

(the "Second Depositary Receipts")

presently outstanding

(The First Depositary Receipts and the Second Depositary Receipts

together, the "Securities")

of

Cassa di Risparmio delle Provincie

Lombardo ("CARIPLO") (renamed FONDAZIONE

CASSA DI RISPARMIO DELLE PROVINCE LOMBARDE "FONDAZIONE")

constituted, respectively, by the Trust Deeds dated 13th June, 1986 and 13th August, 1990, by supplemental Trust Deeds dated 28th January 1987, 17th February 1987, 18th August 1987, 12th January 1988, 14th March, 1988, 20th June 1988, 18th July, 1988, 16th March, 1989, 17th May, 1989, 31st July 1989, 14th November, 1989, 22nd December, 1989, 25th January, 1990, 23rd February, 1990, 18th January, 1991, 3rd July, 1991, 20th December 1990 and 9th October, 1991 (together, the "Trust Deeds"), all made between CARIPLO and The Law Debenture Trust Corporation p.l.c. as Depositary Trustee other than the Trust Deeds dated 13th August, 1990, 20th December, 1990 and 9th October, 1991 which were made between CARIPLO and The Law Debenture Trust Corporation (Cayman) Limited as Depositary Trustee.

- B. Certificates of Deposit of CARIPLO outstanding.

NOTICE IS HEREBY GIVEN TO THE HOLDERS THAT:

- With effect from 20th December, 1991, as part of the reorganisation of CARIPLO pursuant to La No. 218 of 30th July, 1990 (the "Amato law") and legislative decree of 20th November 1990, of the Republic of Italy, CARIPLO transferred all of its assets, rights and obligations to CARIPLO-CASSA DI RISPARMIO DELLE PROVINCE LOMBARDE S.p.A. ("SPA") (a subsidiary of FONDAZIONE, incorporated with limited liability in the Republic of Italy, wholly owned by FONDAZIONE).
- Each of the Depositary Trustees for the Securities has been advised that by operation of Italian Law, SPA, will become the principal debtor in respect of the deposits relating to each issue of Securities, with the FONDAZIONE remaining absolutely and unconditionally liable therefor, together with the SPA and each Depositary Trustee has entered into documentation to make the appropriate modifications to the terms of the Securities to reflect the transfer of CARIPLO's liabilities to SPA under Italian Law and to give effect to the transfer under English Law.
- Copies of the amending trust deeds affecting such substitution and transfer of the deposits in respect of which the receipts were issued are available for inspection by the Holders of the relevant Securities at the respective offices of the Paying Agents appointed in respect of the relevant issue of Securities.
- The obligations of CARIPLO under each of its Certificates of Deposit presently outstanding will be performed hereafter by SPA.

Dated 20th December, 1991.

NEWS DIGEST

the company's production and distribution arrangements. Earnings rose to 1.72p (16.03p) and a final dividend of 4.37p makes a 5.46p (5.2p) total.

Deadline for AmBrit offers

Pittencreeff, the oil and gas explorer which is bidding for AmBrit, the struggling USM-quoted oil company, said its offers were final and would not be revised or extended.

An AmBrit shareholder was told that acceptances should be received by no later than 1pm on January 9.

Airtours links with five agencies

Airtours, the package holiday company which was considering buying a travel agency chain, has signed long-term

agreements with five large agencies. The agreements, which will operate for five years, secure the distribution of Airtours' holidays at commission of less than 12.5 per cent.

Lunn Poly is one of the five, as is Pickfords Travel Services. The other three are Thomas Cook & Sons, AT Mays and Hogg Robinson.

£10m buy-out at Samuel Banner

Samuel Banner, the solvent and chemicals blender, has been bought by its management in a £10m deal, after running out of Banner family members willing to run it.

The buy-out was brokered by Rickitt Mitchell & Partners, the Manchester-based corporate finance adviser, and backed by 21 and Charterhouse Development Capital.

The company had about 60

shareholders, all descended from or related to or connected with the founders. About half the equity was held by Mr Christopher Banner, managing director for 17 years, and his family. Mr Banner will stay on as non-executive chairman.

N&P purchases unit trust company

National & Provincial, the seventh largest UK building society, has bought Key Investment, a unit trust company, from Capel-Cure Myers Capital Management Holdings.

The deal will enable N&P to sell unit trusts through its network of 318 branches via financial advisers.

Capel-Cure will continue to handle Key's fund management and registrar administrations. Key and its products are likely to be renamed and given N&P branding.

Platinum returns to the black

Tight cost controls helped push Platinum, the pen maker and office equipment manufacturer, back into profit with £192,000 pre-tax in the six months to September 30.

This compared with a £331,000 loss last time and was achieved despite sales falling

from £10m to £9.92m. Earnings per share came out at 0.09p (losses 0.16p).

Soundtracs shows second half recovery

Soundtracs, the USM-quoted audio console manufacturer, overcame a poor first half to report pre-tax profits marginally ahead in the 12 months to November 6.

The full-year outcome - £545,689 against £544,266 - followed a 46 per cent contraction at the interim stage.

Turnover was little changed at £3.88m. Earnings emerged at 3.75p (3.59p) and a final dividend of 1.35p makes a maintained 2.2p total.

TSB closes private Luxembourg arm

TSB, the sixth largest UK banking group, is to close down TSB Private Bank International, its loss-making Luxembourg private banking operation set up in 1987.

The operation became part of the Hill Samuel Private Banking Services in July last year. It employs 42 people. Hill Samuel said yesterday that the decision to shut down the operation followed a strategic review of the group's private banking activities.

They both drive on the left,
like a nice cup of tea, a good Agatha Christie,
and a fine quality tweed...



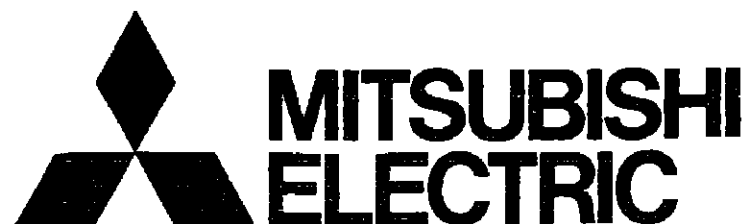
Now, they both have a taste for Apricots!

Apricot computers, that is. Because today, Apricot Computers is a part of Mitsubishi Electric, and as the core of their desktop computer division, it enjoys the enthusiastic support of their sales network in Japan and around the world. The same support given to all members of Mitsubishi

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An open-border, open-minded approach to the future that Mitsubishi Electric intends to develop even further as we all come to realise that as different as we're born to be, we're really as similar as we choose.



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COMMODITIES AND AGRICULTURE

Major urges UK farmers to get closer to markets

By David Blackwell in Oxford

UK FARMERS, hard pressed by falling incomes, should get closer to the markets they are aiming for and concentrate on adding value, the prime minister said last night.

Considerable uncertainty surrounds the outcome of the current Cattle and Sheep Agricultural Policy reform plans, Mr Major said, but it was clear that farmers faced increased competition, the wider European Community market from the end of the year, and lower levels of price support.

The prospects were uncertain to bleak for farming, "even though the rest of the economy is beginning to emerge from recession," he said. But it was not possible to continue present production patterns and price support.

"The key to surviving in this new environment will be the ability to respond rapidly to consumer demands," he told the annual dinner of the

Oxford Farming Conference, which this year is subtitled "Prosperity Through Excellence". It was not just a matter of efficiency - UK farmers were among the most efficient in Europe, he said. Quality was needed, and some farmers would have to change both their production and selling methods.

The government believed the answer must lie in better collaboration between farmers, said Mr Major, although that does not necessarily mean classical co-operatives. He referred to a recent seminar in Downing Street involving both food producers and retailers. The retailers promised to target opportunities for UK supply for food and food products; to offer a more open-door policy to producers; to second managers to help producers meet market requirements; and to declare the country of origin on own label products.

"The opportunity is there for

more British producers to supply our supermarkets. They must grab this opportunity with both hands," he said. The size of the UK food trade gap was itself an indication of the size of the market farmers had to tap. "If British farmers can meet the high standards demanded by their customers in the food manufacturing and retail sectors, they will greatly benefit, not simply through recapturing their own domestic market, but in penetrating markets elsewhere in the community."

Mr Major told the 400 delegates that CAP spending would be right up against its limits this year. He criticised the CAP for not operating in the interests of producers, consumers or taxpayers. "And it also led to the absurd prejudice that farmers are living in the lap of subsidy when in reality your income is falling. Further reform is essential. Farming cannot go on as at present."

Precious metals in price tumble

By Kenneth Gooding, Mining Correspondent

PRECIOUS METALS prices tumbled yesterday as a wave of selling by fund managers started in Japan and was carried over to Europe and then New York.

Platinum touched the lowest level for nearly seven years in New York, driven down by worries about the US economy and the continuing poor prospects for car sales. About half of the platinum produced in the world is used in automotive anti-pollution catalysts.

In London platinum closed at \$330.75 a troy ounce, down \$6.25 from Friday's close. Sentiment was not helped by news at the weekend that a strike at Impala's Bhekokeng mine in South Africa had ended.

Gold crashed through the psychologically important \$350 an ounce level to close in London at \$348.50, down by \$3.65 from Friday's close and the lowest price since September.

Meanwhile, silver lost 6.5 cents an ounce to close in London at \$3.92.

Mr Andy Smith, analyst at Union Bank of Switzerland, said: "The Japanese came back from holiday and sold gold and platinum. That started the fall." He suggested that silver would recover rapidly and help gold prices back up again.

But gold might first retreat to about \$345 an ounce, he said. The price of silver, he said, was "under pressure" but that yesterday's fall in precious metals prices was "paper driven" (or took place because of selling in the futures, not the physical market) and therefore should be more easily reversed.

Physical demand for gold remained good in the Far East where the approach of the Chinese New Year, traditionally a time of buoyant demand for gold, had seen the premium for tael bars in Hong Kong widen yesterday to \$2 an ounce from \$1 last week.

Taking plenty of food for granted

Falling self-sufficiency matters because of the widening trade deficit

IMAGINE PAYING the equivalent of two months' salary for a couple of kilograms of fat pork and having to queue for it for up to half a day with no guarantee that there would be any left when you reached the shop counter.

This is the prospect facing the citizens of Moscow and a great many of the cities of what used to be the Soviet Union this cold Russian January. It really makes you appreciate an abundance of food, doesn't it?

Or does it? Apart from a few blips with sugar and potatoes in the mid 1970s, British people have not experienced a shortage of any food or drink since the second world war and the few years of rationing after it. Most of today's consumers were not even born then so perhaps we have come to take food for granted.

The level of UK self-sufficiency in food that can be produced in our climate was about 30 per cent during and just after the war years. Higher yields and greater farming efficiency raised this figure to nearly 80 per cent by the early 1980s but it has slipped back since then to between 75 per cent and 75 per cent and the downward trend appears to be continuing.

British self-sufficiency in all foods, including those from warmer climates, was just 56.4 per cent in 1990, according to the Agriculture, Fisheries and Food Department. The problem, surely, is food imports.

But does it matter you may ask. After all, there is plenty of cheap food on world markets. It might even be cheaper to import it rather than try to grow it here. The problem, surely, is food imports.

As you would expect, farmers, myself included, believe that it does matter, and not just because of the effects on our incomes. Indeed the food and drink sector has become the largest single contributor to the UK's trade deficit at



By David Richardson

In retrospect, however, the small acreages run by European farmers virtually forced them to co-operate in order to survive. Some of these long-established co-operatives, which handle and market some of their members' produce, are now huge and powerful. They are able to accept large orders for packaged produce amalgamated from their members and to deal on equal terms with big retailers.

Britain's farmers on the other hand did not see any need to co-operate. Furthermore, when it was recognised in the depressed 1930s that there was a need for better organised marketing of farm produce, the solution adopted was statutory marketing boards, which, by guaranteeing to market their produce, tended to insulate farmers from the marketplace.

It is hardly surprising therefore that British farmers are poor co-operators, and that many of their recent efforts to organise have ended in tears.

Meanwhile the big supermarkets, which are much more significant than in any other European Community country, claiming over 60 per cent of the food and drinks market between them - are tempted to buy abroad rather than from domestic producers, some of whom find it difficult to produce the quality required in the quantities required.

More recently the system of quotas imposed by the EC has inhibited UK farmers from increasing production to supply a bigger proportion of the home market. The EC milk quota, for instance, ensures that although British farms supply virtually all the milk required for liquid consumption, the UK has to import 35 per cent of its butter and 96 per cent of its cheese requirements.

Britain's EC sugar quota restricts UK production to just

56 per cent of its requirements, while co-responsibility leaves paid by UK farmers on several commodities the EC has a surplus in but in which this country is not self-sufficient, act as a disincentive to production.

The food trade gap could of course be improved by greater exports of UK food or by successful import substitution, and many individual companies, together with the promotional organisation Food from Britain, are attempting both. The problem is lack of resources for advertising.

Food from Britain, for instance, has a total budget of 27.7m (compared with a total UK food industry turnover of about \$40bn) of which \$2.2m comes from the agricultural industry and \$4.5m from the British government. Similar organisations in France and Germany receive up to 10 times more government aid, as well as matching contributions from farmers.

As Mr Paul Judge, the FFB chairman, told an all-party House of Commons select committee investigating the food trade gap last month: "It is hardly a level playing-field."

The danger is, as a result of ever declining margins, UK food availability falls back further, big food processors may decide to base themselves in other EC countries and treat Britain as an offshore island to be supplied from the mainland. Indeed I understand that Cadbury has already made such a move and other companies seem set to follow.

The problem hardly compares in magnitude to that facing Muscovites and St Petersburgers. But at a time when the UK's economy is not exactly booming it should surely concern the British government that the balance of payments is being eroded in this way. It certainly concerns me that, at a time when I am being urged to produce for the market, the market may be going elsewhere.

De Beers' diamond sales hold up

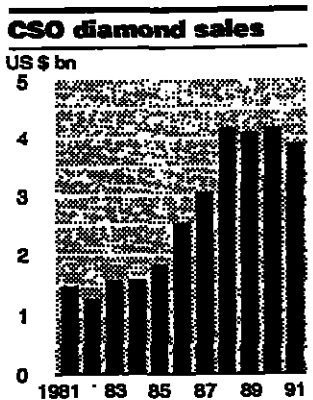
By Kenneth Gooding

DIAMOND SALES by the Central Selling Organisation, through which De Beers of South Africa controls 80 per cent of world rough (uncut) diamond trade, last year fell by 6 per cent to US\$2.04bn from the 1990 level of \$2.197bn.

The CSO said demand for both uncut and polished diamonds was "flat" for the whole of last year and no rebound could be expected until 1993.

The sales figures were at the upper end of analysts' expectations, forecasts ranged between \$1.8bn and \$4bn. Analysts said the results illustrated how the CSO has been able to sustain the diamond market in the most dire conditions. In 1991 it had to cope with recessionary expectations and the inability for much of the year of the Indian cutting houses to pay for diamonds because of their government's foreign exchange restrictions.

"This is a very good result and will please a lot of people," said Mr Victor Tait, analyst with Williams de Brose stockbrokers. "The [diamond]



trade is lacking in confidence and this will give it heart." The CSO also reassured traders by saying that its \$5bn five-year deal to market Soviet rough diamonds would continue with a new partner, Rosalmazoloto of Russia. The CSO has also recently concluded new five-year marketing agreements with Angola, Australia and Botswana. The organisation will also

maintain promotional spending on diamonds at about \$150m. "Stocks are not overly high in the major consumer markets which means that, once a better consumer demand takes shape, increased demand for rough diamonds should follow," the CSO stated.

The organisation insisted that the highly-publicised financial problems of two big jewelers, De Beers and Zales in the US and Katanen in the UK, was unlikely to make much of a difference to the diamond market "except for sentiment".

The CSO has not increased prices since March 1990 (when they rose by an average of 5.5 per cent). Against calls for a March increase, the organisation said yesterday: "You can only think about price increases when the market can sustain them - and it does not look that way at the moment."

In the two biggest retail markets, analysts suggested that destocking by US retailers had probably ended but Japanese retailers would continue to destock for three months.

Jamaica's bauxite output rises by 5.5%

By Canute James in Kingston

JAMAICAN PRODUCTION of bauxite (aluminium ore) increased last year by 5.5 per cent to 11.5m tonnes, according to the Jamaica Bauxite Institute. Production of alumina (aluminium oxide) was 3.01m tonnes, 5 per cent more than 1990.

Exports of crude bauxite ore

in 1991 reached 4.3m tonnes, 10.25 per cent more than 1990. That represented a slowdown in the growth of the Jamaican industry, the world's third largest after Australia's and Guinea's.

In 1990 Jamaica's bauxite ore production increased by 19.8 per cent, while alumina output

grew by 30 per cent. Mr Dennis Morrison, the institute's director of economics, said the fall in international aluminium prices had affected Jamaica's earnings from bauxite and alumina, and that the industry's net earnings in 1991 of \$240 were \$30m less than in 1990.

By Karen Fossell in Oslo

STATOIL, the Norwegian state oil company, yesterday improved its position for future gas exports to Britain by buying 15 per cent of the Norwegian part of the Frigg field licence from Elf Aquitaine Norge, the Norwegian unit of France's Societe Nationale Elf Aquitaine.

However, British Gas has broken off negotiations over buying Norwegian gas from the mid-1990s because the price was too high.

The Frigg deal, the value of which has not been disclosed, lifts Statoil's stake in the field's licence to 20 per cent, while reducing Elf's Frigg shareholding from 41.42 per

cent to 26.42 per cent. It covers only the Frigg field infrastructure and not the new remaining gas reserves.

The Frigg field, one of the oldest producing Norwegian gas fields, began production in 1977. Last year's production is estimated at 2.4bn cubic metres, down from a peak of 2.5bn cu m a year in the 1980s. The gas is forecast to run out between 1993 and 1997.

Statoil said its stake in the field installations would now match more closely its stake in the Frigg-St Fergus pipeline, the only Norwegian gas pipeline to Britain, in which it has a 24 per cent share. From 1998 Statoil's stake in the pipeline

will rise to 29 per cent under an existing swap agreement with Elf.

Mr Einar Berg, a Statoil spokesman, said that even when the Frigg field ran out of gas its installations would continue to serve as an important transit centre for future Norwegian gas exports to Britain.

Separately, Mr Berg confirmed that British Gas had broken off negotiations with Gasforhandlingsutvalget (GUF), a three-company consortium headed by Statoil, which sells gas on Norway's behalf. British Gas had been negotiating with GUF to purchase 5bn cu m of gas, worth an estimated Nkr4bn (\$265m), annually from

1995. The gas, equivalent to just under 10 per cent of current UK demand, would have entered Britain through the Frigg-St Fergus pipeline.

The company was negotiating with Norway to buy gas to replace the Frigg field's diminishing supplies. The field used to supply 25 per cent of UK demand, but now only manages eight per cent.

British authorities have yet to ratify a deal agreed last April in which National Power would buy 2.5bn cu m of Norwegian gas annually for 15 years from the mid-1990s. The deal - thought to be worth £150m - is viewed as a test case for the UK government's

policy towards Norwegian gas imports following its last minute veto of the giant Sleipner deal in 1985.

British authorities maintain that the 1977 Frigg gas treaty will have to be amended to allow more gas to flow through the Frigg-St Fergus pipeline. Amendments to the treaty would have to cover issues such as jurisdiction and approval for gas from new fields to use the pipeline.

Mr Berg said: "We do not wish amendments to the treaty as an obstacle to approval of the National Power deal or future new exports to Britain. We see it more as a formality than anything else."

WORLD COMMODITIES PRICES

MARKET REPORT

NICKEL prices touched seven-week highs at the London Metal Exchange yesterday before meeting profit-taking in after-hours trading. The three months delivery price peaked at \$7,405 a tonne in the afternoon trading as a rise encouraged by short-covering touched off stop-loss buying orders. Traders noted that sentiment had been changed by Friday's late news of possible production cuts by Falconbridge of Canada. The profit-taking trimmed the price back to \$7,385 a tonne at the final kerb close, but that was still \$157.50 up from Friday's close. Copper prices were in retreat until the equalling during the afternoon of last May's 1991

lows (in dollar terms) encouraged support. At the close the cash position was quoted at \$1,134 a tonne, down \$16.50 a tonne, while the three months delivery position was at \$1,162.75 a tonne, down \$17. Zinc prices were also under pressure but, like copper, finished off the bottom. Dealers said the market again fell prey to long liquidation in fairly brisk afternoon trade. The cash price, which fell \$25 on Friday, lost another \$25 to close at \$1,117 a tonne, while the three months quotation was \$19 down at \$1,095.50 a tonne.

Compiled from Reuters

London Markets

SPOT MARKETS			
	Close	Previous	High/Low
Crude oil (per barrel FOB)			+ or -
Brent	\$15.25-6.35	-0.30	
Brent Blend (diesel)	\$15.50-6.60	-0.75	
West Blend (diesel)	\$15.50-6.35	-0.75	
WTI (1 pm est)	\$15.30-6.35	-0.25	
Oil products			
(NWE prompt delivery per tonne CIF)			+ or -
Premium Gasoline	\$108-109	+1.5	
Gas Oil	\$108-109	+1.5	
Heavy Fuel Oil	\$84-85	+1	
Naphtha	\$185-187	+1	
Petroleum Argus Estimates			+ or -
Gold (per troy oz)	\$348.35	-3.55	
Silver (per troy oz)	\$35.00	-0.25	
Platinum (per troy oz)	\$500.75	-0.25	
Palladium (per troy oz)	\$750.00	-1.00	
Copper (US Producer)			
Lead (US Producer)	\$10.22	-1.46	
Tin (Kuala Lumpur market)	\$14,570	-0.28	
Zinc (New York Market)	\$1,117.50	-0.25	
Cable (live weight)	\$67.70	-0.15	
Sheep (live weight)	\$67.70	-0.15	
Pigs (live weight)	\$67.70	-0.15	
Turnover 2000 (22345)			
London daily super (rew)	\$221.00	-4.4	
London daily super (whit)	\$218.00	-4.5	
Tare and live export price	\$223.5	-4.5	
Barley (English)			
Malta (US No. 3 yellow)	\$147.5		
Wheat (US Dark Northern)	\$147.5		
Rubber (RSS No 1)	\$45.50		
Rubber (RSS No 1 Feb)	\$46.00		
Coconut oil (Philippines)	\$58.50		
Palm oil (Malaysia)	\$39.50		
Copra (Philippines)	\$44.00	-7.5	
Soybeans (US)	\$140.00	-0.5	
Cotton "A" index	\$60.00		
Wooltops (64 Super)	\$150		

£ a tonne unless otherwise stated. p=per cent; c=cent; f=futures; q=quarter; w=week; m=month; y=year; d=daily; s=spot; e=estimated; n=not; r=received; u=unknown; v=very; x=extra; z=zero.

SUGAR - London POX

Raw			
	Close	Previous	High/Low
Mar	167.00	164.00	164.00
May	168.00	165.00	165.00
Jul	169.00	166.00	166.00
Oct	168.00	165.00	165.00
White			
Mar	270.5	269.0	270.5
May	272.0	271.0	271.0
Jul	273.0	272.0	272.0
Oct	267.0	267.0	267.0
Dec	268.0	267.0	267.0
Mar	267.0	266.0	266.0
May	268.0	267.0	267.0
Turnover: Raw 226 (300) lots of 50 tonnes.			
White 725 (1675)			
Pink White (P/P per tonne)	Mar 429.92	May 445.35	
CRUDE OIL - IPE			
	Close	Previous	High/Low
Jan	16.12	16.12	16.12
Mar	17.00	16.00	16.17
May	17.80	17.00	17.80
Jul	17.70	17.00	17.80
Sep	18.00	18.00	17.90
Dec	18.35	18.27	17.90
Turnover 2000 (22345)			
GAS OIL - IPE			
	Close	Previous	High/Low
Jan	16.12	16.12	16.12
Mar	17.00	16.00	16.17
May	17.80	17.00	17.80
Jul	17.70	17.00	17.80
Sep	18.00	18.00	17.90
Dec	18.35	18.27	17.90
Turnover 2000 (22345)			

SUGAR - London POX

Raw			
	Close	Previous	High/Low
Jan	16.12	16.12	16.12
Mar	17.00	16.00	16.17
May	17.80	17.00	17.80
Jul	17.70	17.00	17.80
Sep	18.00	18.00	17.90
Dec	18.35	18.27	17.90
Turnover 2000 (22345)			

COCOA - London POX

	Close	Previous	High/Low
Mar	721	732	727/718
May	747	758	752/745
Jul	773	783	777/770
Sep	788	807	802/785
Dec	832	840	835/825
Mar	861	868	868/858
May	874	882	878/868
Jul	884	900	900/887
Sep	911	916	916/905
Dec	926	941	936/924
Turnover: 14027 (5343) lots of 10 tonnes			
ICO Indicator price (\$2000 per tonne). Daily price for Jan 92 \$272.8 (2023.8) 10 day average for Jan 92 \$271.70 (2023.8)			

COFFEY - London FIOK				S/tonne
	Close	Previous	High/Low	
Jan	984	983	990	975
Mar	991	995	990	975
May	995	995	990	975
Jul	995	995	1000	990
Sep	1015	1020	1020	1000
Turnover: 707 (2305) lots of 5 tonnes				
ICO Indicator prices (US cents per pound) for				

COPPER - London POX

POTATOES - London FOX				£/tonne
	Close	Previous	High/Low	
Apr	119.0	118.6	119.5/ 118.5	
May	118.2	137.5	120.0/ 119.0	
Turnover 82 (56) lots of 20 tonnes.				
SOYABEAN - London FOX				£/tonne
	Close	Previous	High/Low	
Apr	121.00	122.00	121.00	
Jun	116.50		116.50	
Turnover 8 (0) lots of 20 tonnes.				
FRESH - London FOX				\$/1000 lbs
	Close	Previous	High/Low	
Jan	1528	1507	1528/ 1500	
Mar	1545		1545/ 1510	
Apr	1570	1545	1570/ 1540	
SPI	1478	1468		

COPPER - London POX

Wheat	Close	Previous	High/Low
Jan	126.40	125.70	126.60
Mar	128.85	129.15	129.60 128.40
May	132.10	132.65	136.10 132.00
Nov	115.00		115.25

Barley	Close	Previous	High/Low
Mar	122.55	122.70	

Turnover: Wheat 104 (115), Barley 0 (1).
Turnover lots of 100 Tonnes.

PG&S - London PGX	(Cash Settlement) p/pc	
Close	Previous	High/Low

FINANCIAL TIMES TUESDAY JANUARY 7 1992

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LONDON SHARE SERVICE[illegible][illegible]

1991/92				PACKAGING, PAPER			
NO.	PRICE	YTD	P/E	Notes	PRICE	YTD	P/E
101	7.00	2.2	2.2	International Tech.	148	1.0	1.0
102	7.25	2.2	2.2	Interstate Com.	149	1.0	1.0
103	14.16	16.74	5.3	Johnson Paper	150	1.0	1.0
104	12.15	12.15	5.3	Johnson Paper	151	1.0	1.0
105	12.0	9.9	5.3	Larson Inter A	152	1.0	1.0
106	12.0	9.9	5.3	Larson Inter B	153	1.0	1.0
107	12.0	9.9	5.3	McCoy & Bona	154	1.0	1.0
108	12.0	9.9	5.3	MAV	155	1.0	1.0
109	12.0	9.9	5.3	McGraw-Hill	156	1.0	1.0
110	12.0	9.9	5.3	McGraw-Hill	157	1.0	1.0
111	12.0	9.9	5.3	McGraw-Hill	158	1.0	1.0
112	12.0	9.9	5.3	McGraw-Hill	159	1.0	1.0
113	12.0	9.9	5.3	McGraw-Hill	160	1.0	1.0
114	12.0	9.9	5.3	McGraw-Hill	161	1.0	1.0
115	12.0	9.9	5.3	McGraw-Hill	162	1.0	1.0
116	12.0	9.9	5.3	McGraw-Hill	163	1.0	1.0
117	12.0	9.9	5.3	McGraw-Hill	164	1.0	1.0
118	12.0	9.9	5.3	McGraw-Hill	165	1.0	1.0
119	12.0	9.9	5.3	McGraw-Hill	166	1.0	1.0
120	12.0	9.9	5.3	McGraw-Hill	167	1.0	1.0
121	12.0	9.9	5.3	McGraw-Hill	168	1.0	1.0
122	12.0	9.9	5.3	McGraw-Hill	169	1.0	1.0
123	12.0	9.9	5.3	McGraw-Hill	170	1.0	1.0
124	12.0	9.9	5.3	McGraw-Hill	171	1.0	1.0
125	12.0	9.9	5.3	McGraw-Hill	172	1.0	1.0
126	12.0	9.9	5.3	McGraw-Hill	173	1.0	1.0
127	12.0	9.9	5.3	McGraw-Hill	174	1.0	1.0
128	12.0	9.9	5.3	McGraw-Hill	175	1.0	1.0
129	12.0	9.9	5.3	McGraw-Hill	176	1.0	1.0
130	12.0	9.9	5.3	McGraw-Hill	177	1.0	1.0
131	12.0	9.9	5.3	McGraw-Hill	178	1.0	1.0
132	12.0	9.9	5.3	McGraw-Hill	179	1.0	1.0
133	12.0	9.9	5.3	McGraw-Hill	180	1.0	1.0
134	12.0	9.9	5.3	McGraw-Hill	181	1.0	1.0
135	12.0	9.9	5.3	McGraw-Hill	182	1.0	1.0
136	12.0	9.9	5.3	McGraw-Hill	183	1.0	1.0
137	12.0	9.9	5.3	McGraw-Hill	184	1.0	1.0
138	12.0	9.9	5.3	McGraw-Hill	185	1.0	1.0
139	12.0	9.9	5.3	McGraw-Hill	186	1.0	1.0
140	12.0	9.9	5.3	McGraw-Hill	187	1.0	1.0
141	12.0	9.9	5.3	McGraw-Hill	188	1.0	1.0
142	12.0	9.9	5.3	McGraw-Hill	189	1.0	1.0
143	12.0	9.9	5.3	McGraw-Hill	190	1.0	1.0
144	12.0	9.9	5.3	McGraw-Hill	191	1.0	1.0
145	12.0	9.9	5.3	McGraw-Hill	192	1.0	1.0
146	12.0	9.9	5.3	McGraw-Hill	193	1.0	1.0
147	12.0	9.9	5.3	McGraw-Hill	194	1.0	1.0
148	12.0	9.9	5.3	McGraw-Hill	195	1.0	1.0
149	12.0	9.9	5.3	McGraw-Hill	196	1.0	1.0
150	12.0	9.9	5.3	McGraw-Hill	197	1.0	1.0
151	12.0	9.9	5.3	McGraw-Hill	198	1.0	1.0
152	12.0	9.9	5.3	McGraw-Hill	199	1.0	1.0
153	12.0	9.9	5.3	McGraw-Hill	200	1.0	1.0
154	12.0	9.9	5.3	McGraw-Hill	201	1.0	1.0
155	12.0	9.9	5.3	McGraw-Hill	202	1.0	1.0
156	12.0	9.9	5.3	McGraw-Hill	203	1.0	1.0
157	12.0	9.9	5.3	McGraw-Hill	204	1.0	1.0
158	12.0	9.9	5.3	McGraw-Hill	205	1.0	1.0
159	12.0	9.9	5.3	McGraw-Hill	206	1.0	1.0
160	12.0	9.9	5.3	McGraw-Hill	207	1.0	1.0
161	12.0	9.9	5.3	McGraw-Hill	208	1.0	1.0
162	12.0	9.9	5.3	McGraw-Hill	209	1.0	1.0
163	12.0	9.9	5.3	McGraw-Hill	210	1.0	1.0
164	12.0	9.9	5.3	McGraw-Hill	211	1.0	1.0
165	12.0	9.9	5.3	McGraw-Hill	212	1.0	1.0
166	12.0	9.9	5.3	McGraw-Hill	213	1.0	1.0
167	12.0	9.9	5.3	McGraw-Hill	214	1.0	1.0
168	12.0	9.9	5.3	McGraw-Hill	215	1.0	1.0
169	12.0	9.9	5.3	McGraw-Hill	216	1.0	1.0
170	12.0	9.9	5.3	McGraw-Hill	217	1.0	1.0
171	12.0	9.9	5.3	McGraw-Hill	218	1.0	1.0
172	12.0	9.9	5.3	McGraw-Hill	219	1.0	1.0
173	12.0	9.9	5.3	McGraw-Hill	220	1.0	1.0
174	12.0	9.9	5.3	McGraw-Hill	221	1.0	1.0
175	12.0	9.9	5.3	McGraw-Hill	222	1.0	1.0
176	12.0	9.9	5.3	McGraw-Hill	223	1.0	1.0
177	12.0	9.9	5.3	McGraw-Hill	224	1.0	1.0
178	12.0	9.9	5.3	McGraw-Hill	225	1.0	1.0
179	12.0	9.9	5.3	McGraw-Hill	226	1.0	1.0
180	12.0	9.9	5.3	McGraw-Hill	227	1.0	1.0
181	12.0	9.9	5.3	McGraw-Hill	228	1.0	1.0
182	12.0	9.9	5.3	McGraw-Hill	229	1.0	1.0
183	12.0	9.9	5.3	McGraw-Hill	230	1.0	1.0
184	12.0	9.9	5.3	McGraw-Hill	231	1.0	1.0
185	12.0	9.9	5.3	McGraw-Hill	232	1.0	1.0
186	12.0	9.9	5.3	McGraw-Hill	233	1.0	1.0
187	12.0	9.9	5.3	McGraw-Hill	234	1.0	1.0
188	12.0	9.9	5.3	McGraw-Hill	235	1.0	1.0
189	12.0	9.9	5.3	McGraw-Hill	236	1.0	1.0
190	12.0	9.9	5.3	McGraw-Hill	237	1.0	1.0
191	12.0	9.9	5.3	McGraw-Hill	238	1.0	1.0
192	12.0	9.9	5.3	McGraw-Hill	239	1.0	1.0
193	12.0	9.9	5.3	McGraw-Hill	240	1.0	1.0
194	12.0	9.9	5.3	McGraw-Hill	241	1.0	1.0
195	12.0	9.9	5.3	McGraw-Hill	242	1.0	1.0
196	12.0	9.9	5.3	McGraw-Hill	243	1.0	1.0
197	12.0	9.9	5.3	McGraw-Hill	244	1.0	1.0
198	12.0	9.9	5.3	McGraw-Hill	245	1.0	1.0
199	12.0	9.9	5.3	McGraw-Hill	246	1.0	1.0
200	12.0	9.9	5.3	McGraw-Hill	247	1.0	1.0
201	12.0	9.9	5.3	McGraw-Hill	248	1.0	1.0
202	12.0	9.9	5.3	McGraw-Hill	249	1.0	1.0
203	12.0	9.9	5.3	McGraw-Hill	250	1.0	1.0
204	12.0	9.9	5.3	McGraw-Hill	251	1.0	1.0
205	12.0	9.9	5.3	McGraw-Hill	252	1.0	1.0
206	12.0	9.9	5.3	McGraw-Hill	253	1.0	1.0
207	12.0	9.9	5.3	McGraw-Hill	254	1.0	1.0
208	12.0	9.9	5.3	McGraw-Hill	255	1.0	1.0
209	12.0	9.9	5.3	McGraw-Hill	256	1.0	1.0
210	12.0	9.9	5.3	McGraw-Hill	257	1.0	1.0
211	12.0	9.9	5.3	McGraw-Hill	258	1.0	1.0
212	12.0	9.9	5.3	McGraw-Hill	259	1.0	1.0
213	12.0	9.9	5.3	McGraw-Hill	260	1.0	1.0
214	12.0	9.9	5.3	McGraw-Hill	261	1.0	1.0
215	12.0	9.9	5.3	McGraw-Hill	262	1.0	1.0
216	12.0	9.9	5.3	McGraw-Hill	263	1.0	1.0
217	12.0	9.9	5.3	McGraw-Hill	264	1.0	1.0
218	12.0	9.9	5.3	McGraw-Hill	265	1.0	1.0
219	12.0	9.9	5.3	McGraw-Hill	266	1.0	1.0
220	12.0	9.9	5.3	McGraw-Hill	267	1.0	1.0
221	12.0	9.9	5.3	McGraw-Hill	268	1.0	1.0
222	12.0	9.9	5.3	McGraw-Hill	269	1.0	1.0
223	12.0	9.9	5.3	McGraw-Hill	270	1.0	1.0
224	12.0	9.9	5.3	McGraw-Hill	271	1.0	1.0
225	12.0	9.9	5.3	McGraw-Hill	272	1.0	1.0
226	12.0	9.9	5.3	McGraw-Hill	273	1.0	1.0
227	12.0	9.9	5.3	McGraw-Hill	274	1.0	1.0
228	12.0	9.9	5.3	McGraw-Hill	275	1.0	1.0
229	12.0	9.9	5.3	McGraw-Hill	276	1.0	1.0
230	12.0	9.9	5.3	McGraw-Hill	277	1.0	1.0
231	12.0	9.9	5.3	McGraw-Hill	278	1.0	1.0
232	12.0	9.9	5.3	McGraw-Hill	279	1.0	1.0
233	12.0	9.9	5.3	McGraw-Hill	280	1.0	1.0
234	12.0	9.9	5.3	McGraw-Hill	281	1.0	1.0
235	12.0	9.9	5.3	McGraw-Hill	282	1.0	1.0
236	12.0	9.9	5.3	McGraw-Hill	283	1.0	1.0
237	12.0	9.9	5.3	McGraw-Hill	284	1.0	1.0
238	12.0	9.9	5.3	McGraw-Hill	285	1.0	1.0
239	12.0	9.9	5.3	McGraw-Hill	286	1.0	1.0
240	12.0	9.9	5.3	McGraw-Hill	287	1.0	1.0
241	12.0	9.9	5.3	McGraw-Hill	288	1.0	1.0
242	12.0	9.9	5.3	McGraw-Hill	289	1.0	1.0
243	12.0	9.9	5.3	McGraw-Hill	290	1.0	1.0
244	12.0	9.9	5.3	McGraw-Hill	291	1.0	1.0
245	12.0	9.9	5.3	McGraw-Hill	292	1.0	1.0
246	12.0	9.9	5.3	McGraw-Hill	293	1.0	1.0
247	12.0	9.9	5.3	McGraw-Hill	294	1.0	1.0
248	12.0	9.9	5.3	McGraw-Hill	295	1.0	1.0
249	12.0	9.9	5.3	McGraw-Hill	296	1.0	1.0
250	12.0	9.9	5.3	McGraw-Hill	297	1.0	1.0
251	12.0	9.9	5.3	McGraw-Hill	298	1.0	1.0
252	12.0	9.9	5.3	McGraw-Hill	299	1.0	1.0
253	12.0	9.9	5.3	McGraw-Hill	300	1.0	1.0
254	12.0	9.9	5.3	McGraw-Hill	301	1.0	1.0
255	12.0	9.9	5.3	McGraw-Hill	302	1.0	1.0
256	12.0	9.9	5.3	McGraw-Hill	303	1.0	1.0
257	12.0	9.9	5.3	McGraw-Hill	304	1.0	1.0
258	12.0	9.9	5.3	McGraw-Hill	305	1.0	1.0
259	12.0	9.9	5.3	McGraw-Hill	306	1.0	1.0
260	12.0	9.9	5.3	McGraw-Hill	307	1.0	1.0
261	12.0	9.9	5.3	McGraw-Hill	308	1.0	1.0
262	12.0	9.9	5.3	McGraw-Hill	309	1.0	1.0
263	12.0	9.9	5.3	McGraw-Hill	310	1.0	1.0
264	12.0	9.9	5.3	McGraw-Hill	311	1.0	1.0
265	12.0	9.9	5.3	McGraw-Hill	312	1.0	1.0
266	12.0	9.9	5.3	McGraw-Hill	313	1.0	1.0
267	12.0	9.9	5.3	McGraw-Hill	314	1.0	1.0
268	12.0	9.9	5.3	McGraw-Hill	315	1.0	1.0
269	12.0	9.9	5.3	McGraw-Hill	316	1.0	1.0
270	12.0	9.9	5.3	McGraw-Hill	317	1.0	1.0
271	12.0	9.9	5.3	McGraw-Hill	318	1.0	1.0
272	12.0	9.9	5.3	McGraw-Hill	319	1.0	1.0
273	12.0	9.9	5.3	McGraw-Hill	320	1.0	1.0
274	12.0						

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MEDIA		1997/98		1998/99		1999/00		2000/01		2001/02		2002/03		2003/04		2004/05		2005/06		2006/07		2007/08		2008/09		2009/10		2010/11		2011/12		2012/13		2013/14		2014/15		2015/16		2016/17		2017/18		2018/19		2019/20		2020/21		2021/22		2022/23		2023/24		2024/25		2025/26		2026/27		2027/28		2028/29		2029/30		2030/31		2031/32		2032/33		2033/34		2034/35		2035/36		2036/37		2037/38		2038/39		2039/40		2040/41		2041/42		2042/43		2043/44		2044/45		2045/46		2046/47		2047/48		2048/49		2049/50		2050/51		2051/52		2052/53		2053/54		2054/55		2055/56		2056/57		2057/58		2058/59		2059/60		2060/61		2061/62		2062/63		2063/64		2064/65		2065/66		2066/67		2067/68		2068/69		2069/70		2070/71		2071/72		2072/73		2073/74		2074/75		2075/76		2076/77		2077/78		2078/79		2079/80		2080/81		2081/82		2082/83		2083/84		2084/85		2085/86		2086/87		2087/88		2088/89		2089/90		2090/91		2091/92		2092/93		2093/94		2094/95		2095/96		2096/97		2097/98		2098/99		2099/00		2100/01		2101/02		2102/03		2103/04		2104/05		2105/06		2106/07		2107/08		2108/09		2109/10		2110/11		2111/12		2112/13		2113/14		2114/15		2115/16		2116/17		2117/18		2118/19		2119/20		2120/21		2121/22		2122/23		2123/24		2124/25		2125/26		2126/27		2127/28		2128/29		2129/30		2130/31		2131/32		2132/33		2133/34		2134/35		2135/36		2136/37		2137/38		2138/39		2139/40		2140/41		2141/42		2142/43		2143/44		2144/45		2145/46		2146/47		2147/48		2148/49		2149/50		2150/51		2151/52		2152/53		2153/54		2154/55		2155/56		2156/57		2157/58		2158/59		2159/60		2160/61		2161/62		2162/63		2163/64		2164/65		2165/66		2166/67		2167/68		2168/69		2169/70		2170/71		2171/72		2172/73		2173/74		2174/75		2175/76		2176/77		2177/78		2178/79		2179/80		2180/81		2181/82		2182/83		2183/84		2184/85		2185/86		2186/87		2187/88		2188/89		2189/90		2190/91		2191/92		2192/93		2193/94		2194/95		2195/96		2196/97		2197/98		2198/99		2199/00		2200/01		2201/02		2202/03		2203/04		2204/05		2205/06		2206/07		2207/08		2208/09		2209/10		2210/11		2211/12		2212/13		2213/14		2214/15		2215/16		2216/17		2217/18		2218/19		2219/20		2220/21		2221/22		2222/23		2223/24		2224/25		2225/26		2226/27		2227/28		2228/29		2229/30		2230/31		2231/32		2232/33		2233/34		2234/35		2235/36		2236/37		2237/38		2238/39		2239/40		2240/41		2241/42		2242/43		2243/44		2244/45		2245/46		2246/47		2247/48		2248/49		2249/50		2250/51		2251/52		2252/53		2253/54		2254/55		2255/56		2256/57		2257/58		2258/59		2259/60		2260/61		2261/62		2262/63		2263/64		2264/65		2265/66		2266/67		2267/68		2268/69		2269/70		2270/71		2271/72		2272/73		2273/74		2274/75		2275/76		2276/77		2277/78		2278/79		2279/80		2280/81		2281/82		2282/83		2283/84		2284/85		2285/86		2286/87		2287/88		2288/89		2289/90		2290/91		2291/92		2292/93		2293/94		2294/95		2295/96		2296/97		2297/98		2298/99		2299/00		2300/01		2301/02		2302/03		2303/04		2304/05		2305/06		2306/07		2307/08		2308/09		2309/10		2310/11		2311/12		2312/13		2313/14		2314/15		2315/16		2316/17		2317/18		2318/19		2319/20		2320/21		2321/22		2322/23		2323/24		2324/25		2325/26		2326/27		2327/28		2328/29		2329/30		2330/31		2331/32		2332/33		2333/34		2334/35		2335/36		2336/37		2337/38		2338/39		2339/40		2340/41		2341/42		2342/43		2343/44		2344/45		2345/46		2346/47		2347/48		2348/49		2349/50		2350/51		2351/52		2352/53		2353/54		2354/55		2355/56		2356/57		2357/58		2358/59		2359/60		2360/61		2361/62		2362/63		2363/64		2364/65		2365/66		2366/67		2367/68		2368/69		2369/70		2370/71		2371/72		2372/73		2373/74		2374/75		2375/76		2376/77		2377/78		2378/79		2379/80		2380/81		2381/82		2382/83		2383/84		2384/85		2385/86		2386/87		2387/88		2388/89		2389/90		2390/91		2391/92		2392/93		2393/94		2394/95		2395/96		2396/97		2397/98		2398/99		2399/00		2400/01		2401/02		2402/03		2403/04		2404/05		2405/06		2406/07		2407/08		2408/09		2409/10		2410/11		2411/12		2412/13		2413/14		2414/15		2415/16		2416/17		2417/18		2418/19		2419/20		2420/21		2421/22		2422/23		2423/24		2424/25		2425/26		2426/27		2427/28		2428/29		2429/30		2430/31		2431/32		2432/33		2433/34		2434/35		2435/36		2436/37		2437/38		2438/39		2439/40		2440/41		2441/42		2442/43		2443/44		2444/45		2445/46		2446/47		2447/48		2448/49		2449/50		2450/51		2451/52		2452/53		2453/54		2454/55		2455/56		2456/57		2457/58		2458/59		2459/60		2460/61		2461/62		2462/63		2463/64		2464/65		2465/66		2466/67		2467/68		2468/69		2469/70		2470/71		2471/72		2472/73		2473/74		2474/75		2475/76		2476/77		2477/78		2478/79		2479/80		2480/81		2481/82		2482/83		2483/84		2484/85		2485/86		2486/87		2487/88		2488/89		2489/90		2490/91		2491/92		2492/93		2493/94		2494/95		2495/96		2496/97		2497/98		2498/99		2499/00		2500/01		2501/02		2502/03		2503/04		2504/05		2505/06		2506/07		2507/08		2508/09		2509/10		2510/11		2511/12		2512/13		2513/14		2514/15		2515/16		2516/17		2517/18		2518/19		2519/20		2520/21		2521/22		2522/23		2523/24		2524/25		2525/26		2526/27		2527/28		2528/29		2529/30		2530/31		2531/32		2532/33		2533/34		2534/35		2535/36		2536/37		2537/38		2538/39		2539/40		2540/41		2541/42		2542/43		2543/44		2544/45		2545/46		2546/47		2547/48		2548/49		2549/50		2550/51		2551/52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412	508	98.8	3.8	0	SCW	12
413	508	98.8	3.8	0	SCW	12
414	508	98.8	3.8	0	SCW	12
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147	148	149	150	151	152
153	154	155	156	157	158
159	160	161	162	163	164
165	166	167	168	169	170
171	172	173	174	175	176
177	178	179	180	181	182
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207	208	209	210	211	212
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249	250	251	252	253	254
255	256	257	258	259	260
261	262	263	264	265	266
267	268	269	270	271	272
273	274	275	276	277	278
279	280	281	282	283	284
285	286	287	288	289	290
291	292	293	294	295	296
297	298	299	300	301	302
303	304	305	306	307	308
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315	316	317	318	319	320
321	322	323	324	325	326
327	328	329	330	331	332
333	334	335	336	337	338
339	340	341	342	343	344
345	346	347	348	349	350
351	352	353	354	355	356
357	358	359	360	361	362
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192	70	86.1	8.8	West Sump		230	

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1981	11.0	11.1	11.2	11.3	11.4	11.5	11.6	11.7	11.8	11.9	12.0	12.1	12.2	12.3	12.4	12.5	12.6	12.7	12.8	12.9	13.0	13.1	13.2	13.3	13.4	13.5	13.6	13.7	13.8	13.9	14.0	14.1	14.2	14.3	14.4	14.5	14.6	14.7	14.8	14.9	15.0	15.1	15.2	15.3	15.4	15.5	15.6	15.7	15.8	15.9	16.0	16.1	16.2	16.3	16.4	16.5	16.6	16.7	16.8	16.9	17.0	17.1	17.2	17.3	17.4	17.5	17.6	17.7	17.8	17.9	18.0	18.1	18.2	18.3	18.4	18.5	18.6	18.7	18.8	18.9	19.0	19.1	19.2	19.3	19.4	19.5	19.6	19.7	19.8	19.9	20.0	20.1	20.2	20.3	20.4	20.5	20.6	20.7	20.8	20.9	21.0	21.1	21.2	21.3	21.4	21.5	21.6	21.7	21.8	21.9	22.0	22.1	22.2	22.3	22.4	22.5	22.6	22.7	22.8	22.9	23.0	23.1	23.2	23.3	23.4	23.5	23.6	23.7	23.8	23.9	24.0	24.1	24.2	24.3	24.4	24.5	24.6	24.7	24.8	24.9	25.0	25.1	25.2	25.3	25.4	25.5	25.6	25.7	25.8	25.9	26.0	26.1	26.2	26.3	26.4	26.5	26.6	26.7	26.8	26.9	27.0	27.1	27.2	27.3	27.4	27.5	27.6	27.7	27.8	27.9	28.0	28.1	28.2	28.3	28.4	28.5	28.6	28.7	28.8	28.9	29.0	29.1	29.2	29.3	29.4	29.5	29.6	29.7	29.8	29.9	30.0	30.1	30.2	30.3	30.4	30.5	30.6	30.7	30.8	30.9	31.0	31.1	31.2	31.3	31.4	31.5	31.6	31.7	31.8	31.9	32.0	32.1	32.2	32.3	32.4	32.5	32.6	32.7	32.8	32.9	33.0	33.1	33.2	33.3	33.4	33.5	33.6	33.7	33.8	33.9	34.0	34.1	34.2	34.3	34.4	34.5	34.6	34.7	34.8	34.9	35.0	35.1	35.2	35.3	35.4	35.5	35.6	35.7	35.8	35.9	36.0	36.1	36.2	36.3	36.4	36.5	36.6	36.7	36.8	36.9	37.0	37.1	37.2	37.3	37.4	37.5	37.6	37.7	37.8	37.9	38.0	38.1	38.2	38.3	38.4	38.5	38.6	38.7	38.8	38.9	39.0	39.1	39.2	39.3	39.4	39.5	39.6	39.7	39.8	39.9	40.0	40.1	40.2	40.3	40.4	40.5	40.6	40.7	40.8	40.9	41.0	41.1	41.2	41.3	41.4	41.5	41.6	41.7	41.8	41.9	42.0	42.1	42.2	42.3	42.4	42.5	42.6	42.7	42.8	42.9	43.0	43.1	43.2	43.3	43.4	43.5	43.6	43.7	43.8	43.9	44.0	44.1	44.2	44.3	44.4	44.5	44.6	44.7	44.8	44.9	45.0	45.1	45.2	45.3	45.4	45.5	45.6	45.7	45.8	45.9	46.0	46.1	46.2	46.3	46.4	46.5	46.6	46.7	46.8	46.9	47.0	47.1	47.2	47.3	47.4	47.5	47.6	47.7	47.8	47.9	48.0	48.1	48.2	48.3	48.4	48.5	48.6	48.7	48.8	48.9	49.0	49.1	49.2	49.3	49.4	49.5	49.6	49.7	49.8	49.9	50.0	50.1	50.2	50.3	50.4	50.5	50.6	50.7	50.8	50.9	51.0	51.1	51.2	51.3	51.4	51.5	51.6	51.7	51.8	51.9	52.0	52.1	52.2	52.3	52.4	52.5	52.6	52.7	52.8	52.9	53.0	53.1	53.2	53.3	53.4	53.5	53.6	53.7	53.8	53.9	54.0	54.1	54.2	54.3	54.4	54.5	54.6	54.7	54.8	54.9	55.0	55.1	55.2	55.3	55.4	55.5	55.6	55.7	55.8	55.9	56.0	56.1	56.2	56.3	56.4	56.5	56.6	56.7	56.8	56.9	57.0	57.1	57.2	57.3	57.4	57.5	57.6	57.7	57.8	57.9	58.0	58.1	58.2	58.3	58.4	58.5	58.6	58.7	58.8	58.9	59.0	59.1	59.2	59.3	59.4	59.5	59.6	59.7	59.8	59.9	60.0	60.1	60.2	60.3	60.4	60.5	60.6	60.7	60.8	60.9	61.0	61.1	61.2	61.3	61.4	61.5	61.6	61.7	61.8	61.9	62.0	62.1	62.2	62.3	62.4	62.5	62.6	62.7	62.8	62.9	63.0	63.1	63.2	63.3	63.4	63.5	63.6	63.7	63.8	63.9	64.0	64.1	64.2	64.3	64.4	64.5	64.6	64.7	64.8	64.9	65.0	65.1	65.2	65.3	65.4	65.5	65.6	65.7	65.8	65.9	66.0	66.1	66.2	66.3	66.4	66.5	66.6	66.7	66.8	66.9	67.0	67.1	67.2	67.3	67.4	67.5	67.6	67.7	67.8	67.9	68.0	68.1	68.2	68.3	68.4	68.5	68.6	68.7	68.8	68.9	69.0	69.1	69.2	69.3	69.4	69.5	69.6	69.7	69.8	69.9	70.0	70.1	70.2	70.3	70.4	70.5	70.6	70.7	70.8	70.9	71.0	71.1	71.2	71.3	71.4	71.5	71.6	71.7	71.8	71.9	72.0	72.1	72.2	72.3	72.4	72.5	72.6	72.7	72.8	72.9	73.0	73.1	73.2	73.3	73.4	73.5	73.6	73.7	73.8	73.9	74.0	74.1	74.2	74.3	74.4	74.5	74.6	74.7	74.8	74.9	75.0	75.1	75.2	75.3	75.4	75.5	75.6	75.7	75.8	75.9	76.0	76.1	76.2	76.3	76.4	76.5	76.6	76.7	76.8	76.9	77.0	77.1	77.2	77.3	77.4	77.5	77.6	77.7	77.8	77.9	78.0	78.1	78.2	78.3	78.4	78.5	78.6	78.7	78.8	78.9	79.0	79.1	79.2	79.3	79.4	79.5	79.6	79.7	79.8	79.9	80.0	80.1	80.2	80.3	80.4	80.5	80.6	80.7	80.8	80.9	81.0	81.1	81.2	81.3	81.4	81.5	81.6	81.7	81.8	81.9	82.0	82.1	82.2	82.3	82.4	82.5	82.6	82.7	82.8	82.9	83.0	83.1	83.2	83.3	83.4	83.5	83.6	83.7	83.8	83.9	84.0	84.1	84.2	84.3	84.4	84.5	84.6	84.7	84.8	84.9	85.0	85.1	85.2	85.3	85.4	85.5	85.6	85.7	85.8	85.9	86.0	86.1	86.2	86.3	86.4	86.5	86.6	86.7	86.8	86.9	87.0	87.1	87.2	87.3	87.4	87.5	87.6	87.7	87.8	87.9	88.0	88.1	88.2	88.3	88.4	88.5	88.6	88.7	88.8	88.9	89.0	89.1	89.2	89.3	89.4	89.5	89.6	89.7	89.8	89.9	90.0	90.1	90.2	90.3	90.4	90.5	90.6	90.7	90.8	90.9	91.0	91.1	91.2	91.3	91.4	91.5	91.6	91.7	91.8	91.9	92.0	92.1	92.2	92.3	92.4	92.5	92.6	92.7	92.8	92.9	93.0	93.1	93.2	93.3	93.4	93.5	93.6	93.7	93.8	93.9	94.0	94.1	94.2	94.3	94.4	94.5	94.6	94.7	94.8	94.9	95.0	95.1	95.2	95.3	95.4	95.5	95.6	95.7	95.8	95.9	96.0	96.1	96.2	96.3	96.4	96.5	96.6	96.7	96.8	96.9	97.0	97.1	97.2	97.3	97.4	97.5	97.6	97.7	97.8	97.9	98.0	98.1	98.2	98.3	98.4	98.5	98.6	98.7	98.8	98.9	99.0	99.1	99.2	99.3	99.4	99.5	99.6	99.7	99.8	99.9	100.0
1982	11.1	11.2	11.3	11.4	11.5	11.6	11.7	11.8	11.9	12.0	12.1	12.2	12.3	12.4	12.5	12.6	12.7	12.8	12.9	13.0	13.1	13.2	13.3	13.4	13.5	13.6	13.7	13.8	13.9	14.0	14.1	14.2	14.3	14.4	14.5	14.6	14.7	14.8	14.9	15.0	15.1	15.2	15.3	15.4	15.5	15.6	15.7	15.8	15.9	16.0	16.1	16.2	16.3	16.4	16.5	16.6	16.7	16.8	16.9	17.0	17.1	17.2	17.3	17.4	17.5	17.6	17.7	17.8	17.9	18.0	18.1	18.2	18.3	18.4	18.5	18.6	18.7	18.8	18.9	19.0	19.1	19.2	19.3	19.4	19.5	19.6	19.7	19.8	19.9	20.0	20.1	20.2	20.3	20.4	20.5	20.6	20.7	20.8	20.9	21.0	21.1	21.2	21.3	21.4	21.5	21.6	21.7	21.8	21.9	22.0	22.1	22.2	22.3	22.4	22.5	22.6	22.7	22.8	22.9	23.0	23.1	23.2	23.3	23.4	23.5	23.6	23.7	23.8	23.9	24.0	24.1	24.2	24.3	24.4	24.5	24.6	24.7	24.8	24.9	25.0	25.1	25.2	25.3	25.4	25.5	25.6	25.7	25.8	25.9	26.0	26.1	26.2	26.3	26.4	26.5	26.6	26.7	26.8	26.9	27.0	27.1	27.2	27.3	27.4	27.5	27.6	27.7	27.8	27.9	28.0	28.1	28.2	28.3	28.4	28.5	28.6	28.7	28.8	28.9	29.0	29.1	29.2	29.3	29.4	29.5	29.6	29.7	29.8	29.9	30.0	30.1	30.2	30.3	30.4	30.5	30.6	30.7	30.8	30.9	31.0	31.1	31.2	31.3	31.4	31.5	31.6	31.7	31.8	31.9	32.0	32.1	32.2	32.3	32.4	32.5	32.6	32.7	32.8	32.9	33.0	33.1	33.2	33.3	33.4	33.5	33.6	33.7	33.8	33.9	34.0	34.1	34.2	34.3	34.4	34.5	34.6	34.7	34.8	34.9	35.0	35.1	35.2	35.3	35.4	35.5	35.6	35.7	35.8	35.9	36.0	36.1	36.2	36.3	36.4	36.5	36.6	36.7	36.8	36.9	37.0	37.1	37.2	37.3	37.4	37.5	37.6	37.7	37.8	37.9	38.0	38.1	38.2	38.3	38.4	38.5	38.6	38.7	38.8	38.9	39.0	39.1	39.2	39.3	39.4	39.5	39.6	39.7	39.8	39.9	40.0	40.1	40.2	40.3	40.4	40.5	40.6	40.7	40.8	40.9	41.0	41.1	41.2	41.3	41.4	41.5	41.6	41.7	41.8	41.9	42.0	42.1	42.2	42.3	42.4	42.5	42.6	42.7	42.8	42.9	43.0	43.1	43.2	43.3	43.4	43.5	43.6	43.7	43.8	43.9	44.0	44.1	44.2	44.3	44.4	44.5	44.6	44.7	44.8	44.9	45.0	45.1	45.2	45.3	45.4	45.5	45.6	45.7	45.8	45.9	46.0	46.1	46.2	46.3	46.4	46.5	46.6	46.7	46.8	46.9	47.0	47.1	47.2	47.3	47.4	47.5	47.6	47.7	47.8	47.9	48.0	48.1	48.2	48.3	48.4	48.5	48.6	48.7	48.8	48.9	49.0	49.1	49.2	49.3	49.4	49.5	49.6	49.7	49.8	49.9	50.0	50.1	50.2	50.3	50.4	50.5	50.6	50.7	50.8	50.9	51.0	51.1	51.2	51.3	51.4	51.5	51.6	51.7	51.8	51.9	52.0	52.1	52.2	52.3	52.4	52.5	52.6	52.7	52.8	52.9	53.0	53.1	53.2	53.3	53.4	53.5	53.6	53.7	53.8	53.9	54.0	54.1	54.2	54.3	54.4	54.5	54.6	54.7	54.8	54.9	55.0	55.1	55.2	55.3	55.4	55.5	55.6	55.7	55.8	55.9	56.0	56.1	56.2	56.3	56.4	56.5	56.6	56.7	56.8	56.9	57.0	57.1	57.2	57.3	57.4	57.5	57.6	57.7	57.8	57.9	58.0	58.1	58.2	58.3	58.4	58.5	58.6	58.7	58.8	58.9	59.0	59.1	59.2																																																																																																																																																																																																																																																																																																																																																																																																																									

198	611	4	26.2	69	63	Woodstream	30
199	54	398.2	1	15.2	62	Great Universal	1039
200	10	1.9	2	10.1	61	Wendell	134
201	75	173	11.7	7	11	Domination Home	38
202	96	20	1.7	6	10	Shops	99
203	18	1.8	6.3	5	10	Wilmington	448
204	191	123	13.8	24	15.8	Gen. Bk. Ltd 2000	118
205	10	1.1	1.1	15	15	Wendell	134
206	10	1.1	1.1	15	15	Wendell	134
207	10	1.1	1.1	15	15	Wendell	134
208	10	1.1	1.1	15	15	Wendell	134
209	10	1.1	1.1	15	15	Wendell	134
210	10	1.1	1.1	15	15	Wendell	134
211	10	1.1	1.1	15	15	Wendell	134
212	10	1.1	1.1	15	15	Wendell	134
213	10	1.1	1.1	15	15	Wendell	134
214	10	1.1	1.1	15	15	Wendell	134
215	10	1.1	1.1	15	15	Wendell	134
216	10	1.1	1.1	15	15	Wendell	134
217	10	1.1	1.1	15	15	Wendell	134
218	10	1.1	1.1	15	15	Wendell	134
219	10	1.1	1.1	15	15	Wendell	134
220	10	1.1	1.1	15	15	Wendell	134
221	10	1.1	1.1	15	15	Wendell	134
222	10	1.1	1.1	15	15	Wendell	134
223	10	1.1	1.1	15	15	Wendell	134
224	10	1.1	1.1	15	15	Wendell	134
225	10	1.1	1.1	15	15	Wendell	134
226	10	1.1	1.1	15	15	Wendell	134
227	10	1.1	1.1	15	15	Wendell	134
228	10	1.1	1.1	15	15	Wendell	134
229	10	1.1	1.1	15	15	Wendell	134
230	10	1.1	1.1	15	15	Wendell	134
231	10	1.1	1.1	15	15	Wendell	134
232	10	1.1	1.1	15	15	Wendell	134
233	10	1.1	1.1	15	15	Wendell	134
234	10	1.1	1.1	15	15	Wendell	134
235	10	1.1	1.1	15	15	Wendell	134
236	10	1.1	1.1	15	15	Wendell	134
237	10	1.1	1.1	15	15	Wendell	134
238	10	1.1	1.1	15	15	Wendell	134
239	10	1.1	1.1	15	15	Wendell	134
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241	10	1.1	1.1	15	15	Wendell	134
242	10	1.1	1.1	15	15	Wendell	134
243	10	1.1	1.1	15	15	Wendell	134
244	10	1.1	1.1	15	15	Wendell	134
245	10	1.1	1.1	15	15	Wendell	134
246	10	1.1	1.1	15	15	Wendell	134
247	10	1.1	1.1	15	15	Wendell	134
248	10	1.1	1.1	15	15	Wendell	134
249	10	1.1	1.1	15	15	Wendell	134
250	10	1.1	1.1	15	15	Wendell	134

590	30	8.10	140	53	Rendez	
250	1350	1040	27	160	S African L	
100	1040	3,410	3,110	10	Vladivostok	
32	20	3.60	0.9	142	Workshop	
189	78	33.2	3.6	161		
252	359	2,140	35	135	Far West Road	
281	1,194	282	1	140	Byelor	
31	21	7.82	-	-	Batke	
662	410	76.6	14	252	Devnall	
534	223	20.4	21	165	Dormitories	
1318	163	240.3	14.3	140	Dramatists	
121	121	34.5	34.5	121	Elandsrand	
138	104	1.9	8	133	Enslin	
301	213.3	7.074	32	182	Hartwood	
100	267	31.1	31.1	100	Kloof	
136	113	30.5	2	74	Lebanon	
85	11.2	218.9	-	-		

	30	8	1.98	-
	30	8	1.11	-
	31	15	1.92	-
	1164	533	65.8	9.7

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	92	92	22.8	3.3
	961	490	92	6.6
	961	281	94.7	6.6
	964	533	1.28	3.6
	992	298	278.2	1.5
	97	32	18.1	-
	436	235	283.2	8.6
	798	261	617.2	3.5
	798	361	16.8	-

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Fund Name				Fund Name				Fund Name			
Code	Unit Price	Yield	Assets	Code	Unit Price	Yield	Assets	Code	Unit Price	Yield	Assets
Other UK Unit Trusts											
Abn Life Assurance Co Ltd											
Abn Life Assurance Co Ltd											
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Prices are in price unless otherwise indicated and those designated \$ will pay refer to U.S. dollars. Yields % allow for all buying expenses. Prices of certain other investments in foreign currencies are quoted in U.S. dollars. A Distribution Free of UK Taxes, a Periodic Investment Insurance Plan, a Simple Investment Insurance as Designated in Luxembourg, or a JGTS (Investment) Collective Investment Scheme in France, or a French Open-Ended Fund includes all charges except agent's commission. If Previous day's price, if Luxembourg price, a Suspended or Voluntary Withdrawal from the fund, if available, to shareholders holds a Yield column shows annualized rates of NAV increase, no in dividend.

The following are the names of the investment authorities for these funds are Currency, Financial Services Commission, United States of Ireland; Isle of Man; Financial Services Commission, Jersey; Comptroller of the Treasury, Luxembourg, Luxembourg Monetary Luxembourg.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar falls against D-Mark

THE DOLLAR fell back substantially on the foreign exchange markets yesterday, as dealers focused on the weakness of the US economy ahead of important economic statistics due for release later this week.

The US currency opened in Tokyo at DM1.5315, already down from Friday's close in New York of DM1.5425. However, the main weakness came during European trading with the dollar slipping to DM1.5150, its lowest since January 1991.

Dealers said sentiment surrounding the US currency was negative ahead of non-farm payroll data due for release on Friday. In the recent past, poor employment statistics have been the spur to monetary easing by the US authorities.

Data for November showed a 217,000 fall in employment, market forecasts centre on a smaller decline of between 50,000 and 100,000 this time.

However, the dollar was little changed against the yen, underlining that the flow of money out of the dollar was

primarily in favour of European currencies. The dollar closed in London at Y124.05 (against Y124.85 on Friday). It slipped in New York to Y123.85.

US President George Bush is due to visit Japan this week for talks which will include the trading relationship between the two countries. The visit has fuelled speculation that the US authorities are content to see a further depreciation of the dollar against the yen as a means of easing the US trade deficit with Japan.

The weakness of the dollar posed problems for sterling yesterday within the European exchange rate mechanism. The pound lost 1/2 pence against the D-Mark, closing at DM2.85. Dealers commented that there was no sign of intervention by central banks yesterday to support the UK currency. However, if the dollar rises, the Canadian authorities could intervene to support the Canadian dollar at around the C\$1.430 level.

the Bank of England may be forced to support sterling.

While most currency markets were open for business yesterday for the first time since Christmas, analysts noted that trading volumes were still low. The real position of the dollar against the D-Mark, and therefore the position of sterling within the ERM, may not be clear until the end of this week.

Currency economists at UBS Phillips & Drew are forecasting a sterling rate of DM2.8450 by the end of the week. Elsewhere, the Canadian dollar strengthened following the launch of C\$800m bonds in the international bond market. The Canadian currency rose from C\$1.470 to C\$1.485 against the US dollar during the day, prompting intervention from the Bank of Canada to stem the rise. The Canadian authorities sold Canadian dollars at around the C\$1.430 level.

EMS EUROPEAN CURRENCY UNIT RATES

	Jan 6	Jan 7	% Change	Jan 6	Jan 7	% Change
Spanish Peseta	133.631	129.446	-3.13	5.88	5.84	-0.68
Belgian Franc	40.335	41.969	4.05	1.36	1.36	0.00
French Franc	136.603	136.603	0.00	4.36	4.36	0.00
D-Mark	2.3636	2.3636	0.00	1.45	1.45	0.00
Italian Lira	1,936.26	1,936.26	0.00	2.53	2.53	0.00
Yen	163.60	163.60	0.00	1.41	1.41	0.00
Swedish Krona	7.4603	7.4603	0.00	1.00	1.00	0.00
Swiss Franc	0.7033	0.7033	0.00	1.36	1.36	0.00

Jan 6 Jan 7 % Change Jan 6 Jan 7 % Change
1989-1990: 1.0000 1.0000 0.00 1.0000 1.0000 0.00
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1991-1992: 1.0000 1.0000 0.00 1.0000 1.0000 0.00

Forward premiums and discounts apply to the US dollar.
Forward premiums and discounts apply to the US dollar.

STERLING INDEX

	Jan 6	Jan 7	% Change
US Dollar	100.00	99.85	-0.15
Japanese Yen	100.00	100.00	0.00
West German D-Mark	100.00	100.00	0.00
French Franc	100.00	100.00	0.00
Italian Lira	100.00	100.00	0.00
Yen	100.00	100.00	0.00
Swedish Krona	100.00	100.00	0.00
Swiss Franc	100.00	100.00	0.00

CURRENCY MOVEMENTS

	Jan 6	Jan 7	% Change
US Dollar	100.00	99.85	-0.15
Japanese Yen	100.00	100.00	0.00
West German D-Mark	100.00	100.00	0.00
French Franc	100.00	100.00	0.00
Italian Lira	100.00	100.00	0.00
Yen	100.00	100.00	0.00
Swedish Krona	100.00	100.00	0.00
Swiss Franc	100.00	100.00	0.00

CURRENCY RATES

	Jan 6	Jan 7	% Change
US Dollar	100.00	99.85	-0.15
Japanese Yen	100.00	100.00	0.00
West German D-Mark	100.00	100.00	0.00
French Franc	100.00	100.00	0.00
Italian Lira	100.00	100.00	0.00
Yen	100.00	100.00	0.00
Swedish Krona	100.00	100.00	0.00
Swiss Franc	100.00	100.00	0.00

OTHER CURRENCIES

	Jan 6	Jan 7	% Change
US Dollar	100.00	99.85	-0.15
Japanese Yen	100.00	100.00	0.00
West German D-Mark	100.00	100.00	0.00
French Franc	100.00	100.00	0.00
Italian Lira	100.00	100.00	0.00
Yen	100.00	100.00	0.00
Swedish Krona	100.00	100.00	0.00
Swiss Franc	100.00	100.00	0.00

EXCHANGE CROSS RATES

	Jan 6	Jan 7	% Change
US Dollar	100.00	99.85	-0.15
Japanese Yen	100.00	100.00	0.00
West German D-Mark	100.00	100.00	0.00
French Franc	100.00	100.00	0.00
Italian Lira	100.00	100.00	0.00
Yen	100.00	100.00	0.00
Swedish Krona	100.00	100.00	0.00
Swiss Franc	100.00	100.00	0.00

LONDON MONEY RATES

	Jan 6	Jan 7	% Change
US Dollar	100.00	99.85	-0.15
Japanese Yen	100.00	100.00	0.00
West German D-Mark	100.00	100.00	0.00
French Franc	100.00	100.00	0.00
Italian Lira	100.00	100.00	0.00
Yen	100.00	100.00	0.00
Swedish Krona	100.00	100.00	0.00
Swiss Franc	100.00	100.00	0.00

FT LONDON INTERBANK FIXING

	Jan 6	Jan 7	% Change
US Dollar	100.00	99.85	-0.15
Japanese Yen	100.00	100.00	0.00
West German D-Mark	100.00	100.00	0.00
French Franc	100.00	100.00	0.00
Italian Lira	100.00	100.00	0.00
Yen	100.00	100.00	0.00
Swedish Krona	100.00	100.00	0.00
Swiss Franc	100.00	100.00	0.00

MONEY RATES

	Jan 6	Jan 7	% Change
US Dollar	100.00	99.85	-0.15
Japanese Yen	100.00	100.00	0.00
West German D-Mark	100.00	100.00	0.00
French Franc	100.00	100.00	0.00
Italian Lira	100.00	100.00	0.00
Yen	100.00	100.00	0.00
Swedish Krona	100.00	100.00	0.00
Swiss Franc	100.00	100.00	0.00

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Swiss Franc	100.00	100.00	0.00

FINANCIAL FUTURES AND OPTIONS

LIFE LONG GILT FUTURES OPTIONS

	Jan 6	Jan 7	% Change
US Dollar	100.00	99.85	-0.15
Japanese Yen	100.00	100.00	0.00
West German D-Mark	100.00	100.00	0.00
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Yen	100.00	100.00	0.00
Swedish Krona	100.00	100.00	0.00

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Continued on next page

NASDAQ NATIONAL MARKET

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Home Ofce	15	403	15½	14½	15½	+½	OrdnServ	80	633	38½	38	38½	+½	
InvestBul	399	637	4	3½	4	+½	Outasp	317	4½	d4½	4½	4½	+½	
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RUSSIA

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Patricia Surridge
in London.
Tel. 071 873 3426
Fax. 071 873 3079
or
Nina Golovyatenko
in Moscow
Tel. (095) 243 19 57
(095) 251 24 57
Fax. (095) 243 00 77
(095) 251 24 57

Tel: (32) (2) 219.28.28 - Fax: (32) (2) 219.62.62

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